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### $\mathcal{A}_{\mathrm{FTER}}$ $\mathcal{V}_{\mathrm{ICTORY:}}$ Defining An American Role in an Uncertain World

NATIONAL POLICY CONFERENCE Wednesday and Thursday, March 1st & 2nd, 1995 The Mayflower Hotel, Washington, D.C.

#### WEDNESDAY, MARCH 1

9:00 am CONFERENCE RECEPTION CENTER OPENS

11:30 am

#### **OPENING RECEPTION**

12:00 noon

WELCOMING REMARKS George L. Argyros, Founding Chairman, Nixon Center for Peace and Freedom

> **OPENING REMARKS** Henry A. Kissinger, *former Secretary of State*

LUNCHEON KEYNOTE ADDRESS Speaker: Senator Robert Dole, Majority Leader, United States Senate

2:15 pm FIRST PANEL: New Brave World: American Dominance or Anarchy?

> Panel Chair: Brent Scowcroft, *former National Security Advisor*

Panelists: Josef Joffe, Foreign Affairs Editor, Süddeutsche Zeitung Joseph Lieberman, United States Senate Dimitri K. Simes, President, Nixon Center for Peace and Freedom

4:00 pm SECOND PANEL: Economic Dimensions of American National Security

Panel Chair: Lionel Olmer, former Under Secretary of Commerce for International Affairs

Panelists: Norman Augustine, *Chairman and CEO, Martin Marietta Corp.* Laura D. Tyson, *Chair, Council of Economic Advisors* 

> 6:30 pm **RECEPTION AND BLACK TIE DINNER** Dinner Chairman: Henry A. Kissinger Speaker to be Announced B.I. CLASSING

#### **THURSDAY, MARCH 2**

9:00 am CONTINENTAL BREAKFAST

9:30 am

THIRD PANEL: Sources of Instability Panel Chair: John McCain, United States Senate

Panelists:

Reghida Dergam, Senior Diplomatic Correspondent, Al-Hayat Samuel P. Huntington, Director, Olin Institute, Harvard University Author of "Clash of Civilizations" Alexander Vershbow, Special Assistant to the President and Senior Director for European Affairs, National Security Council

10:45 am

FOURTH PANEL: Defining U.S. National Interests Panel Chair: Robert F. Ellsworth, former U.S. Ambassador to NATO

Panelists: James Kurth, Professor of Political Science, Swarthmore College Richard Lugar, United States Senate C. William Maynes, Editor, Foreign Policy Peter W. Rodman, Director, National Security Programs, Nixon Center for Peace and Freedom

12:30 pm

LUNCHEON KEYNOTE ADDRESS Speaker: Henry A. Kissinger, Former Secretary of State

2:30 pm FIFTH PANEL: What Price U.S. Global Engagement? Panel Chair: James R. Schlesinger, former Secretary of Defense Panelists:

Zbigniew Brzezinski, former National Security Advisor William Hyland, former Editor, Foreign Affairs Charles Krauthammer, Syndicated Columnist Sam Nunn, United States Senate

> 4:00 pm ADJOURN

Concluding remarks by Dimitri K. Simes President, Nixon Center for Peace and Freedom

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THANK YOU. MY CONGRATULATIONS TO DIMITRI SIMES, STEVE CLEMONS, JOHN TAYLOR, SANDY QUINN, AND ALL THOSE CONNECTED WITH THE NIXON CENTER FOR PEACE AND FREEDOM FOR THEIR SPONSORSHIP OF THIS IMPORTANT CONFERENCE. I CAN'T HELP BUT THINK BACK TO THE DAY IN JANUARY OF 1994. WHEN PRESIDENT NIXON MADE HIS LAST VISIT TO THE UNITED STATES CAPITOL.

