#### November 3, 1993

MEMORANDUM TO THE LEADER FROM: SUZANNE HELLMANN SUBJECT: TRIP TO MICHIGAN

The following is an outline of the information provided for your trip to Battle Creek, Michigan:

- Michigan CD-07 information

   Background
   Bio on Rep. Nick Smith
- 2. Bios of VIPS attending reception
- 3. Talking points/issues
- 4. List of attendees at "Sponsors Reception"
- 5. Update on Michigan CD-03 special election
- 6. Update on Michigan U.S. Senate Race/NRSC update
- 7. Update on Michigan Gubernatorial Race
- 8. State Demographics
- 9. Congressional Districts map
- 10. Michigan GOP Leadership bios
- 11. DFP Leadership
- 12. Bryan Culp is providing a memo on the history of Percy Jones Hospital

BACKGROUND ON MICHIGAN CD-07

- o District population 580,957 (1990)
- This is a very Republican district in fact, a Democrat did not even oppose Nick Smith in the general.
- o The 7th is made up of small towns and farm communities.
- The Kellogg Company is located in Battle Creek, the corn flakes developed by a sanitarium operator W.K. Kellogg as a health food. It is the largest employer in the city. (pop.-53,540)
- o 8 counties are represented in the 7th CD.
- Clinton carried the 7th CD by 600 votes. (A protest vote against Bush).

BACKGROUND ON REP. NICK SMITH

- Nick Smith decided to run for office when his complaining about government resulted in his wife urging him to run for office or "keep quiet."
- Jack Kemp hosted a fundraiser for Nick Smith on Sept. 29th of this year. He raised for Rep. Smith somewhere between \$10,000 - \$20,000.
- o Rep. Smith's campaign debt is about \$80,000.
- Smith was elected to the state House in 1978 and the state Senate in 1982.
- Smith promised his constituents that he would not serve more than 12 years.
- Rep. Nick Smith sits on the Budget Committee and the Science, Space and Technology Committee.

BIOGRAPHY OF NICK SMITH

# (Michigan Congressional District 07)

Nick Smith graduated from Michigan State University with a major in Political Science and Economics, and earned a Master's degree in Economics from the University of Delaware. He served as an intelligence officer in the U.S. Air Force in the carly 1960s, returning to Michigan to go into partnership with his father on the family farm, where he and his wife, Bonnalyn, raised their four children.

Successfully expanding and operating the dairy cash crop farm, from 220 acres to 2000, Nick became active in his community as Township Trustee, Township Supervisor, and served on the County Board. He also served as a Trustee for Somerset Congregational Church and on the Board of Addison Community Hospital. Other public service positions include State chairman of the Agriculture Stabilization and Conservation Services, Director of the Michigan Farm Bureau and National Director of Energy for the U.S. Department of Agriculture in Washington, D.C.

In 1976, Nick was the Republican nominee for the Michigan State Board of Trustees. In 1978, he was elected to the Michigan House of Representatives, the only freshman to defeat an incumbent. He was reelected in 1980 and earned a reputation as a tax fighter.

In 1982, 1986 and 1990, Branch, Hillsdale and Jackson County voters elected Nick to the Michigan Senate. He held leadership positions as Chairman of the Senate Finance Committee, served ten years as Chair of the Agriculture and Forestry Committee, was a majority member for eight years of the Appropriations Committee and in 1986, was elected by his colleagues as President Pro-Tempore of the Senate. Nick has the distinction of introducing and passing into law more tax reduction bills than any other logislator in the Michigan House or Senate.

Mr. Smith has made numerous speaking appearances, both nationally and globally, discussing trade, agriculture, energy and conservation. He was a delegate to the American Assembly on World Population and Hunger representing the U.S.D.A., and served on the Michigan Senate Select Committee on International Trade. In 1991, he travelled to the Soviet Union as a member of a national delegation on U.S.-Soviet Cooperation and Trade, meeting with Boris Yeltsin and Mikhail Gorbachev. Nick was elected to the United States House of Representatives with 89 percent of the vote on November 3, 1992.

Bonnie and Nick's four grown children and three grandchildren all worked on the successful campaign for the Michigan Seventh Congressional District. (2)

#### CIVIC:

State Board of Directors, Michigan Farm Bureau Civil Air Patrol, Squadron Commander Masonic Lodge, Thirty-second Degree Somerset Congregational Church Trustee Addison Community Hospital Trustee

#### EDUCATION:

BA, Economics and Political Science, Michigan State University, 1957 MS, Agriculture and Economics, University of Dolaware, 1959 Kellogg Foundation World Travel Study Program, 1965-68 Federal Executive Institute, 1972

#### MILITARY SERVICE:

Captain, United States Air Force Intelligence

#### MARITAL STATUS:

Married, wife: Bonnalyn Atwood "Bonnic" Children: Juliana Kay Bellinger, Bradley LeGrand Smith, Elizabeth Smith Burnette, Stacia Kathleen Smith Grandchildren: Nicholas Bradley Smith, Emily Beatrice Smith, Claire Margaret Smith

## HONORS AND AWARDS:

State Star Farmer, FFA Blue Key Honorary Michigan State University Scholarship Michigan State University Varsity Club Michigan State University 157 Club Commandant's Award for Scholastics, USAF Kellogg Foundation Agricultural Fellowship, 1965-68 Outstanding Young Men of America National Superior Service Award, Director of Energy Office, USDA, 1974 Outstanding Legislator for 1985 by Michigan Agricultural Conference Outstanding Legislator for 1986 by Michigan Harness Horsemen's Association Honorary FFA State Star Farmer, 1987 Hillsdale County ASCS Conservator of the Year, 1988

#### 650 MICHIGAN

#### Rep. Fred Upton (R)

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This document is from the collections at the Dole Archives, University of Kansas

#### SEVENTH DISTRICT

1992 general

1992 primary

1990 general

(MI 4)

The small cities and towns spotting the southern tier farmland counties of Michigan have been incubators of innovation since they were settled by Yankees from New England 150 years ago. The state's public school system was established by two politicians from Marshall, whose dashed hopes to have Marshall become the state capital resulted in the preservation of many of its 19th Century structures whose counterparts in Lansing, which won the contest, have long since been demolished. A few miles away, in Battle Creek, sanitarium operator W.K. Kellogg invented corn flakes as a health food; he and his onetime patient C.W. Post both established factories in the

Fred Upton (R)..... 144,083

Andy Davis (D)..... 89,020

..... 75,850

Fred Upton (R), unopposed

Fred Upton (R). .

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(62%) (38%)

(58%)

(42%)

(\$367,596)

(\$503,164)

(\$78,392)

(\$42,769)

The 7th Congressio Michigan's southern represented by subur Wolpe, but not includ the new 13th District alternatives: a primar which was at least 5% no acquaintance with record. In fact, no D themselves, since Clin nominated their most

So the new congress primary it was. Two si Addison, plus Jackson Wolpe, international la that Schwarz, a physic had written him a tick Haskins got just 9% ( County just west of L much money in Wasl money. Schwarz ende

Smith is a dairy fari say he should do some the state Senate in 19: claim that he has intre legislator, including a million. He is pro-life suits. In 1992 he pron promised not to serve lower the cost of invest Committee, he will ha

The People: Pop. 1990 1% Asian; 1% Other; 2 Households: 60% marrimedian household incon value: \$50,500.

#### 1992 Presidential Vote

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higan have been d 150 years ago. ll, whose dashed many of its 19th : long since been gg invented corn factories in the MICHIGAN 651

late 19th Century and created the American breakfast cereal industry. Politically, this has ordinarily been Republican territory since 1854, when the party was founded in nearby Jackson as a kind of reformist institution out of the same activist impulse that produced local support for women's rights, Prohibition and opposition to the death penalty. Southern Michigan mostly rejected New Deal tinkering and was hostile to the United Auto Workers, but the people here were receptive to moral claims made by later 20th Century reformers, challenging racial segregation, the Vietnam war and the Watergate coverup: this is one part of the country where such cultural issues helped the Democrats.

The 7th Congressional District of Michigan covers all of six counties and parts of two others in Michigan's southern tier. It was a substantially new district for 1992, taking much territory represented by suburban Detroit Republican Carl Pursell and Lansing Democrat Howard Wolpe, but not including either incumbent's residence. Pursell would have run, if anywhere, in the new 13th District, but instead retired. Wolpe decided against either of two unpalatable alternatives: a primary fight against Democrat Bob Carr in the 8th, or a run in the new 7th, which was at least 5% more Republican than his old seat and in which about half the voters had no acquaintance with the hard-driving constituency service which had offset his liberal voting record. In fact, no Democrat at all filed in the 7th; some Democrats there must be kicking themselves, since Clinton edged Bush out of the district's presidential vote and the Republicans nominated their most conservative candidate, who might conceivably have been vulnerable.

So the new congressman was chosen in the Republican primary, and quite a rough-and-tumble primary it was. Two state senators ran, John Schwarz of Battle Creek and Nick Smith of rural Addison, plus Jackson County Commissioner Thomas Wilson and the 1990 nominee against Wolpe, international lawyer Brad Haskins. Haskins for weeks ran a 15-second radio ad charging that Schwarz, a physician, shouted at and then backed his car into a hospital security officer who had written him a ticket; another local doctor charged that Schwarz had once assaulted him. But Haskins got just 9% of the vote, and Schwarz still carried the Battle Creek area and Eaton County just west of Lansing. There were other issues that may have hurt Schwarz; he raised much money in Washington and from PACs, while Nick Smith boasted of taking no PAC money. Schwarz ended up with 36% to 43% for Smith.

Smith is a dairy farmer whose constant complaints about big government prompted his wife to say he should do something about it or keep quiet. He was elected to the state House in 1978 and the state Senate in 1982. Republicans have controlled the Senate since 1983, and he is proud to claim that he has introduced and passed more tax-cutting legislation than any other Michigan legislator, including a 1992 property tax freeze that he boasts has saved state taxpayers \$388 million. He is pro-life on abortion and pushed for arbitration as an alternative to malpractice suits. In 1992 he promised not to vote for any tax increase unless it was offset by a tax cut and promised not to serve more than 12 years. He said his priorities are to reduce the national debt, lower the cost of investing and saving, and cut red tape and regulation; with a seat on the Budget Committee, he will have an opportunity to vote for, if not necessarily accomplish, some of that.

**The People:** Pop. 1990: 581,005; 52% rural; 12% age 65+; 92% White; 6% Black; 1% Amer. Indian; 1% Asian; 1% Other; 2% Hispanic origin. Voting age pop.: 423,899; 5% Black; 2% Hispanic origin. Households: 60% married couple families; 28% married couple fams. w. children; 43% college educ.; median household income: \$29,976; per capita income: \$12,900; median gross rent: \$382; median house value: \$50,500.

#### 1992 Presidential Vote

Clinton (D)	96,872	(38%)
Bush (R)	96.253	(37%)
Perot (I)	62,657	(24%)

#### **1988** Presidential Vote

Bush (R)						ŝ	÷			4	4	130,165	(60%)
Dukakis (D).	RG.	ł	è	à	÷	ŝ		•		•		87,289	(40%)

# 652 MICHIGAN

Rep. Nick Smith (R)



Elected 1992; b. Nov. 5, 1934, Addison; home, Addison; MI St. U., B.A. 1957, U. of DE, M.S. 1959; Congregationalist; married (Bonnalyn).

Career: Air Force Intelligence, 1959–61; Businessman, farmer; Somerset Township Trustee, 1962–66, Supervisor, 1966–68; Hillsdale Cnty Bd. of Supervisors, 1966–68; Hillsdale Cnty. Repub. Chmn., 1966–68; MI Chmn., Agricultural Stabilization and Conservation Svc., 1969–72; Natl. Energy Dir., U.S. Dept. of Agriculture, 1972–74; MI Occup. Safety Standards Comm., 1975; MI House of Reps., 1978–82; MI Senate, 1982–92, Pres. Pro-Tem, 1986–90.

Offices: 1708 LHOB 20515, 202-225-6276. Also 209 E. Washington St., #200-D, Jackson 49201, 517-783-4486; 121 S. Cochran Ave., Charlotte 48813, 517-543-0055; and 118 W. Church St., Adrian 49221, 517-263-5012.

Committees: Agriculture (18th of 19 R). Budget (15th of 17 R). Science, Space and Technology (15th of 22 R): Science; Technology, Environment and Aviation.

# Group Ratings and 102d Congress Votes: Newly Elected

Key Votes of the 103d Congress

1. Family Leave	AGN 2. Deficit R	duction AGN	3. Stimulus Plan	AGN
Election Results				
1992 general	Nick Smith (R)	133,	972 (88%)	(\$231,043)
1992 primary	Kenneth Proctor (LIB) Nick Smith (R)		174 (43%)	
	John Schwarz (R) Thomas Wilson (R)			
1990 general	Brad Haskins (R) Carl D. Pursell (R)		598 (9%) 962 (64%)	(\$135,801)
(MI 2)	Elmer White (D) Other	49,	678 (33%)	(\$9,573)
			(370)	

#### **EIGHTH DISTRICT**

Lansing is a state capital chosen because of geographic position, selected in 1847 because it's halfway between Lake Huron and Lake Michigan, and in ignorance of the fact that it has fewer days with sunshine than any place else in the state. It is nonetheless a tidy and pleasant city with more than its share of amenities. It has a beautifully restored Capitol and a fine state history museum; it has Michigan State University, started in 1855 as America's first land-grant college, in next-door East Lansing; its Oldsmobile plant brought in people and stimulated growth in the first half of this century, and state government did the same in the second half. Politically, Lansing has tended to go with the party controlling state government. When the legislature was apportioned to stay Republican, as it was until 1964, the Lansing area was usually Republican; in the years since, Democrats have lost full control of the state House of Representatives only in 1966, and 1992, and Lansing has trended Democratic.

The 8th Congressional District of Michigan includes Lansing and Ingham County, but not the Lansing suburbs just across the line in Clinton and Eaton Counties, which are in the 4th and 7th Districts. It has two other very different population centers. One is the suburban fringe southwest of Flint, an area long Democratic and in deep trouble over the last dozen years with

the shutdown of Gene population center is L this has been one of t who have left the De Livingston is very cogave Bill Clinton a lo politically. So precarie run here and incumb District against incun

But Carr did decic positions of power in t which has the power of to so many members. for Congress in 1972. take on a Lansing Re help of new 18-year-o retired, and Carr beca three months, he call Caucus to vote agains Penh. On the Armec Schroeder, one of the outspent, and with lit

Redistricting put he won. This time he so more conservativelyemphasized constitue local projects from th Okemos. In Washingtto file written explana Michigan legislature | and, somewhat desper Nor was he a team pl. often said. "There are have this barnyard wa that." In February 19 after suffering a strok tantalizingly close. E Republicans filed again Lansing-based Sandy "replace an old Carr Chrysler) started a c: ployer, customizing 95 losing the Republican took no PAC money a But Carr retaliated in spending \$1,355,000 result was practically : and an insider politici: million in federal roac Flint's Genesee Count suggest that Carr cou suggest that will be tr

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Born: Nov. 5, 1934, Addison, Mich. Education: Michigan State U., B.A. 1957; U. of Delaware, M.S. 1959.

7 Nick Smith (R)

Military Service: Air Force, 1959-61.

Occupation: Dairy farmer.

Family: Wife, Bonnalyn Atwood; four children. Religion: Congregationalist.

Of Addison - Elected 1992; 1st Term

Political Career: Somerset Township Board of Trustees, 1962-66; Hillsdale County Board of Supervisors, 1966-68; Mich. House, 1979-83; Mich. Senate, 1983-93.

Capitol Office: 1708 Longworth Bldg. 20515; 225-6276.

The Path to Washington: Smith has a generally open and folksy manner that can be refreshingly honest but also disguises a sometimes hard edge. He pursues his unyielding conservative-populist approach in a manner that rubs some people the wrong way.

As a consequence, he is likely to win some friends among GOP House freshmen, but he may not influence very many people in a chamber where compromise is still the name of the game.

Smith is a decided fan of lower taxes — he claims more tax-cutting success during his tenure in the Michigan Senate than any of his colleagues there — and he brought that philosophy to Washington. He has promised not to vote for any tax increase that is not balanced by an offsetting tax cut elsewhere. He was a persistent advocate of cuts in the state's inheritance tax and supported GOP Gov. John Engler's proposal to cut property taxes and cap assessments.

In addition, tax policy changes to boost saving and investment are at the top of his list, chiefly because he believes the nation faces the threat of a shortage of capital. He favors trying to eliminate the federal budget deficit with deep spending cuts — since higher taxes do not fit into his scheme — and he is willing to spread the pain.

In April 1993, he voted to give the president a modified line-item veto, voting for a Democratic version and a stronger GOP substitute.

Though he often sounds fixated on taxes and the economy, Smith's conservative credentials extend to his law-and-order record and his vigorous opposition to abortion. He took on the rising cost of health care — and the state's trial lawyers (a popular GOP target) — during the 1991 legislative session. He proposed that health insurance plans include mandatory arbitration clauses that would prevent malpractice lawsuits — and theoretically hold down the cost of malpractice insurance. Consumer advocates argued that there was no direct connection between malpractice suits and the overall cost of health care, and they worried that Smith's approach would close off an Michigan - 7th District



avenue of relief for injured patients.

