TO: Senator Dole

FR: Kerry

RE: American Business Conference

9:15 a.m. Willard Hotel

*Approximately 50 CEO/Presidents/Chairmen of American Companies. Attendees list attached. Other speakers during two day briefing include Domenici, Breaux, Altman, Panetta, Rubin, and Reich.

*They are looking for brief remarks on top issues like health care and GATT, followed by Q&A.

*You will be introduced by "Lee" Brown, Chairman of Brown-Forman Corporation of Louisville, Kentucky.

AMERICAN BUSINESS CONFERENCE MEMBERSHIP MEETING ATTENDEES APRIL 11 - 13, 1994

John G. Adler Chairman, President & C.E.O. Adaptec, Inc. Milpitas, CA

John M. Albertine Chairman & C.E.O. Albertine Enterprises, Inc. Washington, DC

NAFTA BK/ST. John W. Ballard President & C.E.O. TCI International Sunnyvale, CA

Gloria Bohan President Omega World Travel, Inc. Fairfax, VA

Roland S. Boreham, Jr. Chairman Baldor Electric Company Fort Smith, AR

John W. Brown
Chairman, President & C.E.O
Stryker Corporation
Kalamazoo, MI

W.L. Lyons Brown, Jr.
Chairman
Brown-Forman Corporation
Louisville, Kentucky

Kenneth W. Butterworth Chairman Loctite Corporation Hartford, Connecticut

Richard Chandler Chairman & C.E.O. Sunrise Medical Inc. Torrance, CA Henry Clarke
President & C.E.O.
Clarke Ice Cream Company
Vero Beach, FL

Robert Cohn
Chairman, President & C.E.O.
Octel Communications
Milpitas, CA

Dan Colussy
Chairman, President & C.E.O.
UNC Incorporated
Annapolis, MD

Barrie M. Damson Chairman & President Damson Natural Resources New York, NY

T.J. Dermot Dunphy President & C.E.O. Sealed Air Corporation Saddle Brook, NJ

William Farley
Chairman & C.E.O.
Fruit of the Loom, Inc.
Chicago, Illinois

Lynn C. Fritz
President & C.E.O.
Fritz Companies, Inc.
San Francisco, CA

Wendell W. Gamel Chairman & President Tech-Sym Corporation Houston, TX

Robert L. Green Chairman Vivra Incorporated Burlingame, CA



Daniel Greenberg Chairman & C.E.O. Electro Rent Corporation Van Nuys, CA

Sheryl Handler Chairman Thinking Machines Corporation Cambridge, MA

Thomas J. Harrington President & C.E.O. Spectrum Capital, Ltd. New York, NY

George N. Hatsopoulos Chairman & President Thermo Electron Corporation Waltham, MA

Donald S. Hendrickson President & C.E.O. BMC West Corporation Boise, ID

Leon Hirsch Chairman, President & C.E.O. United States Surgical Corp.

Norwalk, CT

James M. Hoak Chairman

Heritage Media Corporation

Dallas, TX

John P. Imlay, Jr. Founder Imlay Investments

Atlanta, GA

Clark A. Johnson Chairman & C.E.O. Pier 1 Imports, Inc. Fort Worth, TX

Robert E. King President & C.E.O. Newtrend Hinsdale, IL

William T. Kretzer President & C.E.O. Unifi, Inc. Greensboro, NC

Stephen Levy Chairman & C.E.O. Bolt Beranek & Newman Inc. Cambridge, MA

Bruce Lunsford President & C.E.O. Vencor, Incorporated Louisville, KY

R. James Macaleer Chairman & C.E.O. SMS Malvern, PA

Joseph D. Macchia Chairman, President & C.E.O. Gainsco, Inc. Fort Worth, TX

James L. Mann Chairman, President & C.E.O. SunGard Data Systems Inc. Wayne, PA

Richard A. Manoogian Chairman & C.E.O. Masco Corporation Taylor, MI

James E. Maser Vice Chairman Club Corporation International Dallas, TX

Gene R. McGrevin President & C.E.O. SyncorInternational Corp. Chatsworth, CA

Dane A. Miller President & C.E.O. Biomet, Inc. Warsaw, IN



Walter C. Minnick President & C.E.O. TJ International, Inc. Boise, ID

Robert A. Mosbacher Chairman Mosbacher Energy Company Houston, TX

Thomas J. Neff President SpencerStuart New York, NY

Philip A. Odeen
President & C.E.O.
BDM International, Inc.
McLean, VA

Arthur F. Oppenheimer President & C.E.O. Oppenheimer Companies Inc. Boise, ID

Kenneth N. Pontikes Chairman & President Comdisco, Inc. Rosemont, IL

Jay A. Precourt C.E.O. Tejas Gas Corporation Houston, TX

Thomas O. Pyle C.E.O. MetLife HealthCare Corp. Westport, CT

Safi Qureshey Chairman, President & C.E.O. AST Research, Inc. Irvine, CA

R.M. Rickenbach Chairman, President & C.E.O. GTSI Chantilly, VA Charles R. Scott Actava Group Inc. Atlanta, GA