**THE OCCASION WAS THE 25TH ANNIVERSARY OF HIS INAUGURATION AS PRESIDENT.** AND OVER 100 PAST AND PRESENT SENATORS AND CONGRESSMEN--**REPUBLICANS AND DEMOCRATS** ALIKE--ATTENDED A LUNCH HONORING PRESIDENT NIXON THAT **BOB MICHEL AND I HOSTED.** 

AT THE CONCLUSION OF THE LUNCH, PRESIDENT NIXON STOOD ---AND WITHOUT A NOTE IN HIS HAND--DELIVERED ONE OF THE MOST COMPELLING SPEECHES MANY OF US COULD REMEMBER. AS ALWAYS, HE TALKED POLITICS, AND HE ALSO SHARED SOME PERSONAL REFLECTIONS ON HIS LIFE AND CAREER. BUT THE **MAJORITY OF HIS REMARKS WERE** 

DEVOTED TO HIS LIFE'S PASSION--FOREIGN POLICY.

PRESIDENT NIXON SERVED AS OUR GUIDE, LEADING US ON AN **AROUND-THE-WORLD TOUR, OFFERING HIS UNIQUE PERSPECTIVE ON THE STRENGTHS AND** WEAKNESSES OF OUR ALLIES AND **ADVERSARIES, AND ON THE FUTURE** AS HE SAW IT.

IN HIS REMARKS, HE REPEATED A STATEMENT THAT HE MADE AGAIN AND AGAIN DURING THE LAST YEAR OF HIS LIFE. HE SAID, "THE SOVIETS HAVE LOST THE COLD WAR, BUT THE UNITED STATES HAS NOT YET WON IT."

THOSE WORDS WERE TRUE THEN--AND ARE JUST AS TRUE TODAY. AND WHILE THE TITLE OF THIS CONFERENCE--"AFTER VICTORY"--HAS A NICE RING TO IT, I BELIEVE THE DECLARATION MAY BE A BIT PREMATURE. IT IS, AFTER ALL, POSSIBLE TO WIN THE WAR AND LOSE THE PEACE -- AS THE YEARS BETWEEN WORLD WAR I AND WORLD WAR II DEMONSTRATE. DON'T GET ME WRONG. THE STAGE IS SET. WE ARE THE WORLD'S ONLY SUPERPOWER. AND THE WORDS SPOKEN BY NIKITA

**KHRUSHCHEV IN THAT FAMOUS** "KITCHEN DEBATE" WERE DEAD WRONG. NOT ONLY WILL **AMERICA'S CHILDREN NEVER LIVE UNDER COMMUNISM--NEITHER WILL RUSSIA'S CHILDREN. STILL, THERE** ARE FAR TOO MANY GAINS TO **CONSOLIDATE, AND FAR TOO** MANY UNCERTAINTIES IN THE WORLD TO SAY THAT A FINAL PEACE HAS BEEN WON.

FOR EXAMPLE, THERE IS A **RESURGENT RUSSIA, ASSERTING ITS POSITION AROUND THE GLOBE.** CHINA HAS INTERNATIONAL **AMBITIONS OF ITS OWN, AND IS IN** THE MIDST OF A LEADERSHIP TRANSITION. THERE ARE **INTERNATIONAL TERRORISTS --OFTEN STATE-SUPPORTED. THERE** ARE GLOBAL CRIME SYNDICATES. THERE ARE EXTREMIST

MOVEMENTS BASED ON RELIGION OR ETHNIC ORIGIN. WHILE NONE OF THESE COMPARE TO THE CHALLENGE OF THE SOVIET EMPIRE, EACH OF THESE CAN POSE

THREATS TO IMPORTANT

AMERICAN INTERESTS.

IT SEEMS TO ME THESE MULTIFACETED THREATS SHOULD BE VIEWED IN THE CONTEXT OF FIVE CLEAR GLOBAL REALTIES WHICH AFFECT AMERICA'S FUNDAMENTAL INTERESTS. **ONLY BY RECOGNIZING THESE REALITIES--AND DEALING WITH** THEM WITH THE SAME COMMITMENT WHICH LED TO THE **DEFEAT OF SOVIET COMMUNISM--**WILL AMERICA TRULY BE ABLE TO CLAIM VICTORY. **REALITY #1:** THE FIRST NEW **REALITY IS THAT THE WHOLE** 

WORLD IS PLUNGING HEADLONG INTO WHAT DAVID HALE OF THE **KEMPER ORGANIZATION IN** CHICAGO HAS TERMED A "NEW **GOLDEN AGE OF CAPITALISM."** I REMEMBER WHEN LECH WALESA TOLD ME THAT THE **DEFINITION OF A COMMUNIST ECONOMY WAS "100 WORKERS** STANDING AROUND ONE SHOVEL."