Smith will have an opportunity to put some of these ideas into play — he won a seat on the Budget Committee and on the Science, Space and Technology Committee.

Smith kept his head down and his hands relatively clean during a bitter Republican primary. He won with almost 44 percent in a fourway race and thereby essentially won the general election. The newly drawn district was so heavily tilted to the GOP that no Democrat filed: Smith won 88 percent of the vote in November against Libertarian Kenneth L. Proctor.

Smith's chief adversary was fellow GOP state Sen. John Schwartz, whose name recognition rivaled that of Smith and who raised about twice as much money. There is little doubt that Smith was the most conservative candidate in the primary. Though Schwartz also opposes abortion, Smith won the endorsement of Michigan Right to Life. The two lesser-known candidates, Thomas Dooley Wilson and Brad Haskins, advocated abortion rights.

Smith was an indirect beneficiary of Haskins' repeated attacks on Schwartz. Haskins ran 15-second television ads saying Schwartz assaulted a veterans hospital security officer with his car after the guard gave him a ticket. Schwartz denied the charge and gave a different version. But a Battle Creek physician later said that Schwartz had once beaten him.

The mud stuck to both Schwartz and Haskins and left Smith untainted.

Smith went on the offensive against Schwartz, using his longstanding opposition to political action committees (PACs) to raise questions about Schwartz's fundraising and his loyalties. Smith pledged to carry his anti-PAC crusade to Congress. He was one of 14 Republican freshmen who attended the post-election "Omaha summit." There he advocated putting a \$1,000-per-election limit on PAC contributions to congressional candidates, the same level that applies to individual donations. Nick Smith, R-Mich.

# Michigan 7

When Bill Clinton carried the Republican 7th by 600 votes in 1992, it was less an indication of his popularity than a protest vote against George Bush.

This document is from the collections at the Dole Archives, University of Kansas

This is a district of conservative small towns and agricultural communities, with a few midsize cities thrown in for good measure. In 1990, GOP challenger John Engler won every county in the 7th against Democratic incumbent Gov. James J. Blanchard. In 1992's open-seat House race, Democrats did not even bother to put up a candidate.

Battle Creek, or "Cereal City," is the largest city in the 7th. It is the home of "Tony the Tiger" of Frosted Flakes fame and to the breakfast cereal plants that employ many of the city's residents.

The Kellogg Co., headquartered in Battle Creek, is the top individual employer and a prominent force in the city. The federal government also has a heavy local presence; almost half the federal employees work at a Veterans Administration medical center.

Besides the money that Kellogg has poured into civic improvements, the company also left its imprint on local government. In the early 1980s, Kellogg told Battle Creek in no uncertain terms to merge the city and Battle Creek Township governments. Fearful that the company would move its headquarters, the city annexed the township, adding 21,000 residents to its population.

With a fair amount of blue-collar Democrats, Battle Creek often makes Calhoun County competitive for Democrats. Outside the city, the vote of corporate executives and outlying small towns tilts Republican. In 1992, Clinton posted 44 percent in Calhoun County, his best showing in the district.

Committees

**Campaign** Finance

**Key Votes** 

Receipts from PACs

0

Science, Space & Technology (15th of 22 Republicans) Science: Technology, Environment & Aviation

Receipts

\$242,908

Require parental notification of minors' abortions

Require unpaid family and medical leave Approve national "motor voter" registration bill Approve budget increasing taxes and reducing deficit

Budget (15th of 17 Republicans)

Approve economic stimulus plan

#### South Central – Battle Creek; Jackson

About an hour's drive away on I-94, the industrial city of Jackson is another source of Democratic votes. The city is smaller in population than Battle Creek, but as a whole, Jackson is the most populous county wholly within the 7th.

Layoffs at the tool-and-die and auto parts shops have caused some pain in the city, but Bush was able to carry Jackson County in 1992 on the strength of the outlying towns and farming areas.

Bush drew some support from citybased Democrats — a socially conservative lot, with a tendency to pull the lever for the GOP at the presidential level. Unlike De troit's autoworkers, many of those living here have roots in the surrounding Republican countryside.

Bush also carried Eaton County, Small-town conservatives and Republican white-collar executives who work in Lansing (which is in the neighboring 8th District) boosted Bush to 39 percent.

Next door to Eaton County, Barry County is divided among the 2nd, 3rd and 7th districts. The southwestern 7th portion provides fewer than 5,000 votes.

The agricultural flatland of Branch. Hillsdale, Jackson and Lenawee counties long has been fertile ground for the GOP. Until Bush lost in Lenawee County in 1992, all four counties on the northern edge of the Corn Belt had voted Republican in presidential contests since 1964.

**1990 Population:** 580,957. White 535,970 (92%). Black 32,742 (6%), Other 12,245 (2%). Hispanic origin 14,170 (2%). 18 and over 424,301 (73%), 62 and over 86,007 (15%). Median age; 33.

Elections

Expend-

itures

\$231,043

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Election	115	
1992 General Nick Smith (R) Kenneth L. Proctor (LIBERT) 1992 Primary	133,972 18,751	(88%) (12%)
Nick Smith (R) John Schwarz (R) Thomas Dooley Wilson (R) Brad Haskins (R)	26,174 21,823 7,067 5,598	$(\begin{array}{c} (43^{n} \circ) \\ (36^{o} \circ) \\ (12^{o} \circ) \\ (9^{o} \circ) \end{array}$
District Vote for P	resident	
1992 D 96,940 (38%)		

D 96,940 (38%) R 96,336 (38%) I 62,673 (24%) Of

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Smith (R)

VIPS ATTENDING

State Senator Joe Schwartz - ran against Nick Smith in the '92 primary.

Arnold "Arny" Langbo - Chairman of the Board and CEO, Kellogg

Russell "Russ" Mawby - Chairman of the Board of Trustees and CEO of the Foundation, W.K. Kellogg Foundation.

State Rep. Bill Martin

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Nov. 2 '93 17:13

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517 764 4827 NOU 2, 1993 3:47PM #654 P.02

et 17 18 18

*	JOHN JOSEPH HENRY SCHWI RZ
BORN	November 15, 1937
Varried	Anne E. Ennis - 1971 (deceased) One child: Brennan Louise, born 1973 Patricia A. Woodworth - 1991
1955	Graduate Battle Creak Central High School, Class President
1969	A.B. University of Michigan (History)
1964	M.D. Wayne State University
1964-1965	Intern - University of Southern California, Los Angel & County Medical Center
1965-1967	United States Navy, Vietnam
1966-1967	Assistant Naval Attache, U.S. Embassy, Djakarta
1967-1968	Resident, General Surgery · Oakwood Hospitol, Dearborn, Michigan
1968-1970	Service with Central Intelligence Agency, Southeast Asia
1970-1973	Resident, Otolaryngology - Massachusotts Eye and Gai Infirmary, Harvard Medical School
1973-1974	Assistant in Otolaryngology - Massachusetts Eye and For Infirmary - Head, DMsion of Otolaryngology - Peter Bent Brigham Hospitci, Harvard Medical School
1974-	Private Practice, Battle Creek, Michigan - Active Staff: Battle Creek Health System
MEMBERSHIPS	Diplomate American Board of Otoloryngology - Head and Neck Surgery, 1973 American Academy of Otoloryngology - Head and Neck Surgery Colhoun County Medical Society Michigan State Medical Society American Medical Association The Society of Medical Consultants to the Armed Forces Fellow American College of Surgeons Michigan Otoloryngological Society American Society of Head and Neck Surgery
OUTICAL	Colhoun County Republican Executive Committee, 1974-1979 Republican State Committee, 1975-1976 Battle Creek City Commissioner, 1979-1987 (re-cleated 1981, 1983, 1985) Mayor, City of Battle Creek, 1985-1987 Michigan State Senator - Elected 1986 and Re-cleated 1990 Chosen "Outstanding Freshman of the Year", 8 th Michigan Legislature, 1988, by the Detroit News Chosen "Che of The Ten Best" Legislators of the Year, 86th Michigan Legislature, 1992, by the Detroit News
enic	Member, Board of Trustees, Lelia Y. Post Montgumery Hospital, 1980-1982 President, Calhoun County Medical Society, 19/9 Chalman, Professional Division United Way Drive, 1975 President, University of Michigan Club of Battie Creek, 1985 Board of Directors, University of Michigan Club of Battie Creek Alumni Visiting Committee for College of Literature, Science and the Arts, University of Michigan, appointed by Dean 1984, reappointed 1989 Member, Olivet College Board of Trustees, 1990 Member, Wayland Academy Board of Trustees, 1992

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http://dolearchives.ku.edu

EL 517-764-4807

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2,93 8:53 No.001 P.01

AG LANGBO CHAIRMAN OFF TEL No. 616-961-6598

Kellogg's

Arnold G. Langbo Chairman of the Board Chief Executive Office Kellogg Company

Arnold G. Langbo has been Kellogg Company's chairman of the board and chief executive officer since January 1, 1992.

Mr. Langbo joined Kellogg Canada Inc. in November 1956 as a sales representative in Vancouver. Following other assignments in Prince George, Winnipeg, and Toronto, he transferred in 1967 to the company's International Division in Battle Creek, Michigan. In 1969, he was appointed administrative assistant to the president of Kellogg Company.

Mr. Langbo returned to Canada in September 1970 as executive vice president of the Canadian company in London, Ontario. In 1971, he moved to headquarters in Toronio as vice president - sales and marketing of both Kellogg Canada and Salada Toods, Ltdi, then a Kellogg subsidiary. In January 1976, Mr. Langbo was appointed president and chief executive officer of Kellogg Salada Canada Ltd. Inc.

In November 1978, Mr. Langbo returned to Battle Creek as president of the newly established U.S. Food Products Division of Kellogg Company. He was named corporate nice president in September 1979, and executive vice president in August 1981. Mr. Langbo assumed the title of president. Mrs. Smith's Frozen Foods Co. In January 1983, then became its chairmen and chief executive officer in November 1985. He was named group executive vice president, Kellogg Company in January 1983. In June 1986, he was appointed president of Kellogg International, Mr. Langbo was elected president, chief operating officer and director of Lellogg Company in December 1990.

Mr. Langbo is a member of the board of directors of Johnson & Johnson. He also serves on his upard of directors of the Grocen Manufacturers of America, on the board of trustees of Albion College and is a member of the Advisory Board of the J.I. Keilogy Graduate School of Management of Northwestern University.

Mr. Langtx was born in Richmond, British Columbio, on April 13, 1937. He attended the Unive sity of British Columbia in Vancouver 11: and his wife, Martha, reside in Buille Creek, Michigan. They've raised eight thildren.

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P. 3



Russell G. Mawby Chaiman of the Board of Trustees and Chief Executive Officer of the Foundation

Dr. Mawby is chairman of the board and chief executive officer of the VLK. Kellogg Foundation of Battle Creek, Michigan,

He grew up on a farm in western Michigan and has degrees in hortbult, re and agricultural economics from Michigan State and Purdue Universities. He then selved on the faculties of both institutions, his longest period of service being at Michigan State from 1952 to 1964. There he began as an instructor, later becoming a professor and assistant director of the Cooperative Extension Service responsible for 4-M Clubs and you'n programming.

In 1965 he joined the staff of the W.K. Kellogg Foundation as director of the Division of Agriculture. Dr. Mawby became vice president in 1967 and was named chief executive officer in 1970.

In addition to his Foundation responsibilities. Dr. Mawby is on the board of oractors of the Kellogg Company of Battle Oreck and the J. M. Smucker Company of Orn ille, Ohio. He also is a member of the board of trustees of Michigan State University: The Star Commonwealth Schools of Albion, Michigan; The Foundation Center In New York City; and the Michigan Nonprofit Forum, headquartered in East Lansing.

The W.K. Kellogg Foundation was ostabilished in 1930 to "help people help themselves." As a private grantmaking foundation, it provides seed money to organizations and institutions that have identified problems and have designed constructive action programs aimed at solutions. A majority of the Foundation's grantmaking is focused on the areas of youth, leadership, philanthropy and volunteerism, community-based health services, higher education, food systems, rural development, groundwater resources (in the Great Lakes area), and economic development (in Michigan). Programming priorities concentrate grants in the United States, Latin America and the Caribbean, and southern Africa.

A. S. W. Collins



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POLITICAL

HELITARY AND VETERANS

1

In 1986, Martin was elected to his first term in the Michigan House of Representatives in his first attempt at elective office, and was re-elected in 1988, 1990 and 1992. Served as Assistant Minority Floor Leader in the 1991-92 session. C>Chair of House Committee on Insurance; Vice Chair of Military and Veterans Affairs; momber of Judiciary and House Oversight and Ethics in the 1993-4 session.

#### PROFESSIONAL

Martin was a nine-year veteran of the Michigan State Police when he was elected to the House. While serving with the Michigan State Police, Martin received a Meritorious Citation. He is a voteran of the U.S. Army's famed 101st Airborne Division, and was honorably discharged as a Sergeant. Martin later received a direct commission as a Lieutenant in the Michigan National Guard.

Has family business, American Speedy Printing Centers of Battle Creek.

EDUCATION

Bachelor of Science Degree from Western Michigan University, Magna Cum Laude.

#### PERSONAL

Born on September 27, 1953, Bill and his wife Denise I ave two children: Brittany and Haley.

#### SPECIAL INTERESTS. HONORS. AFFILIATIONS

Member of the Battle Creek Chamber of Commerce;

Charter Member, Lakeview Optimist Club;

Member, Battle Creek Area Urban League;

Member, Visiting Committee for Albion College Gerald R. Ford Institute for Public Service: Member, Calhoun County Mothers Against Drunk Driving (MADD);

Member, American Legion Post 54, Battle Creek;

Member, Vietnam Veterans of America;

Honorary Board Member, Big Brothers/Big Sisters of Calhoun County

Board Member, Calboun County Chapter, American Red Cross

Received Meritorious Service Award from the Eaton County Sheriff's Dept.

Former Member, Board of Directors, Michigan Veterans Foundation

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Jim and Joyce Grace 3403 Stonewall Road Jackson, Mi 49203

Larry and Carolino Jennings 514 Woodland Drive Clarklake, MI 49234

Ronald and Gail Wassom 62 Rock Creek Lane Battle Creek, MI 49015

Brian and Irene Thiebe 4887 N. Cross Rd. Spring Arbor, MI 49283

Eugene and Janice McKay P.O. Box 762 Battle Creek, MI 49016

George and Betty Petredean P.O. Bxo 235 Homer, MI 49245

Yvonne Altaher 5928 Beliwather Saline, MI 48176

James and Georgia Hayden Rt 1 680 Rustic Hills Dr. Union City, MI 49094

Chuck and Donna Elliot 3338 Bronson Blvd. Kalamazoo, MI 49008 Gary and Lauren Lynd 8507 Cooper Rd. Rives Junction, MI 49277

David and Sally Urbaniak 484 Ballard Jackson, MI 49201

Bill, Bev and Clayton Lambkin

Russ and Ruth Mawby

Norm and Bernice Brown

Erich and Dee Henkle

Chuck and Ann Davis

Dick and Bev Biringer

Berry Poulson

Preston and Marge Kool

Joseph and Jeanene Malimann

#### TALKING POINTS/ISSUES

- o Rep. Nick Smith's agenda in Congress is to:
  - Reduce the national debt
  - Lower the cost of investing and saving
  - Cut red tape and regulation
- o Battle Creek Federal Center was on the list for base closure but Rep. Smith and his staff spent over 400 hours working to keep this center off the Base Relocation and Assignment Commission's list of proposed base closures. This saved more than 1,600 jobs in the Battle Creek area and saved the federal government the money which would have been spent in recreating a service which is already efficiently provided.
- Rep. Smith prepared his own balanced budget resolution which would have balanced spending with revenue in 5 years. (He was the first freshman to offer his own balanced budget resolution in approximately 20 years).
- Taxes, health care, and NAFTA are also of concern to Rep. Smith and those in his district.

## SPECIAL ELECTION - MICHIGAN CD-03

4

120

As you know, the Republican primary for the seat of the late Rep. Paul Henry was held on Tuesday, November 2. State Senate President Vern Ehlers (pronounced a-lers) won with 32% of the vote against four other major opponents.

The general election will be held on Tuesday, December 7. Ehlers faces attorney Dale Sprik (D) and Perot loyalist Dawn Krupp (I).

Paul B. Henry, R-Mich.



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# Michigan 3

Politically, the Grand Rapids-based 3rd looks a lot like it did when Gerald R. Ford represented the area. Both the middle-class residents of the city and the farmers and small-town denizens of the surrounding counties make it a GOP stronghold.

This document is from the collections at the Dole Archives, University of Kansas http://dolearchives.ku.edu

Kent County is home to more than 85 percent of the population, most of whom live in Grand Rapids, Michigan's secondlargest city. With its diversified economic base, the city was one of the few outside the Sunbelt to emerge relatively unscathed from the recession.

Part of the reason can be attributed to the variety of products made in Kent County. The 10 largest employers count nine different industries, including footwear and leather products, fabricated metal products, office furniture, avionics systems, automotive stampings, and children's apparel.

The furniture-making industry is one of Kent County's largest employers. Unlike the furniture industry of North Carolina, western Michigan's furniture makers mostly produce office furniture, much of it the metal variety.