Mayo Shattuck III President & C.O.O. Alex. Brown Incorporated Baltimore, MD

Robert Shaye Chairman & C.E.O. New Line Cinema Corporation New York, NY

Robert Silverstein Robert Silverstein Investments Beverly Hills, CA

Richard W. Snyder Chairman & C.E.O. SnyderGeneral Corporation Dallas, TX

Mark Van Stekelenburg President & C.E.O. Rykoff-Sexton, Inc. Los Angeles, CA

Thomas W. Wathen
Chairman & C.E.O.
Pinkerton Security &
Investigation Services
Van Nuys, CA

Larry A. Weinbach Managing Partner-C.E.O. Arthur Andersen & Co., SC New York, NY

Stanley A. Weiss Chairman & C.E.O. American Premier, Inc. Washington, DC



J. Burgess Winter President & C.E.O. Magma Copper Company Tucson, AZ

C. Angus Wurtele
Chairman & C.E.O.
The Valspar Corporation
Minneapolis, MN

Phil Zeidman Partner Brownstein Zeidman and Lore Washington, DC **ABC 100**

W.L. LYONS BROWN, JR. Chairman Brown-Forman Corporation Louisville, Kentucky

Company:

- Industry: Industrial -- Consumer Products
- Manufacturer and marketer of fine consumer products
- One of the country's major producers, importers and marketers of wines, spirits, fine china, crystal, silver, and luggage and briefcases
- Products include Jack Daniel's Tennessee Whiskey, Canadian Mist, Southern Comfort, Korbel Champagnes, Bolla Wines, Fetzer Wines, Lenox China, Crystal and Giftware, Dansk International Designs, Gorham Silver, Crystal and China, Hartmann
- Facilities located in Kentucky, Tennessee, New Jersey, Pennsylvania, North Carolina, Rhode Island, New York, California and Ontario
- Public company which operates in domestic and international markets
- Total revenues for FY 1993: \$1.6.9 billion
- 6,900 employees
- Founded 1870

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Personal:

- Former Chairman, American Business Conference
- President's Advisory Committee for Trade Policy and Negotiations
- Boards: University of Virginia, Pennzoil Company, Winterthur Museum
- Trustees' Council of the National Gallery of Art
- Member, American Business Conference
- Business Committee, Metropolitan Museum of Art
- Former: Chairman & President, J.B. Speed Art Museum of Louisville
- Former President, University of Virginia Alumni Association
- Recipient: Chevalier de L'Ordre du Merite Agricole (France), Honorary Consul of France
- Education: B.A., University of Virginia, B.S., American Graduate School of International Management

1994 HISPANIC BUSINESS MAGAZINE CEO ROUNDTABLE 4/14 CAPITAL ACCESS PLANNING MEETING ATTENDEES

U.S. Senate - (202) 224-6521

•Senator Robert Dole (R-KS)

•T. Nina Oviedo

U.S. Senate Republican Leader

Counsel

Hispanic Business Inc. - (805) 682-5843

•Jesus Chavarria

•James Andrade

Editor and Publisher

Program Manager/Strategic Services Group

Hispanic Business College Fund - (202) 775-7059

· Adam Chavarria

National Director

Fleishman-Hillard - (202) 828-8873

•Joy Boyle

Account Supervisor

GE Capital Services - (202) 637-4308

·Anne Canfield

Manager/Government Relations

Advanced Data Companies Inc. (503) 233-1220

•Jim Rivera

CEO

Bared and Company (305) 592-3100

*Jose Bared

CEO

Counter Technology Inc. - (301) 907-0127

Santos Garza

CEO

Julian Martinez

Director of Marketing

H.R. Industries Inc. - (214) 301-6620

•Paul Dickinson

CEO

MVM Inc. - (703) 671-9810

Dario Marquez

CEO

Mir. Fox & Rodriguez - (713) 622-9740

•Gasper Mir

Principal

Pan American Hospital - (305) 264-1000

·Carolina Calderin

CEO

SENATOR BOB DOLE

TALKING POINTS

A M E R I C A N B U S I N E S S

CONFERENCE

*AFTER GIVING AMERICAN
TAX-PAYERS A TWO-WEEK BREAK,
THE HOUSE AND THE SENATE ARE
BACK AT WORK TODAY, SO I
HOPE YOU HAVE YOUR HAND
FIRMLY ON YOUR WALLET.

*THE BIGGEST NEWS ON CAPITOL HILL WAS JUSTICE BLACKMUN'S RESIGNATION, AND THE RUMOR THAT SENATOR MITCHELL IS THE LIKELY APPOINTEE. THE GOOD NEWS FOR PEOPLE IN THIS ROOM IS THAT IF SENATOR MITCHELL GOES TO THE COURT, HE WILL HAVE TO TURN DOWN THE

RUMORED OFFER TO BECOME BASEBALL COMMISSIONER....I **HEAR THAT'S A MILLION DOLLAR** A YEAR JOB, WITHOUT MUCH HEAVY LIFTING ... SO IF ANY OF YOU ARE INTERESTED, THERE'S STILL TIME TO GET YOUR APPLICATION IN.