NOW, IN PLACES LIKE POLAND, RUSSIA, INDIA, LATIN AMERICA, **AND EVEN CHINA -- FOUR BILLION** PEOPLE FORMERLY UNDER SOME FORM OF SOCIALISM ARE NOW FIGHTING WITH EVERYTHING THEY CAN LAY HANDS ON TO NOT JUST **GRAB A SHOVEL--BUT TO BUILD** SHOVEL FACTORIES. **THERE ARE NOW MORE THAN 30** STOCK MARKETS IN THE

**DEVELOPING WORLD, AND CAPITALIZATION OF THE FOUR-**YEAR-OLD SHANGHAI SECURITIES **EXCHANGE HAS REACHED \$30** BILLION. DENG XIAOPING HIMSELF HAS SAID THAT NO ONE CARES ANY MORE WHAT COLOR THE CAT IS, AS LONG AS IT CATCHES MICE. THE BOTTOM LINE IS THAT **EVERYONE WANTS TO TRADE, AND EVERYONE WANTS TO CREATE AND**  USE CAPITAL ON A WORLD-WIDE BASIS.

WHILE THIS NEW "GOLDEN AGE **OF CAPITALISM" OFFERS GREAT OPPORTUNITY FOR AMERICA, WE MUST REMEMBER THAT MANY OF** THE COUNTRIES SO EAGER TO **ENJOY THE BENEFITS OF** MEMBERSHIP IN THE WORLD TRADING SYSTEM MAY NOT FULLY UNDERSTAND OR ACCEPT THE

RULES AND DISCIPLINE THAT GO WITH IT.

A TRADE WAR WAS AVERTED WITH CHINA, BUT OTHER THREATS TO U.S. COMMERCIAL INTERESTS WILL SURELY ARISE IN THE COMING MONTHS AND YEARS, AND OUR CONTINUED VIGILANCE AND LEADERSHIP WILL BE REQUIRED.

**REALITY #2: THE SECOND INESCAPABLE REALITY OF THE POST-20TH CENTURY WORLD IS** THAT THE SECURITY OF THE WORLD'S OIL AND GAS SUPPLIES WILL REMAIN A VITAL NATIONAL **INTEREST OF THE UNITED STATES** AND OF THE OTHER INDUSTRIAL POWERS.

**THE PERSIAN GULF--THE** HEARTLAND OF WORLD ENERGY FOR HALF A CENTURY--IS STILL A **REGION OF MANY UNCERTAINTIES.** SAUDI ARABIA HAS BEEN WEAKENED FINANCIALLY. IRAN AND IRAQ CONTINUE TO EXHIBIT **GREAT HOSTILITY TO THE WEST** AND POSE THREATS TO THEIR NEIGHBORS.

AND THE BOUNDARIES OF THE **OIL AND GAS HEARTLAND ARE BEING REDRAWN TO THE NORTH, TO INCLUDE THE GREAT** HYDROCARBON DEPOSITS OF THE CAUCASUS, SIBERIA, AND KAZAKHSTAN. IN THIS "NEW ENERGY ORDER," MANY OF THE MOST IMPORTANT **GEOPOLITICAL DECISIONS -- ONES** 

**ON WHICH A NATION'S** 

SOVEREIGNTY CAN DEPEND -- WILL **DEAL WITH THE LOCATION AND ROUTES FOR OIL AND GAS** PIPELINES. IN RESPONSE, OUR STRATEGY, OUR DIPLOMACY AND **OUR FORWARD MILITARY PRESENCE** NEED READJUSTING. **REALITY #3:** THE THIRD INEVITABLE **REALITY FOR AMERICA -- AND FOR** THE WORLD -- IS THE FACT THAT WHILE THE BERLIN WALL MAY HAVE