Beginning with the 1970s invention of systems furniture, local companies prospered and experienced record growth. That slowed, however, by the the early 1990s as growth in office space stagnated and companies nationwide began to cut their whitecollar work forces.

General Motors has a significant presence in Grand Rapids, but the city has not felt the same pain that southeastern Michigan has. Another major employer is the

products company whose Amway Grand

## West Central — Grand Rapids

Hotel dominates the newly emerging skyline. The DeVos family, which runs the company, is a leading financial supporter of the state Republican Party.

Grand Rapids has a sizable blue-collar work force — and a high number of black and Hispanic residents for western Michigan — many of whom have moved to townships north and south of the city. Still, it is not nearly enough to offset the GOP wave from the rest of the city and county.

The local GOP has two wings. The "Dutch Wing" is more conservative, made up of white-collar executives and the small Christian college communities. The "Ford Wing" is a more moderate brand of Republicanism, found mostly in the northeast, East Grand Rapids and Kentwood.

George Bush breezed in Kent County in 1992, and Rep. Henry did even better, despite the disclosure of his life-threatening illness. Across the district, Bush won easily, carrying the 3rd with 47 percent.

Outside Kent, in Ionia County and part of Barry County, the 3rd is Republican and agriculture-oriented, though not fruitproducing like coastal western Michigan. Ionia County has no town or village even close to having 10,000 residents.

Flat, rural and Republican Barry County is home to Hastings, which boasts the distinction of being listed in a 1993 book as one of America's 100 best small towns.

1990 Population: 580,956. White 520,262 (90%), Black 43 356 (7%) Other 17 338 (3%). Hispanic origin

75,777 (13%). Median age: 31.

tions and Oversight Subcommittee of Science, Space and Technology.

Henry also has pushed for funds for his district. In the 102nd, \$2.4 million Henry requested was included in the highway bill to construct a bypass in Grand Rapids.

During debate in the 101st Congress over the National Endowment for the Arts' funding of controversial works, Henry was committed to saving the NEA and convincing Congress that restrictions on obscenity were only fair to taxpayers. "I am your friend, I support the arts personally," he said. "But please do not blind yourself to political reality.... In order to save [the NEA] we are going to have to reform it."

His proposal would have restricted funding of projects that "deliberately denigrate" the United States or religious, racial or ethnic groups, and he called for the NEA to uphold "general standards of decency." As the debate wore on, however, Henry's attempt to find a middle ground placed him well to the right of those in the thick of the legislative fight. In a nod to his efforts, his language on "standards of decency" was included in the final measure.

In the 102nd, Henry continued to work to advance his national bottle bill, which has been bottled up in committee for years. Modeled on Michigan's legislation, Henry's plan would require a 5-cent deposit on beverage containers glass, aluminum and plastic.

In the 100th Congress, when the Education and Labor Subcommittee on Health and Safety debated legislation to require notification of workers who might be exposed to hazardous substances, Henry commended the bill's "very

#### <u>HOTLINE</u> 11/3/93

MI 03: EHLERS GOES ON TO FINAL IN HEAVY-GOP DISTRICT Candidates: State Sen. Vern Ehlers (R), state Rep. Ken Sikkema (R), MI Commerce Dept. deputy dir. Marge Byington (R), businessman Mike Maxfield (R), businessman Glen Steil (R). Results with 100% reporting (AP, 11/3). Ehler faces atty Dale Sprik (D) and Perot loyalist Dawn Krupp (D) in the 12/7 general. GOP PRIMARY Ehlers 27,891 32% Sikkema 21,435 25 Byington 16,319 19

Steil	13,841	16
Maxfield	4,013	5
Others	1,921	2

<u>HOTLINE</u> 11/1/93

MI 03: UNDECIDEDS FIGURE BIG FOR CROWDED FIELD

With recent polls showing undecided voters at anywhere between 24 and 30 percent, "and despite a barrage of television, radio and newspaper advertising," the election "may be decided by only one-fourth" of the District's registered voters. State Sen Vern Ehlers (R) "is considered by most observers the frontrunner, but there are indications" that state Rep. Ken Sikkema (R) and Commerce Dept. Dep. Dir. Marge Byington (R) "may be closing the gap." A recent EPIC/MRA poll showed Ehlers leading (See HOTLINE 10/29). Byington manager John Byington said that an internal poll "found a statistical dead heat" between Byington and Ehlers, with Sikkema and Steil in third and fourth and Maxfield trailing in fifth (Roelofs, GRAND RAPIDS PRESS, 10/31). Steil campaign dir. Michael DuGally: "All the recent polls are confirming what we knew from the start, that this race is anybody's guess ... All four of the top candidates, Ehlers, Sikkema, Steil and Byington are either within or just outside the margin of error of each poll" (HOTLINE interview, 10/31).

HOME STRETCH: Ehlers "has pumped \$25,000 into an 11th hour television campaign" that began with a 30 sec. spot "that highlights his legislative accomplishments. The homespun commercial marks Ehlers' first television buy, while Steil, Maxfield and Byington have poured several hundred thousand dollars into television advertising over the past six weeks." Political analyst Bill Ballenger "believes Ehlers' late TV blitz could make the difference": "The fact that he's going to be on, even with a modest number of appearances compared to Steil and Maxfield has got to be a plus." Ehlers: "We are working very hard on door-to-door and getting our message out just as we have during our entire campaign." Sikkema: "As far as I'm concerned the campaign doesn't end until Tuesday evening until the polls close." Byington: "I think it's going to be relatively close, but my responsibility is to campaign and keep it going in the right direction." Steil: "The undecided voter already knows ... Sikkema, Ehlers and Byington. I think they want someone new. They want changes." Maxfield: "People are going to be making up their mind this weekend" (Roelofs, GRAND RAPIDS PRESS, 10/31). Other GOPers: Home remodeler Dave VerMeulen (R), ex-Barry Co. Commis. Dick Dean (R) and ex-federal employee Thomas Heintzelman (R). The winner of the GOP primary faces atty Dale Sprik (D) and Perot "loyalist" Dawn Krupp (I) in the 12/7 general election.

#### HOTLINE 10/26/93

MICHIGAN 03: TOUGH ADS BREAK THE MONOTONY

The "unspoken 11th Commandment -- never speak ill of a fellow Republican -- has been shattered" by a TV ad being aired by businessman Mike Maxfield (R). The 30-sec. spot "assails" state Sen. Vern Ehlers (R), accusing him of voting against Gov. John Engler's (R) property tax cut and of voting to "raise taxes again and again." The ad also accuses Ehlers of voting to raise taxes for a program "that teaches schoolchildren to use condoms." The ad concludes, "Vern Ehlers. Another politician who just doesn't get it." Ehlers responded by saying that the ad "is a distortion of his record, " and he "categorically denied" ever voting for a program to teach schoolchildren to use condoms. Ehlers: "The real issue is he's attacked my integrity. People in this area know my integrity. They won't believe this kind of nonsense." 3rd District GOP chair Thomas Shearer said the ad is "totally inconsistent" with a campaign pledge signed by Maxfield "to avoid unethical and unfair campaign tactics." Maxfield: "I absolutely stand by them or I wouldn't run them. There hasn't been any debate in this election before. Vern in every forum has said, 'I stand by my record,' and I am challenging that" (GRAND RAPIDS PRESS, 10/23). Other GOPers: State Rep. Ken Sikkema, Commerce Dept. Dep. Dir. Marge Byington, businessman Glen Steil, home remodeler Dave VerMeulen, ex-Barry Co. Commis. Dick Dean and ex-federal employee Thomas Heintzelman. The GOP primary is 11/2 and the winner faces atty Dale Sprik (D) and Perot "loyalist" Dawn Krupp (I) in the 12/7 general election.

WHERE THE MONEY IS: GRAND RAPIDS PRESS' Roelofs reports that Steil is "bankrolling the most expensive campaign" in the race. According to FEC reports, Steil spent \$342,019 through 10/13. Maxfield \$235,336; Byington \$223,084. "The trio has financed much of the campaign's cost out of their own pockets." Steil has "loaned his campaign \$323,500" while Maxfield has spent \$220,579 of his own money and Byington has "furnished her campaign with a \$200,000 loan" (10/22).

#### HOTLINE 8/26/93

MI 03: IF IT'S VACANT, THEY WILL COME

"Sounding populist, anti-Washington themes" businessman Glenn Steil (R) "became the fifth Republican to announce his candidacy for the 3rd Congressional District." He "vowed to press for national term limits, work for repeal of the Clinton budget deficit measure and proposed that congressional salaries be cut 5 percent each year the budget isn't balanced." Steil is "best known in the political arena for his role as the leader of the term limit drive in Michigan, which culminated last November with passage of a measure limiting state and federal political terms." Steil "vowed" to serve no more than three terms in Congress. Steil also said he "opposes funding of abortions except in cases of rape, incest or where the mother's life is threatened" (Roelofs, GRAND RAPIDS PRESS, 8/25). Other GOP candidates: Commerce Dept. dep. dir. Margaret Byingon, state Sen. Vernon Ehlers, state Rep. Kenneth Sikkema and businessman Mike Maxfield. The only Dem to announce is atty Dale Sprik. Atty Dawn Krupp, a Ross Perot supporter, has announced her intention to run as an independent.

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#### HOTLINE 8/2/93

MICHIGAN: PAUL HENRY DIES AFTER BATTLE WITH BRAIN CANCER Rep. Paul Henry (R-03) was remembered 7/31 "as a professional lawmaker whose thoughtful approach to issues earned him a reputation for conscience and integrity." Henry, 51, who served 8 years in Congress, died of brain cancer, after struggling with the illness since undergoing surgery 10/21/92. He was running for re-election to his fifth term when he underwent surgery, and "easily won" 2 weeks after the operation, defeating Carol Kooistra with 63% of the vote. Henry was elected to the MI House in '78, spent 4 years in the House and 2 years in the state Sen. before being elected to Congress. He was considering running against Sen. Don Riegle (D) in '94 before he became ill. Rep. John Dingell (D-16): "He was a very decent, honest, honorable and capable individual who worked very hard. He was well liked by everyone." Rep. Dale Kildee (D-09): "He really wanted to accomplish things for this country. He will be sorely missed" (Ryan, DETROIT NEWS, 8/1). NEWS' Weeks calls Henry "a rarity among modern day Republicans -- a moderate in an era of conservatism. ... A congressman who stood tall while the reputation of Congress sunk low." After Henry was stricken, many of those who supported him to challenge Riegle were encouraging Rep. Fred Upton (R-06) to run. Upton "nearly did," but announced 7/29 that he would not, and at "the same time paid tribute to Henry" (8/1). Henry's seat will remain open until a successor is elected in a special election called by Gov. John Engler (R). MI GOP chair David Doyle said State Rep. Ken Sikkema (R) and businessman Glen Stiel (R) are "believed to be interested in running" and State Sen. Vern Ehlers (R) may be interested. Atty Keary Sawyer (R), who lost to Henry in the '84 primary, might also run. Atty Vander Veen (D), whose father once held the seat, is among Dems being mentioned as a contender (Ryan, 8/1).

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# MICHIGAN

Filing date:	May	10	
Primary date:	Aug	2	

ncumbent:	Open (Riegle retiring)	
GOP CANDIDATE	OCCUPATION	ISSUES
Spencer Abraham	Ex NRCC Chair, Ex MI GOP Chair	Announced; Lost bid for RNC chair '93
Keith Butler	Detroit City Councilman	
Dave Camp	U.S. Rep. (04)	Will not run.
Gil DiNello	State Senator	Announced.
Vern Ehlers	State Senator	
Jim Elsman	Attorney	Announced.
Joanne Emmons	State Senate	
Colleen Engler	Ex State Rep., Ex wife of Cov. Engler	
Richard Headlee	'82 GOP Gov. nominee	"not interested"
Tim Leuliette	ITT Automotive Pres	
Gary Maccagnone	Businessman	Announced.
Dick Posthumus	Sen. Maj. Leader	
Carl Pursell	Ex-Rep.	Announced.
Ronna Romney	GOP Activist; Talk show personality	
Bill Schuette	Ex Rep., '90 Senate nominee	
Peter Secchia	U.S. Amb. to Italy- retired	
Bill Upton	U.S. Rep. (06)	Will not run.

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DEM CANDIDATE	OCCUPATION	ISSUES
Jim Blanchard	Ex-Gov.; Amb. to Canada	Fav 54% - unfav 35% Pro NAFTA
David Bonior	Hs. Maj. Whip	
Joel Ferguson	Businessman; mngr. Jesse Jackson '88 MI prim.	
Curtis Hertel	House Co-spkr	
John Kelly	State Sen.	Announced.
Sander Levin	State Rep. (12)	
Carl Marlinga	Macomb Co. Announced.	
Ed McNamara	Wayne Co. Exec.	ويتعادينه والمحاطية
Lana Pollack	State Senator	Announced.
Phil Power	Publisher; regent of U of MI; lost in Dem prim. in '78	Millionaire
Wayne Vople		

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> 10/13/93 Revised: 04-04 PM MICHIGAN Open

# RECRUITMENT STATUS:

Announced

Spence Abraham, frmr. NRCC Co-Chair Carl Pursell, frmr. Congressman Jim Elsman, attorney Gary Maccagnone, businessman Gil Dinello, State Senator <u>Probable</u> Ronna Romney, Detroit talk show host Congressman Dave Camp

UPDATE: With the September 28 announcement that Don Riegle will retire at the end of this term, the Michigan race is now "wide open" for the Democrats and will probably change the landscape for the Republicans. Carl Marlinga, the Macomb County Prosecutor, withdrew his candidacy September 1 but has re-entered the race. Lana Pollack is already in the race since she was the only Democrat to have announced a challenge to Riegle in a Democrat primary. Democrats are hopeful that Jim Blanchard, former Governor and current Ambassador to Canada, might return to Michigan and run. Blanchard still has a statewide political organization in place, but has upset the unions because of his strong, pro-NAFTA stance. Former Co-Chairman of the National Republican Congressional Committee, Spence Abraham, has been actively organizing and fundraising. In addition to Gary Maccagnone and Jim Elsman, you can expect other Republicans to announce.

Republican chances of taking this seat are enhanced by GOP governor Engler's re-election campaign and the competitive state legislative races that will help to increase Republican voter turnout. Recently, the GOP won two state senate seats in a special election. One was very much an unexpected victory in a Democrat stronghold. In addition, the GOP defeated the Democrat Mayor of Ann Arbor, home of the University of Michigan.

DEMOCRATS:	Lana Pollack, announced
	John Kelly, announced
	Carl Marlinga, announced
	Jim Blanchard, possible

Ed McNamara, possible Joel Ferguson, possible Curtis Hertel, possible Phil Power, possible Wayne Vople, possible

Candidate	Raised 6/93	Spent 6/93	PAC \$	COH 6/93	Debt
Marlinga	\$34,846	\$9,701	\$300	\$26,145	\$0
Abraham	\$136,425	\$6,680	\$0	\$129,745	\$3,021

#### **ELECTION INFORMATION:**

File Date	Primary Date	Coord. Limit	
May 10	Aug 2	\$835,838	

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#### HOTLINE 10/27/93

MICHIGAN: ROMNEY ONLY REPUBLICAN WITH 50% NAME ID

An EPIC/MRA poll, conducted 10/11-18, surveyed 600 registered voters; margin of error +/- 4% (Release, 10/26). Tested: State Sen. Lana Pollack (D), Amb. to Canada/ex-Gov. Jim Blanchard, Macomb Co. pros. Carl Marlinga (D), ex-MI GOP chair Spencer Abraham (R), ex-Rep. Carl Pursell (R), state Sen. Gil DiNello (R) and TV talk-show host Ronna Romney (R). Sen. Don Riegle (D) is not seeking re-election.

APPROVAL RATINGS	FAV/UNFAV	ID
Blanchard	59%/31%	98%
Romney	17/9	50
Pursell	16/5	45
Marlinga	13/7	42
Pollack	10/6	37
Abraham	9/6	35
DiNello	7/7	27

UPDATE: Columnist George Weeks reports that ex-Rep. Bill Brodhead (D) is "just days away from filing," but, "will he stay in if buddy Jim Blanchard decides down the line to run?" Weeks also reports that Romney, who "plans, tentatively," to announce 11/9, will have ex-Engler CoS John Long as campaign manager (DETROIT NEWS, 10/26). Businessman Joel Ferguson (D) "said he hopes to announce in the next few weeks if he's going to enter the race" (Barks Hoffman, LANSING STATE JOURNAL, 10/26). Not tested in the EPIC/MRA poll: Ferguson and announced GOPers; businessman Gary Maccagnone and atty Jim Elsman. Also possible Dems; Wayne co. exec. Ed McNamara, state Sen. John Kelly, House co-speaker Curtis Hertel and businessman Phil Power.