*I KNOW YOU'LL HEAR QUITE
A FEW SPEAKERS OVER THE NEXT

TWO DAYS, SO I'LL KEEP MY REMARKS SHORT, AND LEAVE TIME TO HEAR WHAT'S ON YOUR MIND.

HEALTH CARE

*I SPENT A GOOD DEAL OF TIME THESE PAST FEW WEEKS LISTENING TO MEN AND WOMEN IN KANSAS, CALIFORNIA, NEVADA, IOWA, FLORIDA, ALABAMA, AND LOUISIANA.

*AND I SUSPECT THAT IF THEY WERE LISTENING, MY SENATE COLLEAGUES HEARD THE SAME THING ABOUT HEALTH CARE THAT I DID--AND THAT'S THE FACT THAT SUPPORT FOR THE PRESIDENT'S PLAN CONTINUES TO DECREASE.

*WE'VE HAD A LOT OF TALK
ABOUT HEALTH CARE, BUT THE
TIME IS FINALLY NEARING WHERE
CONGRESS IS GOING TO DO
SOME HEAVY LIFTING.

*THERE STILL ISN'T A
PROPOSAL--DEMOCRAT OR
REPUBLICAN--ON CAPITOL HILL
THAT HAS THE VOTES TO PASS.

*BUT THERE ARE QUITE A FEW PRINCIPLES ON WHICH THERE IS NEARLY UNIVERSAL AGREEMENT. AND I SUSPECT THAT WHEN WE GET DOWN TO WRITING A BILL THAT CAN PASS, WE WILL CENTER ON THOSE IDEAS, AND GET RID OF THE IDEAS THAT CONCERN AMERICAN BUSINESS AND THE AMERICAN

PUBLIC--EMPLOYER MANDATES, REGIONAL ALLIANCES, AND SO ON.

CRIME

BUT NO DOUBT ABOUT IT, IF
YOU LISTEN TO THE PEOPLE, YOU
KNOW THAT HEALTH CARE ISN'T
ON TOP OF THEIR CONCERNS-CRIME IS.

AND I BELIEVE THE FIRST ITEM OF BUSINESS CONGRESS SHOULD ADDRESS IS CRIME. THE SENATE HAS ALREADY PASSED A TOUGH, TOUGH, BILL. IT'S NOT PERFECT, BUT IT IS A GOOD START. THE TROUBLE IS THAT WE'VE PASSED TOUGH BILLS IN THE SENATE BEFORE, AND THE

HOUSE ALWAYS WATERS THEM DOWN. WE'RE PUTTING A LOT OF PRESSURE ON THE HOUSE THIS TIME TO ENSURE THAT DOESN'T HAPPEN.

GATT

*THIS COMING FRIDAY--APRIL

15--IS OF COURSE TAX FILING

DAY. BUT THERE'S ALSO

SOMETHING GOOD THAT IS GOING TO HAPPEN--THE 117 MEMBERS OF GATT WILL SIGN THE "FINAL ACT" OF THE URUGUAY ROUND--CONCLUDING EIGHT YEARS OF NEGOTIATIONS. *PAYING FOR THE LEGISLATION THAT IMPLEMENTS THE URUGUAY ROUND AGREEMENT REMAINS A LARGE

STUMBLING BLOCK. THE BILL IS ESTIMATED TO COST BETWEEN \$13 AND \$18 BILLION OVER 5 YEARS. REPUBLICANS CONTINUE TO INSIST THAT THE **ADMINISTRATION COME UP WITH** AN ACCEPTABLE PROPOSAL, AND SIMPLE NOT WAIVE THE BUDGET RULES.

BOSNIA

*I SUPPORT THE LONG-OVERDUE USE OF NATO AIRPOWER TO COUNTER SERB AGGRESSION. I HAVE LONG CALLED FOR STRONG ACTION, AND I HOPE THIS IS NOT TOO LITTLE, TOO LATE.

*THE BOSNIAN SERBS

ASSAULT IN CLEAR DEFIANCE OF ONGOING PEACE TALKS SPONSORED BY THE INTERNATIONAL COMMUNITY. IT'S HIGH TIME THEY STARTED TO PAY A PRICE.

*IT IS UNFORTUNATE THAT
MIXED SIGNALS FROM THE U.S.
MAY HAVE LED SERBS TO
BELIEVE THEY COULD GET AWAY

FROM THEIR LATEST
AGGRESSION. NOW, IT SHOULD
BE MADE CLEAR THAT ALL SAFE
AREAS WILL BE PROTECTED.

*THE RUSSIANS HAVE A
CLEAR CHOICE--URGE THEIR
SERBIAN FRIENDS TO SUPPORT A
PEACE PROCESS, OR SIDE WITH
THE AGGRESSORS AGAINST THE

WILL OF THE INTERNATIONAL COMMUNITY.

*THE NEXT STEPS WILL BE
CRUCIAL--ONCE A LINE IN THE
SAND HAS BEEN DRAWN, ALL
REMAINING CREDIBILITY WILL BE
LOST IF NATO AND THE U.N. BACK
DOWN.

*HAPPY TO TAKE QUESTIONS.