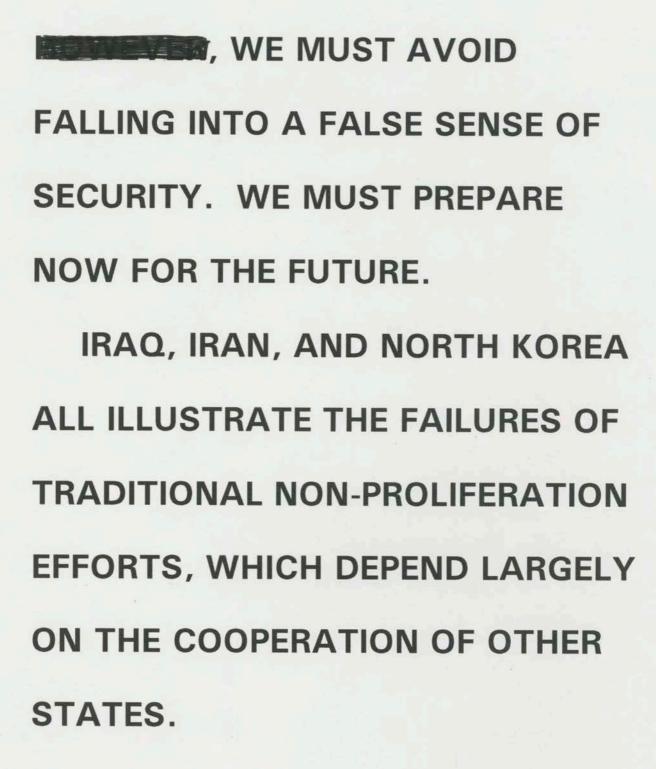
## CRUMBLED, WEAPONS OF MASS DESTRUCTION HAVEN'T.

LISTEN TO JUST A PARTIAL ROLL CALL OF COUNTRIES AND GROUPS THAT ALREADY POSSESS NUCLEAR, BIOLOGICAL OR CHEMICAL WEAPONS: NORTH KOREA. IRAQ. IRAN. LIBYA.

HAVE ANY OF THESE NATIONS EARNED OUR TRUST? AND GIVEN THEIR PAST BEHAVIOR, IS IT ANY

SURPRISE THAT THERE ARE STARTLING SIGNS THAT A WORLD WIDE BLACK MARKET IN NUCLEAR WEAPONS HAS EMERGED? ALL THIS IS TAKING PLACE AS TALKS TO REVIEW THE GLOBAL TREATY LIMITING THE SPREAD OF NUCLEAR WEAPONS WILL SOON **BEGIN. EVEN IF THE NUCLEAR NON PROLIFERATION TREATY IS** EXTENDED INDEFINITELY,

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ONLY AFTER DESERT STORM DID THE WEST LEARN JUST HOW FAR IRAQI NUCLEAR AMBITIONS HAD PROGRESSED.

AND INSTEAD OF ANNOUNCING THAT THE UNITED STATES WILL VETO ANY EFFORTS TO EASE OR END U.N. SANCTIONS ON IRAQ, THE ADMINISTRATION DISPATCHES AN ENVOY TO PLEAD WITH THE EUROPEANS FOR COOPERATION.

# WHERE WOULD SUCH TIMIDITY HAVE GOTTEN US IN THE COLD WAR?

IRAN ALSO APPEARS POISED FOR A GREAT LEAP FORWARD IN ITS NUCLEAR PROGRAM--THANKS TO A CASH-HUNGRY RUSSIA DOING FOR IRAN WHAT THE CLINTON ADMINISTRATION HAS DONE FOR NORTH KOREA.