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#### HOTLINE 10/26/93

## MICHIGAN: CAMP OPTS OUT

Rep. Dave Camp (R-04) announced 10/25 that he would not run: "Many, many people have encouraged me to run and I am deeply grateful for their expressions of confidence. The question I have asked myself has been where can I best carry out my commitment to serve the people of the 4th District and the state of Michigan. ... I have recently been named to the Ways and Means Committee where important battles on trade, health care and welfare reform will be fought this year. And I want to actively participate in the critical debates ahead" (Camp release, 10/25). Announced Dems: state Sen. Lana Pollack, Macomb Co. Pros. Carl Marlinga. Possible Dems: Wayne Co. exec. Ed McNamara, Amb. to Canada James Blanchard, Rep. Bob Carr (D-08), House Co-speaker Curtis Hurtel and businessman Joel Ferguson. Announced GOPers: ex-MI GOP chair Spencer Abraham, ex-Rep. Carl Purcell, atty James Elsman and businessman Gary Maccagnone. Possible GOPers: talkshow host Ronna Romney and state Sen. Gil DiNello. This document is from the collections at the Dole Archives, University of Kansas http://dolearchives.ku.edu

MICHIGAN	
Filing date:	May 10
Primary date:	Aug. 2

Incumbent: Engler (R) DEM CANDIDATE: OCCUPATION ISSUES: Jim Blanchard ex-Gov. Bill Broadhead ex-Rep. Joel Ferguson Businessman Lynn Jondahl State Rep, ordained Church of Christ Announced. minister Carl Marlinga Macomb Co. Prosecutor Ed McNamara Wayne Cty Exec. Larry Owen ex-East Lansing Announced. mayor Debbie Stabenow State Sen. Announced. Will run regardless of ex.Gov Blanchard Howard Wolpe U.S. Rep. Announced. Will run regardless of ex.Gov Blanchard

#### This document is from the collections at the Dole Archives, University of Kansas http://dolearchives.ku.edu

#### HOTLINE 10/27/93

MICHIGAN: ENGLER SCHOOL PLAN "GETS LOW MARKS" IN POLL An EPIC/MRA poll, conducted 10/11-18, surveyed 600 registered voters; margin of error +/- 4% (EPIC/MRA release, 10/26).

ENGLER APPROVAL	ENGLER SCHOOL-REFORM PLAN
Excellent/Good 46%	Approve 39%
Fair/Poor 52	Disapprove 42
WILL ENGLER'S PLAN BE	IF ELECTION TODAY ON ENGLER'S
Net Tax Cut 12%	2-CENT SALES TAX INCREASE
Net Tax Increase 39	Yes 64%
Remain same 39	No 31
IN END, WILL YOUR SCHOOL	DO YOU SUPPORT
DISTRICT QUALITY	CHARTER SCHOOL
Improve 30%	SCHOOLS CHOICE
Worse 15	Yes 36% 54%
Same 50	No 49 39

LANSING STATE JOURNAL'S Andrews writes, "most voters don't expect" Engler's education-reform plans "to improve their own schools." Engler's plan would allow parental school choice and charter schools, while implementing various taxes to replace more than \$6B in eliminated property taxes, including a 2% sales tax (10/26). FREE PRESS' Christoff writes "voters want to choose which school their children attend, but they don't like" Engler's plan. EPIC/MRA's Ed Sarpolus said that despite the high poll numbers, support for the tax increase "could shrink if voters view the money as linked to charter schools." He added, "those most likely to vote" in the 2/94 special election on the plan "are most opposed to charter schools" (10/27). Announced Dems: State Sen. Debbie Stabenow, ex-Rep. Howard Wolpe, state Rep. Lynn Jondahl and ex-E. Lansing Mayor Larry Owen. Possible Dems: Macomb Co. Prosecutor Carl Marlinga and businessman Joel Ferguson.

CONTRACTS INCREASE: MI Dems "attacked" Engler "for boosting state spending on contractual services in apparent violation of a campaign pledge." MI Dem chair Gary Corbin "said in a statement that ... outside contracting soared to \$717.5 million," up 63% from ex-Gov. James Blanchard's average of \$439.9M. Engler spokesperson John Truscott "replied that the governor's complaint about Blanchard was that outside contracting was increasing at the same time that the state's overall budget was rising. Payments for outside services today are rising, but the general fund budget isn't" (Higgins, DETROIT NEWS, 10/26).

CAN'T WE ALL JUST GET ALONG? DETROIT FREE PRESS' McDiarmid writes that "what wasn't reported" about state Rep. David Jaye's (R) attempt "to crash" a 10/12 meeting with Engler "was that Jaye got so noisy and in-your-face" that Engler "finally had to turn him away." Engler aide Jeff McAlvey "said Jaye got belligerent and loud ... haranguing, yelling and trying to stop other legislators from entering the meeting" and was "threatening to break McAlvey 'in half.'" Jaye "acknowledges some of the above," but says he "wasn't about to let some bureaucrat tell me whether I'm going to meet with the governor" (10/26). This document is from the collections at the Dole Archives, University of Kansas http://dolearchives.ku.edu

#### HOTLINE 10/22/93

MICHIGAN: INCOME TAX HIKE TALKED UP TO FINANCE ENGLER PLAN With Gov. John Engler's (R) school reform plan "mired in sticky debate this week," MI House Dems and GOPers "hope to weld an alternative plan which likely will include a bigger income tax." Until now, House members "have avoided creating a complete school funding plan to counter Engler's." But with Dems "opposed to the key elements" of Engler's plan and GOPers "divided" on it, House leaders say "an alternative is needed to break certain gridlock." Such a plan "probably would pay for schools whether or not voters approve Engler's proposed sales tax increase." Engler is seeking to get the sales tax hike on the ballot for '94. State Rep. Willis Bullard (R): "If you look at the numbers, it becomes clear you'd have to have both a higher sales tax and income tax. What we'll probably end up with is a sales tax on the ballot, and if it is passed, it will be part of the complete plan. And if it's defeated, there'll be a backup." Engler spokesperson John Truscott said that an income tax is "something we'll look at. ... We believe if they propose it, people won't like it" (Christoff/Bell, DETROIT FREE-PRESS, 10/21). FREE PRESS' Bell writes on why MI Dems have decided "not to offer" an alternative to the Engler plan. Dems "say its a matter of prudent tactics: They stand a better chance of modifying" Engler's plan "a piece at a time." But GOP critics and "a few" Dems "say it's matter of political cowardice: If Engler is out there alone, he takes all the hits" (10/15). Dems announced: State Sen. Debbie Stabenow, ex-Rep. Howard Wolpe, state Rep. Lynn Jondahl and ex-E. Lansing Mayor Larry Owen.

JUST WARMING UP: DETROIT NEWS' Weeks writes the MI Educ. Assoc. and Engler "are trashing each other in what shapes up as a warm-up" for Engler's re-election campaign. With the early field of Dem contenders "an undistinguished blur, and with education the hottest issue, the 1994 MEA nod could be pivotal." In addition, for "Lansing pols" trying to raise funds, "the MEA is the biggest spigot in town" (10/19).

#### HOTLINE 10/8/93

#### MICHIGAN: ENGLER PLAN FACES UPHILL BATTLE

DETROIT FREE PRESS' Christoff writes that Gov. John Engler's (R) 10/5 unveiling of an education reform plan "is certain to launch a hard-fought debate: Engler will run head-on into Democrats, teachers unions and urban school officials who said his plan was too cheap to make schools better and put too much emphasis on ... choice." Much of the debate "will focus on the fairness of new taxes" in the plan "and whether voters should decide." Engler supports a 2/94 referendum on a new sales tax to provide financing but Dems oppose this and will "probably" propose an income tax increase (10/6). Engler, however, "said that opponents urging an income tax increase are looking in the wrong direction" and would have to "turn to reinstating some property taxes if they don't back his plan" (Borowski, LANSING STATE JOURNAL, 10/7).

STATE JOURNAL, 10/7). PREACHING TO THE UNCONVERTED: DETROIT NEWS' Weeks reports that "at least three" of Engler's Dem opponents for gov. were present in the legislature during the speech: State Sen. Debbie Stabenow (D), state Rep. Lynn Jondahl (D) and Ex-Rep. Howard Wolpe (D). When GOPers "whooped it up" in response to Engler's statement that teachers shouldn't be "compelled" to join unions, Stabenow "sat, hands clasped, and whispered": "I don't see how bashing teachers improves quality." Wolpe reportedly "ripped" Engler for using "his vendetta" against the MI Educ. Assoc. and a "shell game" on financing to hold students "hostage." Johndahl, according to Weeks, said the Engler plan would substitute property taxes, which are "fully deductible on federal taxes," with "regressive, nondeductible" taxes. Johndahl: "Our students lose, our taxpayers lose and the rest of the nation wins. Michigan should not voluntarily transfer" \$500M a year "from our schools to the federal treasury." A DETROIT NEWS editorial calls Engler's plan "credible" but laments "we had hoped for more of a tax cut ... There are aspects of the plan that could easily turn it into a tax increase." Engler has taken "a high-risk political gamble. If his tax plan turns into a tax increase, and if 'education choice' is neutered by the school lobby, the governor could wind up with little to show for his effort -- and a confused, angry electorate going into the 1994 election" (10/6).

#### HOTLINE 8/20/93

MICHIGAN: ENGLER SIGNS \$6 BILLION PROPERTY TAX CUT

Gov. John Engler (R) signed the bill "that eliminates \$6 billion in school property taxes and vowed to come up a new education financing scheme by early October." Engler and aides suggested the solution to school funding "will include a ballot proposal to raise the sales tax, and a backup plan for calling for other tax increases should voters reject the sales tax increase. The package will also include a measure allowing parents to choose the public school they want their children to attend. But the choice plan would permit local school boards to close their schools to students from other districts." Engler signed the bill at Dearborn's Greenfield Village, the one-room schoolhouse where Henry Ford was educated. Engler: "All the nation is looking to us" (Hornbeck, DETROIT NEWS, 8/20). A poll carried on the front-page of the NEWS next to the Engler story shows "no clear consensus" on the tax options: 75% favor increasing beer taxes; 74% favor increasing cigarette taxes by 50 cents a pack; two-thirds oppose extending the sales tax to services; and 51% oppose a state property tax (8/20). Dems challenging Engler: state Sen. Debbie Stabenow, ex-Rep. Howard Wolpe, state Rep. Lynn Jondahl. Other possible Dems: Wayne Co. Exec. Ed McNamara, ex-East Lansing Mayor Larry Owen and businessman Joel Ferguson.

"TODAY SHOW": Engler appeared on "Today" with MI Ed Assn's Trini Johannesen. Engler, asked if he is "gambling with the education" of MI kids: "Schools are going to open a year from now, but what we think are going to be there for parents are a lot more options." How he plans to pay for it: "You are going to see a number of taxes discussed." Johannesen: "By doing the privatization, by doing the schools of choice and the voucher system, which is what Governor Engler and many of the legislators are pursuing out there, [it] is eliminating what we say public education is all about" (NBC, 8/20). This document is from the collections at the Dole Archives, University of Kansas http://dolearchives.ku.edu



# IMPORTANT ADDRESSES AND NUMBERS:

House and Senate Information (517) 373-0135 (House) (517) 373-2400 (Senate) Copies of bills and other documents (517) 373-0169 Bill status update (517) 373-0170

General Statehouse: (517) 373-1837 General Statehouse Address:

Clerk of the House Second Floor State Capitol Lansing, MI 48913 Secretary of the Senate Room 110A Farnum Building 125 West Allegan Lansing, MI 48933

Legislative Calendar Convenes: January 13, 1993 Adjourns: meets throughout the year

#### STATE FACTS:

Admitted to Union: January 26, 1837 (26th state) Capital City: Lansing Population (Rank): 9,638,000 (8th) 1991 Per Capita Personal Income (Rank): \$18,655 (20th) Electoral Votes: 18

#### **GOVERNMENT:**

Legislature: 148 Senate Members: 38

Democrats: 16 Republicans: 20 Others: 2 vacant

Term Limit: 2 terms Average District Population: 245,000

House Members: 110 I

Democrats: 55 Republicans: 55

Term Limit: 3 terms Average District Population: 85,000

Governor: Length of Term: 4 years Term Limit: None

Congress: U.S. Representatives: 18 Term Limit: 3 2-year terms in a 12-year period

U.S. Senator Term Limit: 2 6-year terms in a 24-year period

# LEGISLATIVE FACTS:

Senate Presiding Officer: President of the Senate House Presiding Officer: Speaker of the House

Deadlines Applying to Bill Process:

Introduction Deadline: Senate Committee Action Deadline: Both chambers Chamber Action Deadline: No

MICHIGAN

Committee Procedures:

Open Meeting Requirement: Yes Meeting Notice Requirement: Yes Committee Hearing Required on All Bills: No Committee Report Required on All Bills: No

# **EXECUTIVE BRANCH:**

**Governor** John Engler (R,M) P.O. Box 30013 Lansing, MI 48909 (517) 373-3400

## **Lieutenant Governor**

Connie Binsfeld (R,F) 5215 Capitol Bldg. P.O. Box 30026 Lansing, MI 48909 (517) 373-6800

#### Secretary of State

Richard H. Austin (D,M) Treasury Bldg., First Floor 430 W. Allegan St. Lansing, MI 48918 (517) 373-2510

# **Attorney General**

Frank J. Kelley (D,M) Law Bldg. 525 W. Ottawa, P.O. Box 30212 Lansing, MI 48909 (517) 373-1110

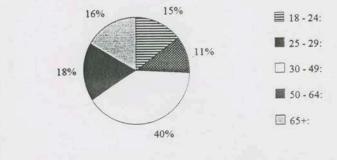
JANUARY 1993 109

# MICHIGAN DEMOGRAPHIC PROFILE

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opulation Data	
990 Total Population:	9,295,297
tal Voting Age Population:	6,836,532
of Total Population Voting Age:	73.5%
lack Voting Age Population:	872,475
ationwide Rank:	8
Black Voting Age Population:	12.8%
ationwide Rank:	15
Ispanic Voting Age Population:	124,450
ationwide Rank:	14
Hispanic Voting Age Population:	1.8%
ationwide Rank:	29
sian Voting Age Population:	70,356
ationwide Rank:	13
Asian Voting Age Population:	1.0%
lationwide Rank:	27

# Voting Age Population Data 18 - 24: 1,004,527 25 - 29: 764,262 30 - 49: 2,740,170 50 - 64: 1,219,112 65+: 1,108,461 Voting Age Population Distribution



umber of Counties:

# MICHIGAN 1992 ELECTION SUMMARY

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# STORICAL PRESIDENTIAL PERFORMANCE

REP. VOTE	REP %	DEM. VOTE	DEM %	OTH. VOTE	OTH %	TOTAL	REGISTRATION
1,554,940	36.6%	1,871,182	44.0%	824,813	19.4%	4,250,935	6,147,083
1,965,486	\$3.6%	1,675,783	45.7%	26,992	0.7%	3,668,261	5,952,513
2,251,571	59.5%	1,529,638	40.5%	0	0.0%	3,781,209	5,888,808
1,915,225	49.7%	1,661,532	43.1%	275,223	7.1%	3,851,980	5,725,713
1,893,742	52.0%	1,696,714	46.6%	47,905	1.3%	3,638,361	5,202,379
1,961,721	56.2%	1,459,435	41.8%	68,571	2.0%	3,489,727	4,762,764
1,370,665	41.6%	1,593,082	48.3%	331,968	10.1%	3,295,715	4,022,378
	1,554,940 1,965,486 2,251,571 1,915,225 1,893,742 1,961,721	1,965,486 53.6% 2,251,571 59.5% 1,915,225 49.7% 1,893,742 52.0% 1,961,721 56.2%	1,554,94036.6%1,871,1821,965,48653.6%1,675,7832,251,57159.5%1,529,6381,915,22549.7%1,661,5321,893,74252.0%1,696,7141,961,72156.2%1,459,435	1,554,94036.6%1,871,18244.0%1,965,48653.6%1,675,78345.7%2,251,57159.5%1,529,63840.5%1,915,22549.7%1,661,53243.1%1,893,74252.0%1,696,71446.6%1,961,72156.2%1,459,43541.8%	1,554,94036.6%1,871,18244.0%824,8131,965,48653.6%1,675,78345.7%26,9922,251,57159.5%1,529,63840.5%01,915,22549.7%1,661,53243.1%275,2231,893,74252.0%1,696,71446.6%47,9051,961,72156.2%1,459,43541.8%68,571	1,554,94036.6%1,871,18244.0%824,81319.4%1,965,48653.6%1,675,78345.7%26,9920.7%2,251,57159.5%1,529,63840.5%00.0%1,915,22549.7%1,661,53243.1%275,2237.1%1,893,74252.0%1,696,71446.6%47,9051.3%1,961,72156.2%1,459,43541.8%68,5712.0%	1,554,94036.6%1,871,18244.0%824,81319.4%4,250,9351,965,48653.6%1,675,78345.7%26,9920.7%3,668,2612,251,57159.5%1,529,63840.5%00.0%3,781,2091,915,22549.7%1,661,53243.1%275,2237.1%3,851,9801,893,74252.0%1,696,71446.6%47,9051.3%3,638,3611,961,72156.2%1,459,43541.8%68,5712.0%3,489,727

# TATEWIDE ELECTION RETURNS

	REP. VOTE	REP %	DEM. VOTE	DEM %	OTH. VOTE	OTH %	TOTAL
1990 SENATE:	1,055,695	41.8%	1,471,753	58.2%	0	0.0%	2,527,448
1990 GOVERNOR:	1,276,134	50.3%	1,258,539	49.7%	0	0.0%	2,534,673
1988 SENATE:	1,348,219	38.5%	2,116,865	60.4%	40,845	1.2%	3,505,929
1986 GOVERNOR:	753,647	31.5%	1,632,138	68.1%	9,477	0.4%	2,395,262

