Senator Dole TO:

FR: Kerry

RE: Mass Mutual Board of Directors Willard Hotel

6:30 p.m.

*Approximately 20-29 members of Mass Mutual Board of Directors joining Chairman Bill Clark (DFP 88) for dinner.

*They know your schedule is tight, and are just expecting you to mingle for a while, and then offer a few off-the-cuff remarks.

*They report their three top issues are "health care, health care, and health care."

Nina has a tap issue may come up. The

Barry Gottehrer Senior Vice President Tues, June 14

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MassMutual

June 6, 1994

Senator Bob Dole 141 Hart Senate Office Building Washington, DC 20510

Dear Bob:

I am delighted that you have agreed to address the MassMutual Board of Directors on Tuesday, June 14th. We are honored that you will be joining us.

Upon your arrival at 6:30 p.m., I would like for you to share your comments and outlook on the state of health care reform for 10-20 minutes and then allow the Board members in the remaining time to address questions to you.

I understand that you have a commitment following your time with us, therefore, I will be certain that you are on your way no later than 7:15. Further, should Senate votes go late, we are prepared to make the necessary adjustments in our schedule to accommodate you.

The room which is reserved for your portion of the program is the Hughes Room, located on the 2nd floor of the Willard Hotel, 1401 Pennsylvania Avenue, NW. Should your staff need to contact someone on the evening of the 14th concerning changes in your schedule, please call Ann Clifford of our staff at (202) 637-7361.

I look forward to seeing you on the evening of the 14th.

Sincerely,

Office of the Chairman

Tues, June 14

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MassMutual

Willard Hotel

March 3, 1994

The Honorable Robert Dole 141 Hart Senate Office Building Washington, DC 20510

Dear Senator Dole:

MassMutual will be holding a meeting of our Board of Directors in Washington in June of this year. We will gather at The Willard Inter-Continental Hotel on Tuesday, June 14, and I would like to extend an invitation to you to address our Board members after joining us for cocktails and dinner beginning at 6:30 that evening.

Your participation in speaking to the MassMutual Board in the past has always been extremely well received and very much appreciated, and I hope that you will be able to fit this date into your very busy schedule.

I have asked Barry Gottehrer to follow up on this with your office.

Cordially,

William J. Clark

Rachel 737-0440

WJC/jd attach.

P.S. For your information, enclosed is a picture booklet of our current Board of Directors.

3-11-94 Juterim Fetter + cc: sent to Barry Gottebrer

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