AND MAKE NO MISTAKE ABOUT IT, THE AGREED FRAMEWORK WITH NORTH KOREA HAS LITTLE PROSPECT OF SUCCESSFULLY ADDRESSING THE NORTH KOREAN THREAT, AND APPARENTLY, HAS ALREADY BEEN VIOLATED BY PYONGYANG. **AMERICAN LEADERSHIP IN** 

**ADDRESSING THESE NON-**

**PROLIFERATION CHALLENGES IS** 

**ESSENTIAL IF ADDITIONAL STATES** ARE NOT TO CHOOSE THE NUCLEAR **OPTION. IT'S WORTH ASKING:** WHAT WOULD WE HAVE DONE--OR NOT DONE--IF IRAQ HAD ONE OR **TWO NUCLEAR WEAPONS IN 1990? PREVENTIVE MILITARY ACTION AS A NON-PROLIFERATION POLICY TOOL** CANNOT BE RULED OUT. THERE ARE DEFENSIVE OPTIONS, HOWEVER, THAT COULD PROVIDE

THE UNITED STATES AND OUR **ALLIES WITH PROTECTION AGAINST** ACCIDENTAL AND LIMITED **BALLISTIC MISSILE STRIKES. PURSUING AN EFFECTIVE BALLISTIC MISSILE DEFENSE CAPABILITY** SHOULD BE A TOP PRIORITY FOR **U.S. DEFENSE POLICY NOW AND** FOR THE FORESEEABLE FUTURE. **REALITY #4:** THE FOURTH NEW **GLOBAL REALITY IS THE INCREASE** 

IN VIOLENCE DUE TO EXTREMIST **RELIGIOUS AND ETHNIC MOVEMENTS IN MANY PARTS OF** THE GLOBE. SOME OF THESE MOVEMENTS, LIKE THE TRIBAL WARFARE IN **RWANDA, OR CONFLICTS IN BURMA OR WEST AFRICA HAVE LITTLE DIRECT IMPACT ON AMERICAN** INTERESTS.

HOWEVER, SOME OF THE **INSTABILITY AND TURMOIL DUE TO ETHNIC AND RELIGIOUS VIOLENCE IS IMPORTANT FOR AMERICAN INTERESTS -- AND COULD LEAD TO** THE DISINTEGRATION OF KEY STATES. SERBIAN GENOCIDAL **AGGRESSION IN THE BALKANS, FOR EXAMPLE, THREATENS TO SPILL OVER TO MACEDONIA, ALBANIA,** AND BEYOND.

AMERICAN AND EUROPEAN INACTION IN THE FACE OF THAT AGGRESSION CANNOT HELP BUT EMBOLDEN OTHER RADICAL "ETHNO-NATIONALISTS" BY GIVING THEM A GREEN LIGHT FOR ETHNIC CLEANSING.

THE INDIAN REBELLION IN MEXICO COUPLED WITH FINANCIAL UNCERTAINTY HAS RESULTED IN GENUINE SECURITY CONCERNS ON **OUR SOUTHERN BORDER -- AND** MAKE NO MISTAKE THAT ILLEGAL **IMMIGRATION IS A SECURITY** THREAT. A KEY NATO ALLY IN TURKEY FACES ISLAMIC EXTREMISM AND A SEPARATIST ETHNIC MOVEMENT. **VIOLENT ISLAMIC** FUNDAMENTALISTS THREATEN THE **GOVERNMENT IN ALGERIA, AND** HAVE LAUNCHED AN ASSAULT ON

EGYPT. HOW LONG WOULD THE **CAMP DAVID TREATY BE HONORED** IF FUNDAMENTALISTS TOOK POWER **IN EGYPT? ISLAMIC TERRORISTS SEEK TO** DESTROY THE PEACE PROCESS **BETWEEN ISRAEL AND THE PLO --**AND MAY BE HAVING SOME SUCCESS. WITH SUPPORT FROM **IRAN AND OTHERS, ISLAMIC TERRORISTS ALSO DEMONSTRATED** 

AT THE WORLD TRADE CENTER THAT AMERICA IS NOT IMMUNE FROM ATTACK.

AND ETHNIC TURMOIL IN THE FORMER SOVIET UNION CANNOT BE **IGNORED, AS WARFARE HAS OCCURRED IN FIVE FORMER REPUBLICS. AND THE CHECHENS** MAY BE JUST ONE OF MANY ETHNIC GROUPS WILLING TO USE **VIOLENCE TO ALTER BOUNDARIES** 

ORIGINALLY SET BY JOSEPH STALIN.