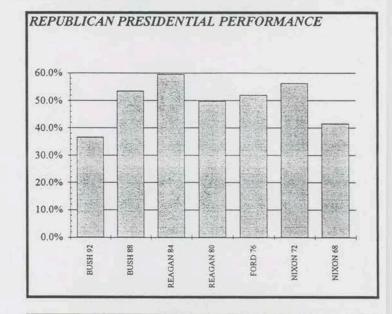
TATE	E SENAT	ΓE			
EAR	SEATS	DEM	REP	OTH	NET
1990	38	18	20	0	0
1986	38	18	20	0	2
1982	38	18	18	2	4

# TATE HOUSE

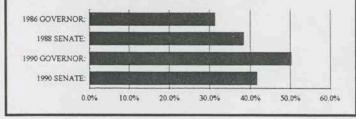
EAR	SEATS	DEM	REP	OTH	NET
1992	110	55	55	0 ~	6
1990	110	61	49	0	0
1988	110	61	49	0	/ 2

# S. HOUSE OF REPRESENTATIVES

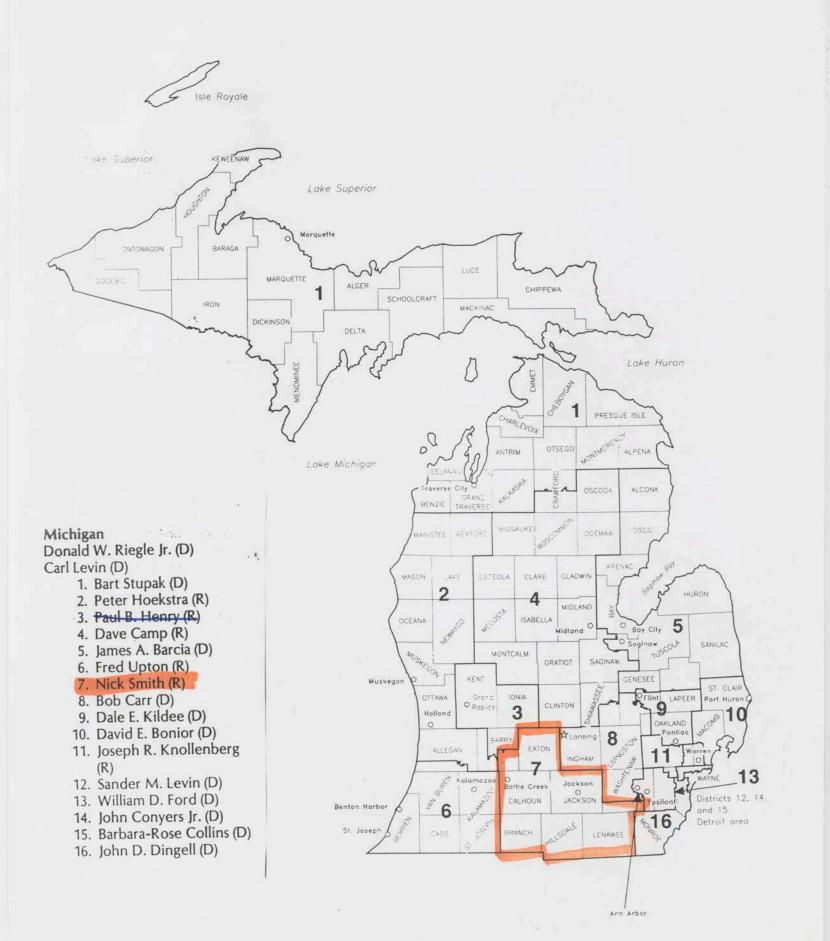
EAR	SEATS	DEM	REP	OTH	NET
992	16	10	6	0	-1
990	18	11	7	0	0
988	18	11	7	0	0



# REPUBLICAN STATEWIDE PERFORMANCE



RNC Strategic Information



# MICHIGAN

#### David Doyle Chairman



Present

Chairman, Michigan Republican State Central Committee, elected - February 19, 1991

#### Previous

Executive Director, Michigan Republicans, 1989 - 1990 Michigan Executive Director, Bush - Quayle, 1988 Director, Michigan Senate Caucus, 1985 - 1988 Campaign Director, Jack Lousma for U.S. Senate, 1984 Director, Constituent Relations, Michigan State House, 1981 -1984

#### **RNC Activity**

Member, RNC Rules Committee, 1991 -Member, Committee on Rules, Republican National Convention, 1992 Delegate, Republican National Convention, 1992

#### Personal

Spouse: Lori Children: Two Education: B.A., Oakland University

2121 E. Grand River Lansing, MI 48912

(517) 487-5413 (GOP) (517) 487-0090 (f)

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4.877

#### MICHIGAN

#### Charles (Chuck) Yob National Committeeman



#### Present

National Committeeman, Michigan, elected - June 23, 1989 Board of Directors, Mackinac Island Park Commission Member, Rotary Club Member, Economic Club President and Owner, Industrial Belting and Supply, Inc. Board of Directors, Federal Home Loan Bank, Indianapolis

#### Previous

Finance Chairman, Kent County Republican Party, 1978 - 1980 Regional Political Director, Reagan for President, 1980 Chairman, Kent County Republican Party, 1981 - 1982 Chairman, Michigan 5th District, 1982 - 1988 Co-Chairman, Michigan Victory '88 Chairman, Michigan Victory '92

#### **RNC** Activity

Chairman, Committee on Call, Republican National Convention, 1992 Chairman, Committee on Credentials, Republican National

73

Convention, 1992

#### Personal

Spouse: Jackalyn Children: Six Education: Aquinas College

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Industrial Belting Supply 3770 Hagen Drive, S.E. Post Office Box 2568 Grand Rapids, MI 49501

(616) 247-8624 (o) (616) 247-0395 (f) (616) 676-0378 (h)

4.857.

# MICHIGAN

#### Elisabeth (Betsy) DeVos National Committeewoman



#### Present

National Committeewoman, Michigan, elected -August 18, 1992

Precinct Delegate, 1986 -

Delegate / Alternate Delegate, Michigan Republican State Conventions, 1980 -

Member, Board of Trustees, Blodgett Memorial Medical Center, 1986 -

Member, Ada Christian School Board, 1992 -President, The Windquest Group

#### Previous

Chairman, 5th District Republican Committee, 1989 - 1992 Vice Chairman, Bush - Quayle State Steering Committee, 1992 John Engler for Governor Committee, 1990 Co-Chairman, Bill Schuette for Senate Committee, 1990 Chairman, Kent County Republican Committee, 1984 - 1988 Co-Chairman, Kent County Republican Finance Committee, 1983 - 1984

Member, Michigan Council for the Arts and Cultural Affairs, 1991 - 1992

Member, Board of Trustees, Kendall College of Art and Design, 1986 - 1992

#### **RNC Activity**

Delegate, Republican National Convention, 1988, 1992 Alternate Delegate, Republican National Convention, 1984 Member, RNC Budget Committee, 1992

(cont.)

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Personal Spouse: Dick Children: Four Education: B.S., Calvin College

The Windquest Group 600 Penn Plaza 126 Ottawa, N.W. Grand Rapids, MI 49503

(616) 459-4500 (o/h) (616) 459-2311 (f)

49251

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#### DFP LEADERSHIP

Colleen Engler, Chairman Gerald Rosen, Deputy Chairman Kathy Wilbur, Vice-Chairman Frm. Rep. Gary L. Randall, Vice-Chairman

> BOB DOLE UNITED STATES SENATE this The contract of File June Reflect Kerry

BOB DOLE Kansas

Dear Leonard:

Many thanks for y, ir recent letter, and for reminding me of our connection. I was also in a wheel chair for some of my time at Percy Jones, and do remember assisting those who faced a similar challenge.

I thought you might enjoy the enclosed book, which contains some additional memories of my time at Percy Jones.

Please keep in touch, and let me know if I can ever be of help.

Best regards,

BOB DONE

Leonard DeBell 6233 Pleasant Street East China, Michigan 48054

September 16, 1993

Hon, Senaton Robert Dole 141 Hant Senate Office Bldg. Washington, D.C. 20510

Dean Senator;

On one of your appearances on TV during Desert Storm, You made mention that you were a patient at Percy Jones General Hospital in Battle Creek, Michigan. I also was a patient at Percy Jones from December 1945 till June 1947.

A number of years have since passed, but I do remember the one lone G.I. on the ward from the State of Kansas. While then in a wheel chair, I was ably assisted getting to the Theatre to occasionally view a movie by the one G.I. from Kansas, using his one able arm.

Thank you for taking time to read this letter, for I do know you are very busy at this time. If you do recall the above, please inform me, Thank you.

Sincenely; main AbBell

Leonard De Bell 6233 Pleasant Street East China, Michigan 48054 13131765-1178 November 5, 1993

TO: Senator Dole

FROM: Bryan Culp

SUBJECT: Tour of the Battle Creek Federal Center (BCFC) on 11/5/93

BACKGROUND: You were invited but were unable to attend an anniversary celebration of the Percy Jones General Hospital on February 22, 1989. You sent a letter of support. [Quote]

> "I first arrived at Percy Jones in November 1945 wondering -- about the future. But thanks to the dedication of a talented staff and caring and committed community, many of us took -- literally -- the first step back. The road to recovery can be rough, but Percy Jones and Battle Creek made a huge difference in my life and in the lives of thousands of others, too."

#### 1. Arrive: Est. 3:30 pm

You will be escorted to the Palm Garden Room where you will be met by the commanders of the three largest DOD activities located at the BCFC. The commanders are:

Capt. Donald Hempson, SC, USN Commander Defense Reutilization and Marketing Service

Col. Laurence Simpson, USMC Commander Defense Logistics Services Center

Col. Philip Harris, USAF Commander Air Force Cataloging and Standardization Center

Mr. Nils Strand, General Services Building Manager will also be present.

- 2. The commanders and Mr. Strand will present you with a signed photograph of the BCFC.
- 3. A tour of the BCFC will follow the presentation of the photograph. You will be accompanied on the tour by:

Congressman Nick Smith

Mary Douglass, Admin. Aide to Smith

Russell Mawby, CEO, W. K. Kellogg Foundation

Mawby spoke on Nov 1-2 at the National Press Club on the Kellogg Foundation's support for training general practice physicians. (SEE ATTACHMENT)

State Senator John (Joe) Schwarz (Republican)

J. Schwarz is a physician by training. He has been in the news recently for sponsoring legislation that extends matching funds for health care benefits to Michigan Spoorest children. (SEE ATTACHMENT)

(Tour Guide) Philip Stewart, Public Affairs Specialist at the Defense Reutilization Service and Historical Tour Guide

> Mr. Stewart has prepared a brief history of the facility which he will present to you. His research located the Officers' Orthopaedic Ward where you recuperated in Building 1, 10th floor, Room 5.

(A copy of the history is attached.)

(Tour Guide) Carol J. Simpson, Public Affairs Officer, Defense Reutilization Service

Ms. Simpson will present you with a photo album from the photo archive of the former Percy Jones General Hospital.

- 4. Tour route
  - -- The tour will begin in the Palm Garden Room
  - -- on to the mezzanine and the dining room
  - -- will stop at Building 1, 10th floor, room 5 -- the Officers' Orthopaedic Ward -- where you recuperated from surgery
  - -- on to Champion Street lobby historical room
- 5. The tour will end at the Office of the American Federation of Government Employees Local 1626 where two former Percy Jones patients, Mr. George Dearwester and Mr. Jack Curtis will greet you and photos will be taken.
- 6. At 4:15 pm -- a car will be waiting to take you to the event hosted by Congressman Smith.

# FACTS ABOUT THE BATTLE CREEK FEDERAL CENTER

- History -- buildings were originally constructed between 1902 and 1928 as the Battle Creek Sanitarium. Purchased by US Army in 1942; became Percy Jones General Hospital from 1942-1953. Federal Civil Defense Agency Building from 1954-1959. Battle Creek Federal Center from 1959 to the present.
- Facilities -- 22 buildings on 22 acres
- Employees -- nearly 1,900; annual payroll, \$72 million
- Tenants -- 14 government agencies, 6 contractors, 5 miscellaneous services

Department of Defense Tenants

Defense Logistics Services Center Battle Creek Information Processing Center Headquarters, Defense Reutilization and Marketing Service Air Force Cataloging and Standardization Center Defense Logistics Agency Systems Automation Center Defense Finance and Accounting Service Defense Logistics Agency Civilian Personnel Service Support Center Defense Contract Management Office 5004th Civil Preparedness Support Detachment Army 70th Division Training US Army Recruiting Headquarters

Other Federal Tenants

General Services Administration Department of Labor, Bureau of Apprenticeship and Training Federal Emergency Management Agency

Contractors

Grumman Data Systems Amerind PRC Community Mental Health Goodwill Industries AAA Engineering and Drafting, Inc.

Miscellaneous Tenants

Marriott Corp. (cafeteria) Edward's Snacks (Michigan Commission for the Blind) Department of Defense Federal Credit American Federation of Government Employees, Local 1629 Little White House Child Care Center

· SEE ATTACHMENT ON THE BCFC

FACTS ABOUT THE FORMER PERCY JONES GENERAL HOSPITAL

- Army assumed ownership of the former Medical and Surgical Sanitarium in August, 1942.
- Activated on January 15, 1943.
- The first commander was Col. Norman T. Kirk, chief of surgical services at Walter Reed General Hospital in Washington, DC, and later surgeon-general of the Army.
- Percy Jones ( -1941) was a US Army surgeon who served in the Spanish-American War, the Mexican Campaign and World War I. Jones organized the earliest ambulance corps.
- Originally 1000 beds; after V-J Day in 1945 the hospital patient population peaked at 11,427.
- Deactivated on June, 1950; Reactivated as Percy Jones Army Hospital in December, 1950.
- Treated 98,000 soldiers from 1943 to 1953.

SEE HISTORY

This document is from the collections at the Dole Archives, University of Kansas

http://dolearchives.ku.edu State Senator J.H. Schwarz

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#### November 2, 1993, Tuesday

SECTION: State and Regional News

DISTRIBUTION: TO CITY EDITOR

LENGTH: 579 words

HEADLINE: PROGRAM FOR UNINSURED MICHIGAN CHILDREN EXPANDS WITH STATE FUNDING

DATELINE: DETROIT, Nov. 2

#### BODY:

Richard E. Whitmer, president and chief executive officer of Blue Cross and Blue Shield of Michigan, said today the release of \$2 million in new state matching funds will more than triple the enrollment of the Caring Program for Children, a nonprofit program which provides health-care coverage for uninsured children of the working poor in Michigan.

Up to 10,000 uninsured youngsters can now be served by the program, Whitmer said, because private contributions will be matched by state funds as well as federal dollars. The new state funds will match private contributions on an 80/20 percent basis. An existing federal grant provides additional funds for some children based on the income of the child's family.

Over the past two years the statewide program administered by the Blues has generated sufficient private contributions to provide health care to 3,000 children. Currently, 2,100 children are enrolled and receive basic preventive health-care benefits at no cost to their families; 900 others were served by the program but have since become eligible for other coverage.

"Gov. Engler and his staff, as well as the Legislature, are to be commended for the all-out effort to secure new funds and expand the program significantly," Whitmer said. "The state funds will make it possible to immediately enroll an additional 3,000 children, eliminating the program's waiting list. We can also begin working with state agencies to reach other eligible youngsters."

The program is an innovative partnership between the Blues, the Michigan Health Care Education and Research Foundation, the Michigan Department of Social Services and the federal Health Care Financing Administration.

A monthly premium of \$29.50 per child is paid by the program at no cost to the family. Children are enrolled for a year at a time and receive a special package of outpatient services, including office visits, outpatient surgery, emergency care, prescription drugs and diagnostic services. Hospitalization is not included.

The Blues donate administrative services, including claims processing, so every dollar raised goes directly to health-care services for children.

Legislation creating the program was introduced by Sen. John J.H. Schwarz, M.D. (R-Battle Creek), Sen. Michael J. O'Brien (D-Detroit), Rep. Michael E. Nye (R-Litchfield), and former Rep. Teola P. Hunter (D-Detroit). Gov. John Engler signed the bills into law in July 1991.

Private donations are key to the program because they trigger matching state and federal dollars, Whitmer said. The program has raised more than \$1 million from private groups and individuals, including \$500,000 from the Detroit-based Skillman Foundation, \$220,000 from Blues employees, \$140,000 from the UAW General Motors Department, \$60,000 from Crest toothpaste and \$40,000 from the Teamsters Welfare Fund.

Contributors who give \$3,540 to sponsor 10 children for a year may earmark their donations to help youngsters from a particular school, city or county. Contributions in any amount may be mailed to the Caring Program for Children Fund, Michigan Health Care Education and Research Foundation, Department 77532, P.O. Box 77000, Detroit, MI 48277-0532.

Families interested in applying for coverage must submit an enrollment application which is available by calling 1-800-543-7765. CONTACT: Helen Stojic of Blue Cross and Blue Shield of Michigan, 313-225-7975

LOAD-DATE-MDC: November 3, 1993 DE019

MANBY Kelloce Foundation

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October 29, 1993

SECTION: NATIONAL DESK, HEALTH

LENGTH: 427 words

HEADLINE: D.C. Health Care Conference Will Spotlight Primary Care Education

CONTACT: Kathy Bonk, Phil Sparks or Henry Griggs, all of the Communications Consortium, 202-682-1270

BODY:

News Advisory:

Increasing the supply of primary care providers -- the doctors, nurses and other professionals in family and general practice who make up the front lines of health care -- is the subject of a:

Health Care Policy Conference Monday, Nov. 1 from 6 p.m. until 9:30 p.m. Tuesday, Nov. 2, from 8 a.m. until 2 p.m. National Press Club 529 14th Street, N.W., 13th floor Washington, D.C.

The conference is sponsored by the W.K. Kellogg Foundation, which has committed a total of \$4.75 million to a national effort known as "Community Partnerships: A Kellogg Initiative in health Professions Education." Institutions in Georgia, Hawaii, Massachusetts, Michigan, Tennessee, Texas and West Virginia have each received \$6 million to establish community-based, non-hospital teaching centers that stress multi-disciplinary teamwork to address widespread health challenges like teenage pregnancy and substance abuse. Over 150 health care educators and community leaders will attend the conference.

Scheduled speakers include:

- -- Sen. Nancy L. Kassebaum (R-Kan.)
- -- Sen. John D. (Jay) Rockefeller, IV (D-W.Va.)
- -- Dr. Reed Tuckson, president of Charles R. Drew University, Los Angeles
- -- Dr. Vince Breglio and Celinda Lake, noted political pollsters, who will present the findings of a recent series
  - of focus groups on primary care; and

-- Dr. Russell G. Mawby, CEO of W.K. Kellogg Foundation.

A complete agenda and background materials are available by contacting Kathy Bonk, Phil Sparks or Henry Griggs at the Communications Consortium, 202-682-1270. Copyright 1992 The New York Times Company The New York Times

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September 8, 1992, Tuesday, Late Edition - Final

SECTION: Section D; Page 14; Column 3; National Desk

LENGTH: 670 words

HEADLINE: Top Salaries at Foundations Reported

BYLINE: AP

DATELINE: WASHINGTON, Sept. 7

BODY:

... billion. Franklin A. Thomas, president, \$457,687.

W.K. Kellogg Foundation, Battle Creek, Mich., assets \$5.4 billion. Russell G. Mawby, chairman, \$350,000.

J. Paul Getty Trust, Santa Monica, Calif., assets \$5.25 billion. Harold M. Williams, president, \$509,011.

Robert Wood Johnson Foundation, Princeton, N.J., assets \$4.1 billion. Sidney F. Wentz, chairman, \$275,000.

Lilly Endowment, Indianapolis, assets \$3.6 billion. Thomas H. Lake, chairman, \$357,500.

Pew Charitable Trusts, Philadelphia, assets \$3.4 billion. Thomas W. Langfitt, president, \$564,214.

John D. and Catherine T. MacArthur Foundation, Chicago, assets \$3.2 billion. Adele S. Simmons, president, \$282,065.

Rockefeller Foundation, New York City, assets \$2.2 billion. Peter C. Goldmark Jr., president, \$377,500.

Andrew W. Mellon Foundation, New York City, assets \$2.1 billion. William G. Bowen, president, \$413,485.

Robert W. Woodruff Foundation, Atlanta, assets \$1.5 billion. Charles H. McTier, president, \$75,750.

Kresge Foundation, Troy, Mich., assets \$1.4 billion. Alfred H. Taylor Jr., chairman, \$256,667.

Annenberg Foundation, St. Davids, Pa., assets \$1.3 billion. Walter H. Annenberg, chairman, \$150,000.

Duke Endowment, Charlotte, N.C., \$1.2 billion. Billy G. McCall, executive director, \$150,000.

Charles Stewart Mott Foundation, Flint, Mich., assets \$1.1 billion. Robert E. Swaney, Jr., vice president and chief investment officer, \$289,727.

DeWitt Wallace-Reader's Digest Fund, New York City, assets \$1.08 billion. M. Christine DeVita, president, \$122,550.

McKnight Foundation, Minneapolis, assets \$1.06 billion. Michael O'Keefe, executive vice president, \$200,612.

New York Community Trust, assets \$1 billion. Lorie A. Slutsky, president, \$189,700.

Carnegie Corporation of New York, assets \$981 million. David A. Hamburg, president, \$400,000.

Richard King Mellon Foundation, Pittsburgh, assets \$964 million. Mason Walsh Jr., counsel, \$205,086.

Lila Wallace-Reader's Digest Fund, New York City, assets \$821 million. M. Christine DeVita, president, \$94,950.

SUBJECT: FOUNDATIONS; WAGES AND SALARIES; EXECUTIVES AND MANAGEMENT

ORGANIZATION: CHRONICLE OF PHILANTHROPY

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http://dolearchives.ku.edu Kellogg & BATTE Creek subject of novel by noted author

Times Newspapers Limited, November 1, 1993

November 1, 1993, Monday

SECTION: Features

LENGTH: 720 words

HEADLINE: Irrigating the mind

BYLINE: Sue Gee

#### BODY:

THE ROAD TO WELLVILLE. By T.Corraghessan Boyle, Granta Books, Pounds 14.99. THE COLLECTED STORIES, By T.Corraghessan Boyle, Granta Books, Pounds 9.99 pbk

Are you concerned about your health? Do you count your calories, add up your additives, measure your cholesterol? Are you following the Fibrenetic diet? Do you believe, in your heart of hearts, that the prefix ''bio'' will grant you eternal life?

Turn now to middle America in 1907. In Battle Creek, Michigan, Dr John Harvey Kellogg (yes, that Kellogg) is running a sanitarium. Here, those suffering the evil effects of autointoxification may be restored to health through the physiologic life or so it might seem, particularly if you are ill and vulnerable. Banned are the horrors of alcohol, meat and the sluggish bowel. Here is a regime leading ''from milk to grape to Paradise'' and here is Nurse Irene Graves, smooth-skinned and smiling, holding a bottle of warmed paraffin and an enema bag.

To this concentration camp for the rich and gullible, complete with camp orchestra, come handsome Will Lightbody and his lovely wife Eleanor, grieving for loss of health and the loss of a baby daughter. Dr Kellogg, Eleanor is certain, has all the answers.

Among them are Protose Patties, Graham Grits and Nuttolene. That is once you are allowed solid food. Will, who arrives gaunt and sleepless, suffering from withdrawal of alcohol and opium, is allowed nothing but milk and colonic irrigation. There are other treatments, more sinister: the sinusoidal electric bath, an operation. But purification and abstinence are the cornerstones, and abstinence is from everything. Put in separate sleeping quarters from Eleanor, Will grows rebellious, escaping for dangerous benders downtown with an apprentice confidence trickster called Charlie P.Ossining, whose aunt is a patient of Dr Kellogg's.

This is the age of the Grape-nut and the Cornflake: in the battle for the market, the Kellogg name is powerful. The doctor, self-styled philanthropist, has in his time adopted 20 foundlings, and Charlie persuades one of them, a psychopathic ingrate who haunts his adoptive father with threats and violence, to lend his name to Per-Fo breakfast foods. As Will grows ever thinner, and his treatments more unpleasant; as Eleanor is lured towards Dr Spitzvogel and an undreamt-of therapy; as Charlie grows ever more desperate for the cheque that will not bounce, events move towards a ghastly climax. Period photographs of real-life victims of quackery illustrate the novel. A man in a suit gazes out of a wire cage, someone sits with every limb in a bucket, swaddled invalids take the sun on a grim brick balcony. The photographs are both unintentionally hilarious and distressing; all that suffering, all that misplaced, desperate trust. The Road to Wellville, funny and horrific, taps into our western obsessions with our own bodies, spending millions on the capsule, the supplement, the extract, when what we need, perhaps, is common sense.

Something of poor Will Lightbody's helpless confusion in the face of uncontrollable events is echoed in the opening story in this prizewinning author's Collected Stories. In ''The Descent of Man'' the narrator's life goes out of control when his wife, working in the Primate Centre, deserts him not for another man, but for an ape. In ''Modern Love'' an ordinary guy is required by his germ-obsessed girlfriend to make love in a body condom.

With mordant wit, these stories dissect absurdity, cruelty, hubris and exploitation of the natural world apt to take its revenge. A houseful of half-educated students is frightened, but not quite frightened enough, when the sky rains blood. In ''The Ape Lady in Retirement'' long-lost passions are awakened by a male chimp brought up as a human being. The Inventor in ''De Rerum Natura'', to whom nothing seems impossible, puts God to death and meets his own terrible end.

The obverse of Boyle's stern satirical morality is a tender humanity. Will's final bid for Eleanor is matched by the gesture of solidarity made by a young man in ''Thawing Out'' who plunges into the icy Hudson river to reclaim the lover he has abandoned. In both novel and stories the prose is masterly; the energy feels limitless.

LANGUAGE: ENGLISH

LOAD-DATE-MDC: November 2, 1993

# THE FEDERAL CENTER TODAY

# BACKGROUND:

The present buildings were constructed between 1902 and 1928 as the Battle Creek Sanitarlum. The facility was purchased by the U.S. Army in 1942 to become Percy Jones General Hospital. In 1954 it became the national headquarters of the Federal Civil Defense Administration, with the General Services Administration (GSA) assuming maintenance from the Army. In 1959 ownership was transferred to GSA and the facility was renamed the Battle Creek Federal Center.

# THE FACILITY:

- 22 buildings on 22 acres
- · 14 floors in the tallest building
- Over 6,000 feet of hallways
- · Uses enough water to fill 2,600 swimming pools
- Uses enough electrical power to light 26,000 street lamps

# THE AVERAGE FEDERAL CENTER EMPLOYEE:

- 43 years old
- 14 years of Federal Service
- 10 years at Federal Center
- GS-9 earning \$30,000
- Workforce evenly divided between men and women
- 30% have military background

# **EMPLOYEES:**

- Nearly 1,900 employees
- \$72 million combined annual payroll

#### TENANTS:

- 14 Government Agencies
- 6 Contractors
- 5 Miscellaneous Services

# DEPARTMENT OF DEFENSE TENANTS:

# DEFENSE LOGISTICS SERVICES CENTER

(DLSC) - 554 employees . Annual payroll: \$31 million. Established 1962 . Maintains and operates the Federal Supply Catalog System.

#### **BATTLE CREEK INFORMATION**

PROCESSING CENTER (IPA) - 118 employees. Annual payroll: \$5,2 million Provides ADP support and services to DLSC and to HQ DRMS

# HEADQUARTERS DEFENSE REUTILIZATION AND MARKETING SERVICE (DRMS) - 397 employees in Battle

Creek; 3,869 worldwide. Annual local payroll: \$18.4 million.

Established 1972. Responsible for the worldwide disposal of excess personal property generated by the military services through reutilization or re-use, transfer to other federal agencies, donation to state and local agencies or sales to the public before ultimate disposal.

#### AIR FORCE CATALOGING AND STANDARDIZATION CENTER (CASC) -

404 employees. Annual payroll: \$16 million. Established 1976. Responsible for cataloging and standardizing the 2.5 million items used by the Air Force.

DEFENSE LOGISTICS AGENCY SYSTEMS AUTOMATION CENTER (DSAC) DIRECTORATE OF REUTILIZATION AND MARKETING MANAGEMENT SYSTEMS -66 employees. Annual payroll: \$3 million. Supports DRMS ADP efforts. DEFENSE FINANCE AND ACCOUNTING SERVICE (DFAS) - 40 employees. Annual payroll: \$1 million

DEFENSE LOGISTICS AGENCY CIVILIAN PERSONNEL SERVICE SUPPORT CENTER (DCPSSC) - 9 employees. Annual payroll: \$400,000

DEFENSE CONTRACT MANAGEMENT OFFICE (DCMC) - 2 employees. Annual payroll: \$65,000

5004TH CIVIL PREPAREDNESS SUPPORT DETACHMENT - 37 employees. Annual payroll: \$117,000

ARMY 70TH DIVISION TRAINING -35 Reservists. Annual payroll: \$25,000

U.S. ARMY RECRUITING HEADQUARTERS 3 personnel. Annual payroll: \$115,700

OTHER FEDERAL TENANTS:

GENERAL SERVICES ADMINISTRATION (GSA) - 64 employees. Annual payroll: \$1.2 million

DEPARTMENT OF LABOR, BUREAU OF APPRENTICESHIP AND TRAINING -2 employees. Annual payroll: \$80,000

FEDERAL EMERGENCY MANAGEMENT AGENCY - 10 employees. Annual payroll: \$350,000

# CONTRACTORS:

GRUMMAN DATA SYSTEMS - 11 employees. Payroll information unavailable. Supports DLSC ADP effort.

(continued on other side)

Page 61 of 93

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AMERIND - 19 employees. Annual payroll: \$800,000. Supports DSAC ADP efforts.

**PRC** - 1 employee. Payroll information unavailable. Supports DRMS ADP efforts.

COMMUNITY MENTAL HEALTH - 12 employees. Payroll information unavailable. supports GSA

G00DWILL INDUSTRIES - 7 employees. Payroll information unavailable. Supports GSA

AAA ENGINEERING AND DRAFTING, Inc. -20 employees. Payroll information unavailable. Performs various installation services such as receiving, graphics, photography and mail distribution.

#### MISCELLANEOUS TENANTS

MARRIOTT CORP. (Cafeteria) 16 employees. Annual payroll \$107,700

EDWARD'S SNACKS (Michigan Commission for the Blind) 4 personnel. Payroll information unavailable.

DEPARTMENT OF DEFENSE FEDERAL CREDIT - 18 employees. Annual payroll: \$400,000

AMERICAN FEDERATION OF GOVERNMENT EMPLOYEES, LOCAL 1629 -20 elected officers. Payroll information unavailable.

LITTLE WHITE HOUSE CHILD CARE CENTER - 14 employees. Annual payroll: \$140,000

#### COMMUNITY INVOLVEMENT

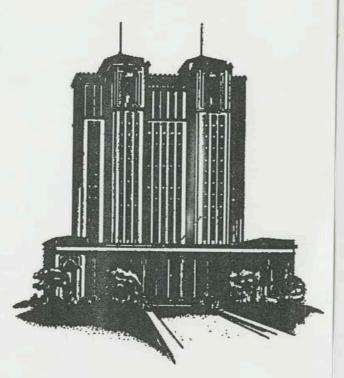
• \$115,000 Combined Federal Campaign (CFC) donations in 1993.

• 283 Families were "Adopted" through the Salvation Army's Adopt-A-Family Program in 1992. (The Federal Center is its largest supporter)

• 869 pints of blood were donated to the American Red Cross in 1992.

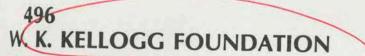
The Battle Creek Federal Center takes pride in its very active community relations plan. Providing numerous volunteer opportunities for employees, the Federal Center has the largest volunteer base in the Battle Creek community.

# The Battle Creek Federal Center Today



Facts about the Battle Creek Federal Center

Prepared by the Office of Public Affairs, November 1993



# One Michigan Ave. East

Battle Creek, MI 49017-4058 (616) 968-1611 Contact: Nancy A. Sims, Exec. Asst.-Programming FAX: (616) 968-0413

Purpose: 'To receive and administer funds for educational and charitable purposes.' Aid limited to programs concerned with application of existing knowledge rather than research. Supports pilot projects which, if successful, can be continued by initiating organization and emulated by other communities or organizations with similar problems. Current funding priorities include projects designed to improve human wellbeing through: youth, higher education, leadership, community-based, problem-focused health services, food systems, rural life, philanthropy, and volunteerism, and groundwater resources. In MI only, projects are supported for economic development. The following areas, which will receive limited funding, may become major interests in the future: families and neighborhoods and human resources for the management of information systems.

Limitation(s): Giving primarily in the U.S., Latin America, the Caribbean, and southern Africa; support also for international fellowship programs in other countries. No support for religious purposes. No grants to individuals (except through fellowship programs), or for building or endowment funds, research, development campaigns, films, equipment, publications, conferences, or radio and television programs unless they are an integral part of a project already being funded; no grants for operating budgets, annual campaigns, emergency funds, deficit financing, land acquisition, or renovation projects; no loans.

Support area(s): In general, support for seed money, and fellowships.

Program area(s): The foundation has identified the following field(s) of interest:

Community-Based Health Services-Supports initiatives to help individual communities identify and find quality, cost-effective solutions to their specific health needs.

Economic Development in Michigan-Supports efforts to significantly increase economic activity and employment opportunities in Michigan.

Families and Neighborhoods-Aims to build the capacity of communities to support families and encourage efforts to bring the best information and the appropriate interest groups together to address policies and issues concerning the family. In addition, supports initiatives to enable individuals to collectively identify and solve common neighborhood problems. (Limited grantmaking in this area).

Food-Systems-Aims to help meet needs for an adequate and nutritious diet while ensuring that food production systems are environmentally sensitive and sustainable.

Groundwater Resources-Aims to improve groundwater quality through education and support of action-oriented, community-based groundwater projects. Limited to Michigan and the Great Lakes area.

Higher Education-Supports efforts to strengthen the capacity and involvement of American higher education in mobilizing knowledge resources to help society solve priority problem.

Human Resources for the Management of Information Services-Funds efforts to develop human resources for the management of information services. (Limited grantmaking in this area).

Leadership-Funds efforts to help develop leaders with broad perspectives about national and international issues, and improve leaders' skills and abilities to find creative solutions to societal problem.