IN SHORT, THE LIST OF WORLD "HOT SPOTS" IS FAR TOO LENGTHY FOR ANYONE TO CONCLUDE THAT **AMERICA CAN BECOME** COMPLACENT. **REALITY #5:** THIS LEADS TO THE FIFTH GLOBAL REALITY WE MUST FACE: THE FACT THAT **GEOPOLITICAL RIVALRY WITH** 

**RUSSIA DID NOT END WITH THE** DEMISE OF SOVIET COMMUNISM. ON HIS LAST TRIP ABROAD, PRESIDENT NIXON SPOKE BEFORE THE RUSSIAN STATE DUMA, AND **HE FORESHADOWED A CHANGE IN RUSSIAN-AMERICAN RELATIONS,** SAYING: "RUSSIA IS A GREAT POWER, AND RUSSIA AS A GREAT POWER MUST CHART ITS OWN **COURSE IN FOREIGN POLICY...WHEN**  WE HAVE DIFFERENCES, WE SHOULD NOT ASSUME THEY WILL BE OVERCOME BY A GOOD PERSONAL RELATIONSHIP EVEN AT THE HIGHEST LEVEL."

AND AS WE HAVE SEEN TIME AND TIME AGAIN, THE FOREIGN POLICY COURSE THAT RUSSIA IS CHARTING, IS ONE THAT IS OFTEN IN CONFLICT WITH AMERICAN INTERESTS.

## FOR EXAMPLE:

**\*RUSSIA STEPPED IN THE MIDDLE OF THE NORTH KOREA AGREEMENT BY OFFERING TO PROVIDE NUCLEAR REACTORS -- WHICH WOULD HAVE** THE CLEAR EFFECT OF KILLING THE U.S. BROKERED DEAL. **\*RUSSIA CONTINUES TO** THREATEN PROSPECTIVE NATO MEMBERS OVER ALLIANCE **EXPANSION, THEREBY CONFIRMING** 

THE NEED TO ENLARGE NATO SOONER RATHER THAN LATER. \*IN DECEMBER 1994, RUSSIA **VETOED A SANCTIONS RESOLUTION ON SERBIA IN THE U.N. SECURITY** COUNCIL, ITS FIRST SUBSTANTIVE VETO SINCE THE HEIGHT OF THE COLD WAR IN 1985. **\*RUSSIA PERSISTS IN SUPPLYING** 

WEAPONS AND NUCLEAR

**TECHNOLOGY TO THE ROGUE** 

**REGIME IN IRAN. \*RUSSIA CONTINUES TO** MAINTAIN AN INTELLIGENCE FACILITY AND SUPPORT PERSONNEL IN CUBA, THEREBY PROLONGING CASTRO'S OPPRESSION. **\*RUSSIAN PRESSURE**, SUBVERSION AND INTIMIDATION OF THE SOVEREIGN STATES IN THE "NEAR ABROAD" FOLLOWS A

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HISTORICAL PATTERN SET LONG BEFORE THE BOLSHEVIKS TOOK POWER IN 1917.

AS DR. KISSINGER SAID LAST MONTH BEFORE THE SENATE ARMED SERVICES COMMITTEE, "...WHAT WE DEALT WITH IN THE COLD WAR WAS BOTH COMMUNISM AND IMPERIALISM, AND WHILE COMMUNISM WAS

**DEFEATED, THE TREND TOWARD** IMPERIALISM STILL EXISTS." LET ME BE CLEAR IN SAYING THAT NO ONE HAS BEEN MORE SUPPORTIVE OF PRESIDENT YELTSIN THAN I. IN JUNE 1991, I WENT TO **ANDREWS AIR FORCE BASE TO** MEET PRESIDENT YELTSIN VIRTUALLY ALONE, SINCE THE UNITED STATES STATE DEPARTMENT BELIEVED

## GORBACHEV WAS THE "ONLY

GAME IN TOWN."