Rural Development-Promotes collaborative and comprehensive approaches to community development with an emphasis on community problem-solving, leadership development, the delivery of human services, and training of local government officials.

Volunteerism and Philanthropy-Supports initiatives to enhance the capacity and commitment of people to share a portion of their income and time to improve the lives of others.

Youth-Aims to improve the well-being of America's youth through support of comprehensive, collaborative, community-based initiatives. Limited to Michigan, national organizations, and select projects from across the nation with potential to serve as model.

Financial data (yr. ended 8/31/91): Assets: \$5,396,889,094 (M) Expenditures: \$196,077,706 Grants paid: \$144,252,139 for 1,205 grants (high: \$2,800,000; low: \$300; general range: \$75,000-\$250,000) Grants to individuals: \$2,564,911 for 139 grants Foundation-administered programs: \$7,125,491 Grants authorized: \$235,855,095 for 737 grants Outstanding commitments: \$257,086,147

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> Officers and Trustees:\* Russell G. Mawby,\* Chair. and C.E.O. (Chair., The Foundation Center); Norman A. Brown,\* Pres. and C.O.O.; Laura A. Davis, V.P., Corp. Affairs and Corp. Secy.; William W. Fritz, V.P., Finance and Treas.; Karen R. Hollenbeck, V.P., Admin.; Helen K. Grace, V.P., Program; Dan E. Moore, V.P., Program; Valora Washington, V.P., Program; Katherine L. Saigeon, Asst. V.P., Finance; Shirley D. Bowser, Chris T. Christ, William E. La Mothe, Dorothy A. Johnson, Wenda Weeks Moore, Robert L. Raun, Howard F. Sims, Jonathan T. Walton.

> Number of staff: 71 full-time professional, 1 part-time professional, 155 full-time support, 2 part-time support; 1 shared staff (shared with Miller Foundation).

> Background: Incorporated in 1930 in MI. Funds donated by W.K. Kellogg (deceased), W.K. Kellogg Foundation Trust.

> Mr. Kellogg was the founder of the Kellogg Company, which maintains plants in the United States and subsidiaries in Canada and abroad. In addition to his business interests, Mr. Kellogg was the owner of an Arabian horse ranch, now the campus of California State Polytechnic University, Pamona, and was the donor of Wintergreen Lake Bird Sanctuary, Kellogg Experimental Farms and Reforestation Project, now owned and operated by Michigan State University. Committed to helping people help themselves, Mr. Kellogg remained interested in the foundation's operations until his death in 1951.

> From modest beginnings, with programs relating to the health and educational needs of children in south central Michigan, the foundation has grown to a position of national and international prominence for its assistance in meeting societal goals. It is numbered among the largest philanthropic organizations in the world. Since its inception the foundation has expended more than \$1.6 billion.

> At the close of the fiscal year ended August 31, 1991, the market value of the foundation's assets totaled \$5.4 billion, a 54 percent increase over their fiscal 1990 value (\$3.5 billion).

> Policies and application guidelines: Proposals must conform to specified program priorities. Application form not required. Applicants should submit the following:

- 1) statement of problem project will address
- 2) detailed description of project and amount of funding requested 3) results expected from proposed grant
- 4) timetable for implementation and evaluation of project 5) qualifications of key personnel
- 6) copy of current year's organizational budget and/or project budget
- 7) listing of additional sources and amount of support
- 8) plans for cooperation with other organizations, if any
- 9) copy of IRS Determination Letter

Proposal letters are carefully evaluated. If the proposal is within the foundation's guidelines and interest and if the foundation priorities and resources permit consideration of the requested aid, conferences and staff investigation may follow. The organization may be asked to develop a more detailed proposal, including a plan for evaluation of the project's effect. In addition to the expertise of its own professional staff, the foundation may seek counsel for advisory committees and individual consultants.

Initial approach: Letter

Copies of proposal: 1

Board meeting date(s): Monthly

Deadline(s): None

Foundation publications: Annual report (including application guidelines), informational brochure (including application guidelines), newsletter, occasional report

#### **GRANTS ANALYSIS**



During 1991, the foundation authorized grants totaling \$235,855,095. This figure represents a 61 percent increase over giving in 1990. The

THE FOUNDATION 1000

#### 496-Kellogg

#### http://dolearchives.ku.edu

**Recipient Type Analysis:** 

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following analyses and the list of sample grants reflect grants authorized in 1991. Contributions paid in 1991 totaled \$144,252,139 (see Financial Data).

# Subject Analysis

Subject Area Distribution of Grant Numbers and Grant Dollars Authorized in 1991

Subject area	No. of grants	Dollar value	Pct.	General range of grants
Education				
Graduate &				
professional	31	\$46,405,863	20	
Other	102	26,513,501	11	
Adult & continuing	10	15,397,430	7	
Grants under				
\$10,000	27	140,850	<1	
SUBTOTAL:	170	88,457,644	38	\$25,000-630,768
Other	262	46,919,070	20	
Medicinegeneral & rehabilitative				
Other	- 71	25,292,438	11	
Outpatient care	90	17,405,318	7	
Grants under				
\$10,000	19	105,308	< 1	
SUBTOTAL:	180	42,803,064	) 18	35,000-704,473
Youth development	5			
Leadership education	27	21,493,888	9	
Other	5	1,369,849	_1	
Grants under				2
\$10,000	4	13,588	<1	
SUBTOTAL:	36	22,877,325	10	35,000-821,811
Community				
improvement &				
development				
Other	41	15,045,044	6	
Grants under		11.200		
\$10,000	3	11,300	<1	
SUBTOTAL:	44	15,056,344	6	40,000-500,000
Human services				
multipurpose	10	10 040 576	5	
Other	40	12,243,576	Э	
Grants under	5	22,412	<1	
\$10,000			5	20.000 424 600
SUBTOTAL:	45	12,265,988	5	30,000-434,600
Special Support Categories Research fellowships				
to individuals Employee matching		6,575,660	3	
gifts		900,000	<1	
TOTAL:	737	\$235,855,095	100%	

High award of the year: \$15,324,000, International Youth Foundation, Battle Creek, MI.

Top subject area by dollars: Education

- Largest award in field: \$8,000,000, University of Oxford, Oxford, England.
- Second largest award: \$6,085,062, Michigan Partnership for New Education, East Lansing, MI.

Second largest subject area by dollars: Other (also, largest by grant numbers)

Largest award in field: \$5,500,000, Council of Michigan Foundations, Grand Haven, MI.

- Second largest award: \$2,130,000, Michigan Biotechnology Institute, East Lansing, MI.
- Largest single recipient: Council of Michigan Foundations, Grand Haven, MI (4 awards, totaling \$5,849,000).
- Third largest subject area by dollars: Medicine--general & rehabilitative Largest award in field: \$2,388,519, University of Illinois, Chicago, IL. Second largest award: \$1,788,040, University of Missouri, Columbia, MO.
  - Largest single recipient: University of Illinois, Chicago, IL (2 awards, totaling \$3,508,289).

	0.11	No. of	
Recipient type	Dollar value	grants	
Colleges & universities	\$92,324,607	217	
Youth development			
organizations	22,195,328	20	
Educational support			
agencies	18,932,592	63	
Professional societies &			
associations	17,402,135	55	
Public/general health			
organizations	15,767,700	54	
Government agencies	14,608,077	65	
Human service			
agencies	11,295,611	60	
Community			
improvement			
	10,468,800	34	
organizations	10,400,000	34	
Philanthropy	10,042,455	22	
organizations			
Graduate schools	9,113,383	10	
Hospitals/medical care		25	
facilities	7,410,545	25	
Research institutes	6,775,470	12	
Federated funds	5,641,676	6	
Public administration			
agencies	3,999,537	24	
Science organizations	3,788,934	6	
International			
organizations	3,148,366	18	
Schools	2,378,226	16	
Junior/community	2,570,220	10	
	2,321,358	12	
colleges Civil vielte statute		7	
Civil rights groups	2,152,406	/	
Museums/historical	2049 212	7	
societies	2,048,213	7	
Environmental agencies	2,018,038	15	
Technical assistance			
centers	1,817,273	6	
Information/public	a manager thank	1	
education centers	1,009,450	8	
Churches/temples	675,923	5	
Libraries	536,693	2	
Arts/humanities			
organizations	484,565	8	
Public policy institutes	466,772	5	
Social science			
organizations	406,926	3	
Mental health agencies	290,388		
Animal-specific	2001000		
agencies	217,150	2	
Recreation	217,150		
	09 504	2	
organizations	98,504		
Media organizations	82,060		
Disease-specific health			
associations	50,349	1	
Medical research			
institutes	12,940		
Performing arts groups	11,671	1	

\*Awards may support multiple recipient types, i.e., a university library, and would thereby be counted twice.

Top recipient type by dollars: Colleges & universities (also, largest by grant numbers)

- Largest award in field: \$8,000,000, University of Oxford, Oxford, England.
- Second largest award: \$6,000,000, East Tennessee State University, Johnson City, TN; \$6,000,000, Michigan State University, East Lansing, MI; \$6,000,000, University of Hawaii, Honolulu, HI; and others.

Second largest recipient type by dollars: Youth development organizations

- Largest award in field: \$15,324,000, International Youth Foundation. Second largest award: \$1,203,423, National Youth Leadership Council, Roseville, MN.
- Third largest recipient type by dollars: Educational support agencies Largest award in field: \$6,085,062, Michigan Partnership for New Education, East Lansing, MI.

**THE FOUNDATION 1000** 

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Second largest award: \$2,073,300, National Association of State Universities and Land Grant Colleges, DC.

# Type of Support Analysis:

		No. of	
Support type	Dollar value	grants	
Program support			
Program development	\$176,535,787	391	
Curriculum		221	
development	55,491,151	35	
Seed money	23,706,704	36	
Faculty/staff			
development	14,443,671	59	
Conferences/seminars	5,382,931	37	
Publication	357,043	7	
Exhibitions	227,150	3	
Film/video/radio	158,313	4	
SUBTOTAL:	276,302,750	572	
Student aid funds			
Fellowship funds	7,884,709	123	
Internship funds	3,149,404	9	
Scholarship funds	1,359,460	10	
SUBTOTAL:	12,393,573	142	
Technical assistance	11,149,006	22	
Research	7,227,808	18	
Grants to individuals	1,221,000	10	
Fellowshipsto			
individuals	6 575 ((0)		
Capital support	6,575,660		
Building/renovation			
Computer systems/	5,582,860	4	
equipment	226 702		
Equipment	236,783	3	
SUBTOTAL:	24,000	1	
	5,843,643	8	
General support			
General operating			
support	789,000	9	
Annual campaigns	313,800	2	
SUBTOTAL:	1,102,800	11	
pecial support types			
Employee matching			
gifts	900,000		

\*Awards may support multiple support types, i.e., seed money for research, and would thereby be counted twice.

Top support type by dollars: Program support (also, largest by grant numbers)

Largest award in field: \$15,324,000. Second largest award: \$8,000,000.

Second largest support type by dollars: Student aid funds Largest award in field: \$2,073,300. Second largest award: \$628,500.

Third largest support type by dollars: Technical aid Largest award in field: \$5,500,000. Second largest award: \$1,107,806.

Multi-year pledges: 259, totaling \$190,810,732 Continuing support: 88 grants, totaling \$15,968,922

#### **Population Group Analysis:**

Analysis of Grants Over \$10,000 Designated for Special Populations\*

Group	Dollar value	No. of grants	
Children & youth	\$65,913,409	164	
Economically	\$00,010,400	104	
disadvantaged	24,738,213	63	
Blacks	21,007,153	53	
Women & girls	10,775,484	42	
Minorities, general	8,448,154	26	
Aging	7,093,960	16	
Hispanics	6,995,127	16	
Offenders or ex-	0,000,127	10	
offenders	5,114,662	1	
Native Americans	1,715,943	8	
Blind & vision impaired	407,349	2	
Men & boys	401,285	6	
Immigrants & refugees	351,680	4	
Migrant workers	278,793	2	

Group	Dollar value	No. of grants	
Homeless	219,800	4	
People with AIDS	210,400	2	
Single parents	70,000	2	
Disabled, general	22,381	2	
Mentally disabled	11,100	1	
Alcohol or drug abusers	10,000	1	

\*Grants which support no specific population are not included; awards may support multiple populations, i.e., an award for minority youth, and would thereby be counted twice

Top population group by dollars: Children & youth (also, largest by grant numbers)

- Largest award in field: \$15,324,000, International Youth Foundation, Battle Creek, MI (Toward establishing Foundation to identify, refine and replicate effective programs that promote confidence, competence and character in youth worldwide). Second largest award: \$5,500,000, Council of Michigan Foundations, Grand Haven, MI (To involve youth in philanthropy and volunteerism through program of challenge grants and technical assistance to Michigan community foundations).
- Second largest population group by dollars: Economically disadvantaged Largest award in field: \$3,337,395, National Center for Neighborhood Enterprise, DC (To improve quality of life in lowincome communities by developing grass-roots leaders and providing mini-grants to local community organizations to strengthen their services).
- Second largest award: \$1,808,111, New Mexico State University, Las Cruces, NM (To improve lives of poor rural residents through education and leadership effort based on traditional and sustainable uses of cultural, agricultural and natural resources).
- Third largest population group by dollars: Blacks

Largest award in field: \$6,000,000, Morehouse School of Medicine, Atlanta, GA (To improve health of Americans by redirecting health professions education toward community-based primary health care practice).

Second largest award: \$5,075,000, Tuskegee University, Tuskegee, AL (To strengthen continuing education opportunities for adults by implementing new programs and instructional approaches and renovating and expanding facilities. Grant brings total of Foundation assistance for project to \$10,581,500).

# **Geographic Analysis:**

The geographic distribution of institutional awards of \$10,000 or more is as follows. (Grants to individuals and with unknown locations are excluded. Single grants may be active on more than one continent and would thereby be double-counted.)

U.S. regional breakdown: East North Central, \$55,555,254 (189 awards); South Atlantic, \$42,619,233 (79 awards); East South Central, \$13,864,366 (11 awards); Pacific, \$12,978,878 (29 awards); New England, \$12,334,764 (17 awards); West South Central, \$10,228,993 (10 awards); Mountain, \$5,981,635 (14 awards); West North Central, \$5,741,458 (21 awards); Middle Atlantic, \$4,418,508 (21 awards); Puerto Rico/Trust Territories, \$372,740 (4 awards).

Dollar value of foreign/international awards: Latin America, \$21,179,212; global programs, \$18,124,782; Africa, \$15,226,514; Europe, \$8,240,560; Caribbean, \$1,536,860; Asia, \$122,840; developing countries, \$61,050.

GRANTS: The following is a partial list of grants authorized by the foundation in the fiscal year ended 8/31/91.

#### Education

University of Oxford, Oxford, England	\$8,000,000
5-year grant. To strengthen and expand lifelong learning opportunites for adults and nontraditional	
students by providing long-term support to Society of Fellows at Rewley House.	
Michigan Partnership for New Education, East Lansing,	6,085,062

4-year grant. To improve public education in Michigan through support of local and state partnerships of universities, schools, businesses, industry, community agencies and citizens.

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East Tennessee State University, Johnson City, TN	6,000,000
5-year grant. To improve health of Americans by redirecting health professions education toward	
community-based primary health care practice.	
Michigan State University, East Lansing, MI	6,000,000
5-year grant. To improve health of Americans by redirecting health professions education toward	
community-based primary health care practice.	
Morehouse School of Medicine, Atlanta, GA	6,000,000
5-year grant. To improve health of Americans by	0,000,000
redirecting health professions education toward	
community-based primary health care practice.	
University of Hawaii, Honolulu, HI	6,000,000
5-year grant. To improve health of Americans by	
redirecting health professions education toward	
community-based primary health care practice.	
Tuskegee University, Tuskegee, AL	5,075,000
3-year grant. To strengthen continuing education opportunities for adults by implementing new	
programs and instructional approaches and	
renovating and expanding facilities. Grant brings	
total of Foundation assistance for project to	
\$10,581,500.	
National Association of State Universities and Land	2,073,300
Grant Colleges, DC	2,07 0,000
3-year grant. To strengthen current and future	
leadership of U.S. Cooperative Extension Service	
through internships, seminars and conferences.	
Sagewood School, Johannesburg, South Africa	630,768
3-year grant. To improve opportunities for South	
African youth by increasing their access to	
community-based vocational and academic education programs.	
Foundation for the Teaching and Application of	228 000
Sciences, Cali, Colombia	338,000
4-year grant. To provide development opportunities	
for rural youth by strengthening educational	
programs and training teachers.	
State University of New York - Empire State College,	25,000
Saratoga Springs, NY	
Empire State College: To improve adult continuing education through support of National Center on	
Adult Learning.	
University of Missouri, Columbia, MO	18,266
To demonstrate and evaluate nurse-physician team	10,200
training in family practice.	
Monroe County Community College, Monroe, MI	10,160
To increase state residents' access to community	
college services through statewide	
telecommunications network.	
Other	
Council of Michigan Foundations, Grand Haven, MI	5,800,000
5-year grant. To involve youth in philanthropy and	
volunteerism through program of challenge grants	
and technical assistance to Michigan community	
foundations, \$5,500,000.	
For Michigan AIDS Fund to provide support for	
state organizations' AIDS-related projects. Grant	
made because of Foundation's response to special programming opportunities. It is unlikely Foundation	
would make such a grant otherwise, \$200,000.	
To improve philanthropy in Michigan through	
enhanced programming and special projects,	
\$100,000.	
Michigan Biotechnology Institute, East Lansing, MI	3,200,000
To improve Michigan's economy and create jobs	
through research in molecular biology with	
agricultural and forestry applications. Grant made	
because of Foundation's responsibility as corporate	
entity of Michigan. It is unlikely Foundation would	
make such a grant in any other state. Grant brings total of Foundation assistance for project to	
\$22,130,000, \$2,130,000.	