BUT JUST AS IT WAS WRONG TO PLACE TOO MUCH FOCUS ON **GORBACHEV IN 1991, IT IS WRONG IN 1995 TO IGNORE THAT FACT** THAT PRESIDENT YELTSIN HAS MADE SERIOUS ERRORS, HAS **MOVED TOWARD AUTHORITARIAN RULE, AND HAS LOST THE** POLITICAL SUPPORT OF VIRTUALLY

ALL REFORM-MINDED RUSSIANS. THE CLINTON ADMINISTRATION'S **MISGUIDED DEVOTION TO A** "RUSSIA FIRST" POLICY--WHICH HAS TURNED INTO A "YELTSIN FIRST" POLICY -- RESULTED IN THE LOSS OF A TREMENDOUS **OPPORTUNITY TO STATE AMERICAN CONCERNS FORCEFULLY BEFORE** THOUSANDS WERE SLAUGHTERED IN CHECHNYA.

A "NEW REALISM" ABOUT **RUSSIA AND ITS PROSPECTS FOR** THE FUTURE DOES NOT MEAN A **RETURN TO THE COLD WAR PAST.** IT DOES MEAN DEVELOPING A **MORE HONEST RELATIONSHIP, ONE** THAT DOES NOT PAPER OVER IMPORTANT POLICY DIFFERENCES WITH AN APPEAL TO PERSONAL TIES.

NEW REALISM MEANS EMPHASIZING THE SIGNIFICANCE OF **RUSSIA'S 1996 ELECTIONS, AND** THE PIVOTAL IMPORTANCE OF A PEACEFUL, DEMOCRATIC TRANSITION OF POWER. AND NEW REALISM MEANS THAT DEVELOPMENTS LIKE ARMS SALES TO IRAN, VIOLENCE IN CHECHNYA, AND U.N. VETOES ON BEHALF OF AGGRESSORS SHOULD NOT BE

**EXCUSED, IGNORED AND** MINIMIZED. OUR DIFFERENCES WITH RUSSIA SHOULD BE **IDENTIFIED -- THEY SHOULD BE NEGOTIATED WHEN POSSIBLE AND** CONDEMNED WHEN NECESSARY. SUCH AN APPROACH WOULD ULTIMATELY SERVE BOTH THE **RUSSIAN AND THE AMERICAN** PEOPLE BETTER THAN DEFENDING,

DENYING, AND RATIONALIZING RUSSIAN MISDEEDS.

LET ME CONCLUDE BY SHARING WITH YOU WORDS THAT RICHARD NIXON SPOKE AT THE **ANNOUNCEMENT OF THE CREATION** OF THE CENTER FOR PEACE AND FREEDOM IN JANUARY 1994. **"SOME ARE TIRED OF** LEADERSHIP. THEY SAY (AMERICA) **CARRIED THAT BURDEN LONG** 

ENOUGH. BUT IF WE DO NOT **PROVIDE LEADERSHIP, WHO WILL?** THE GERMANS? THE JAPANESE? THE RUSSIANS? THE CHINESE? **ONLY THE UNITED STATES HAS THE** POTENTIAL...TO LEAD IN THE ERA **BEYOND PEACE. IT IS A GREAT** CHALLENGE FOR A GREAT PEOPLE." LADIES AND GENTLEMEN, PRESIDENT NIXON WAS RIGHT. LEADERSHIP DOES COME WITH A

## PRICE TAG. BUT IT IS A PRICE WORTH PAYING.

**DEALING WITH THE FIVE REALITIES I HAVE OUTLINED WILL TEST AMERICA'S RESOLVE AND HER** LEADERSHIP. IF WE FAIL THOSE **TESTS--IF WE REFUSE THE MANTLE OF LEADERSHIP--ANY DECLARATION OF VICTORY WILL BE A LONG TIME** COMING.

BUT I AM AN OPTIMIST. LIKE **RICHARD NIXON, I BELIEVE IN AMERICA AND IN AMERICAN** LEADERSHIP. I BELIEVE WE WILL PASS OUR TESTS, AND IN DOING SO, WE CAN CLAIM THE BIGGEST **VICTORY OF ALL-WE WILL HAVE** SECURED THE FUTURE OF OUR **GREAT REPUBLIC, AND OF PEACE** AND FREEDOM, FOR GENERATIONS TO COME.