To improve Michigan's economy and create jobs		
through research in molecular biology with		
agricultural and forestry applications. Grant brings		
total of Foundation assistance for project to \$23,200,000. Grant made because of Foundation's		
responsibility as corporate entity of Michigan. It is		
unlikely Foundation would make such a grant in any		
other state, \$1,070,000.		
Pan American Agricultural School, Tegucigalpa,	1,457,473	
Honduras		
3-year grant. To strengthen education of agricultural students and training programs for extension		
workers by increasing curricular emphasis on		
outreach.		
Childrens Museum of Indianapolis, Indianapolis, IN	1,097,010	
4-year grant. To strengthen educational potential of		
museum by establishing within museum galleries resource centers with circulating materials related to		
exhibits.		
Council on Foundations, DC	25,000	
To improve administration of foundations.		
University of Missouri, Columbia, MO	17,893	
3-year grant. To implement, edit, design and		
coordinate distribution of international newsletter to help Kellogg International Leadership Program		
Fellows keep in touch with each other, individually		
and as regions.		
Community Dispute Resolution Center of Kalamazoo	10,000	
County, Kalamazoo, MI		
To help youth resolve and manage conflict through		
implementation of mediation services program. Grant made because of Foundation's response to		
special programming opportunities. It is unlikely		
Foundation would make such a grant otherwise.		
Medicinegeneral & rehabilitative		
University of Illinois, Chicago, IL	3,508,289	
6-year grant. To evaluate Foundation-assisted	5,500,205	
comprehensive services projects through in-depth		
analysis of cross-project data, \$2,388,519.		
3-year grant. To improve community-based health care services by establishing leadership training		
program for staff of Foundation-assisted projects,		
community residents and health professionals,		
\$1,119,770.		
University of Missouri, Columbia, MO	1,788,040	
To develop support services to assist elderly to		
remain in home settings in community and to disseminate results.		
Medical College of Georgia, Augusta, GA	1,736,762	
3-year grant. To improve rural residents' access to	1,750,702	
comprehensive health and social services through		
mobile outreach clinic and individual referrals and		
monitoring.	- 2	
University of Chile, Santiago, Chile 3-year grant. To improve health of urban	704,473	
adolescents by establishing comprehensive health		
program and training health personnel.		
Pan American Health Organization, DC	211,220	
3-year grant. To disseminate appropriate technology		
for perinatal care in primary health care settings throughout Latin America and Caribbean.		
Federal University of Minas Gerais, Belo Horizonte,	105 000	
Brazil	105,000	
To provide study/fellowship opportunities in areas		
addressing needs of community-based health.		
Baltimore Medical System, Baltimore, MD	67,928	
3-year grant. To improve southeast Baltimore		
adolescents' health and well-being through program of health services, recreation, counseling, leadership		
development and vocational options. Grant brings		
total of Foundation assistance for project to		
\$840,377.		

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National University of Colombia, Bogota, Colombia To provide study/fellowship opportunities in areas addressing needs of community-based health. Battle Creek Health System, Battle Creek, MI	58,000 35,000	activities in southeastern Michigan. Grant made because of Foundation's responsibility as corporate entity of Michigan. It is unlikely Foundation would make such a grant in any other state.	
3-year grant. To improve health care for homeless and uninsured by developing nursing clinic. Grant made because of Foundation's response to special programming opportunities. It is unlikely Foundation would make such a grant otherwise.		Black Housewives League of South Africa, Johannesburg, South Africa 2-year grant. To prepare rural women leaders to improve their communities through income generation and by establishing educational	102,155
University of Michigan, Ann Arbor, MI To provide research and technical support to produce study and presentation guide for conference on history of health sciences in Michigan. Grant made as part of Foundation's emergent programming. Very limited number of such grants will be made.	10,000	preschool programs. Confluence Community Development, Carbondale, IL To improve job opportunities for residents of Cairo, IL, by developing income-producing enterprises at Fort Defiance State Park. Grant made because of Foundation's response to special programming opportunities. It is unlikely Foundation would make such a grant otherwise.	40,000
Youth development		Battle Creek Community Foundation, Battle Creek, MI	10,000
International Youth Foundation, Battle Creek, MI 3 1/3-year grant. Toward establishing Foundation to identify, refine and replicate effective programs that promote confidence, competence and character in	15,324,000	To enhance regional development by conducting comprehensive study of Calhoun County's economic structure and creation of economic development forum. Grant brings total of	10,000
youth worldwide. National Youth Leadership Council, Roseville, MN To encourage youth service through support of National Service Learning Initiative, including K-8 curriculum development and teacher training.	1,203,423	Foundation assistance for project to \$32,000. Grant made because of Foundation's responsibility as corporate member of Greater Battle Creek Area. Foundtion would not make such a grant in any other community.	
Youth Service America, DC	821,811		
3-year grant. To increase number of young people		Human servicesmultipurpose	
involved in volunteerism and service and prepare leaders for field by helping to establish Youth Service Leadership Institute.		United Community Services of Metropolitan Detroit, Detroit, MI 3-year grant. To strengthen social services for youth	5,114,662
Boys and Girls Clubs of Chicago, Chicago, IL	109,000	and their families through home-based, family-	
3-year grant. To increase development opportunities for youth in grades K-6 who live in public housing	,0,,000	centered project, Family Approach to Crime and Treatment.	124 600
through support of outreach programs.		Wellesley College, Wellesley, MA	434,600
Four-H Foundation, Michigan, East Lansing, MI	35,000	2-year grant. To improve day care for school-age	
To increase high school students' leadership and		children by preparing teams of school principals and	
participation in community development through		community members to design, develop, implement	
series of hands-on educational programs.	10.000	and operate high-quality programs. University of Missouri, Columbia, MO	99,569
Teen Leaders and Communicators of America, Saint Louis, MO To increase leadership and development skills of disadvantaged inner-city teens by establishing after- school and weekend club activities. Grant made	10,000	3-year grant. To improve well-being of children and youth in selected communities through collaborative effort with state and community agencies. Grant brings total of Foundation assistance for project to	
because of Foundation's response to special programming opportunities. Is is unlikely Foundation would make such a grant otherwise.		\$3,684,569. Family Service Association of Greater Boston, Boston, MA	30,000
		To strengthen relationships among low-income	
Community improvement & development National Center for Neighborhood Enterprise, DC	3,337,395	single parent families through program of support services.	
3-year grant. To improve quality of life in low- income communities by developing grass-roots leaders and providing mini-grants to local community organizations to strengthen their		Center of Information and Education for the Prevention of Drug Abuse, Lima, Peru To increase development opportunities for disadvantaged youth by enabling youth groups to	11,500
services. New Mexico State University, Las Cruces, NM 5-year grant. To improve lives of poor rural residents through education and leadership effort based on traditional and sustainable uses of cultural, agricultural and natural resources.	1,808,111	establish neighborhood libraries and children's play activities. Grant made because of Foundation's response to special programming opportunities. It is unlikely Foundation would make such a grant otherwise.	
Community Foundation for Southeastern Michigan, Detroit, MI To create new business and job opportunities	500,000	Source(s): 01/11/91 FF, 02/01/92 FF, 03/18/91 FF, 05/ 30/91 FF, 06/11/91 FF, 08/23/91 FF, 11/12/91 FF, 1991 annual report	
through support of selected economic development		Employer Identification Number (EIN): 381359264	

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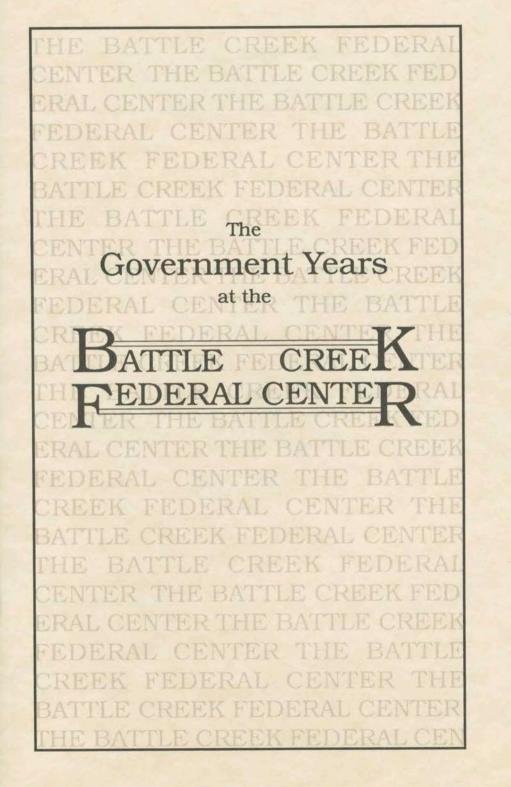
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#### BIOGRAPHY OF NICK SMITH (Michigan Congressional District 07)

Nick Smith graduated from Michigan State University with a major in Political Science and Economics, and earned a Master's degree in Economics from the University of Delaware. He served as an intelligence officer in the U.S. Air Force in the early 1960s, returning to Michigan to go into partnership with his father on the family farm, where he and his wife, Bonnalyn, raised their four children.

Successfully expanding and operating the dairy cash crop farm, from 220 acres to 2000, Nick became active in his community as Township Trustee, Township Supervisor, and served on the County Board. He also served as a Trustee for Somerset Congregational Church and on the Board of Addison Community Hospital. Other public service positions include State chairman of the Agriculture Stabilization and Conservation Services, Director of the Michigan Farm Bureau and National Director of Energy for the U.S. Department of Agriculture in Washington, D.C.

In 1976, Nick was the Republican nominee for the Michigan State Board of Trustees. In 1978, he was elected to the Michigan House of Representatives, the only freshman to defeat an incumbent. He was reelected in 1980 and earned a reputation as a tax fighter.

In 1982, 1986 and 1990, Branch, Hillsdale and Jackson County voters elected Nick to the Michigan Senate. He held leadership positions as Chairman of the Senate Finance Committee, served ten years as Chair of the Agriculture and Forestry Committee, was a majority member for eight years of the Appropriations Committee and in 1986, was elected by his colleagues as President Pro-Tempore of the Senate. Nick has the distinction of introducing and passing into law more tax reduction bills than any other legislator in the Michigan House or Senate.

Mr. Smith has made numerous speaking appearances, both nationally and globally, discussing trade, agriculture, energy and conservation. He was a delegate to the American Assembly on World Population and Hunger representing the U.S.D.A., and served on the Michigan Senate Select Committee on International Trade. In 1991, he travelled to the Soviet Union as a member of a national delegation on U.S.-Soviet Cooperation and Trade, meeting with Boris Yeltsin and Mikhail Gorbachev. Nick was elected to the United States House of Representatives with 89 percent of the vote on November 3, 1992.

Bonnie and Nick's four grown children and three grandchildren all worked on the successful campaign for the Michigan Seventh Congressional District. (2)

#### CIVIC:

State Board of Directors, Michigan Farm Bureau Civil Air Patrol, Squadron Commander Masonic Lodge, Thirty-second Degree Somerset Congregational Church Trustee Addison Community Hospital Trustee

#### EDUCATION:

BA, Economics and Political Science, Michigan State University, 1957 MS, Agriculture and Economics, University of Delaware, 1959 Kellogg Foundation World Travel Study Program, 1965-68 Federal Executive Institute, 1972

# MILITARY SERVICE:

Captain, United States Air Force Intelligence

#### MARITAL STATUS:

Married, wife: Bonnalyn Atwood Children: Juliana Kay Bellinger, Bradley LeGrand Smith, Elizabeth Smith Burnette, Stacia Kathleen Smith Grandchildren: Nicholas Bradley Smith, Emily Beatrice Smith, Claire Margaret Smith

#### HONORS AND AWARDS:

State Star Farmer, FFA Blue Key Honorary Michigan State University Scholarship Michigan State University Varsity Club Michigan State University '57 Club Commandant's Award for Scholastics, USAF Kellogg Foundation Agricultural Fellowship, 1965-68 Outstanding Young Men of America National Superior Service Award, Director of Energy Office, USDA, 1974 Outstanding Legislator for 1985 by Michigan Agricultural Conference Outstanding Legislator for 1986 by Michigan Harness Horsemen's Association Honorary FFA State Star Farmer, 1987 Hillsdale County ASCS Conservator of the Year, 1988

SENATOR BOB DOLE NICK SMITH EVENT **NOVEMBER 5, 1993 \*PLEASURE TO BE HERE** TODAY TO HELP CELEBRATE NICK SMITH'S BIRTHDAY. AND LET ME JUST BEGIN BY SAYING THAT TODAY HAS BEEN A VERY MEMORABLE DAY FOR

**ME. (VISIT TO PERCY JONES)** 

\*IT WAS ONE YEAR AGO THIS WEEK WHEN PRESIDENT BUSH WAS DEFEATED, AND SOME WERE READY TO READ THE LAST RITES TO THE REPUBLICAN PARTY.

\*SINCE THEN, HOWEVER, THERE HAVE BEEN SIX MAJOR ELECTIONS--SENATE SEATS IN GEORGIA AND TEXAS; MAYORAL

**ELECTIONS IN NEW YORK AND** LOS ANGELES; AND **GUBERNATORIAL ELECTIONS IN** VIRGINIA AND NEW JERSEY. **\*ALL OF THOSE SEATS WERE** HELD BY DEMOCRATS. AND ALL ARE NOW HELD BY **REPUBLICANS. \*WHAT'S OUR FORMULA?** WELL, I THINK IT'S THE FACT THAT WE HAVE GOOD

## CANDIDATES AND WE HAVE THE RIGHT IDEAS.

**\*THIS LAST TUESDAY, VOTERS IN VIRGINIA SAID GEORGE** ALLEN HAD THE RIGHT IDEAS IN COMBATTING THE EPIDEMIC OF VIOLENT CRIME. **\*VOTERS IN NEW JERSEY** SAID CHRISTIE TODD WHITMAN HAD THE RIGHT IDEAS IN **GETTING GOVERNMENT OUT OF** 

OUR POCKETBOOKS. \*AND VOTERS IN NEW YORK CITY SAID RUDY GUILIANI HAD THE RIGHT IDEAS ON HOW TO CONFRONT THE DIFFICULT CHALLENGES OF OUR URBAN AREAS.

\*AND LET ME JUST ADD THAT VOTERS IN MICHIGAN'S 7TH DISTRICT KNOW THAT NICK SMITH HAS THE RIGHT IDEAS ON

**GETTING AMERICA'S FISCAL** HOUSE IN ORDER. IN FACT, NICK HAS PREPARED HIS OWN **BALANCED BUDGET RESOLUTION--ONE WHICH WOULD HAVE BALANCED SPENDING WITH REVENUE IN** JUST FIVE YEARS. AND NICK ALSO HAS THE **RIGHT IDEAS ABOUT FIGHTING** FOR HIS DISTRICT...I

**UNDERSTAND THAT NICK AND** HIS STAFF SPENT MORE THAN **400 HOURS IN THEIR** SUCCESSFUL FIGHT TO KEEP THE BATTLE CREEK FEDERAL **CENTER OFF THE LIST OF PROPOSED BASE CLOSURES. \*BUT THAT'S ALL BEHIND US...AND NOW, WE HAVE TO** LOOK TO THE FUTURE. **\*AND BETWEEN NOW AND** 

**NEXT NOVEMBER...IN MICHIGAN** AND IN EVERY OTHER STATE...REPUBLICANS HAVE TO **PROVE TO THE AMERICAN** PEOPLE THAT WE HAVE THE **RIGHT IDEAS ON ISSUES LIKE HEALTH CARE, EDUCATION, CRIMINAL JUSTICE REFORM,** AND NATIONAL SECURITY. **\*THERE ARE SOME IN** WASHINGTON WHO THINK WE

DON'T HAVE TO DO ALL THAT...THERE ARE SOME WHO THINK THAT IT'S GOOD ENOUGH JUST TO BE AGAINST WHAT BILL CLINTON IS FOR. \*I DISAGREE. I DON'T THINK THAT'S ENOUGH.

\*I WANT TO BE A MEMBER OF THE MAJORITY PARTY...AND WE'VE STILL GOT A LONG WAY TO GO UNTIL THAT HAPPENS.

## \*AND WE'RE NOT GOING TO BECOME THE MAJORITY PARTY BY JUST SITTING ON THE SIDELINES.

## \*WE'VE GOT TO GET IN DO SOME HEAVY LIFTING...WE HAVE TO LET THE AMERICAN PEOPLE KNOW WHAT WE STAND FOR...AND THE FUNDAMENTAL DIFFERENCES IN PHILOSOPHY

WE HAVE WITH THE DEMOCRAT PARTY.

\*AND AS WE'VE SEEN THIS YEAR, THERE ARE QUITE A FEW DIFFERENCES.

\*TIME AND AGAIN WE'VE SEEN THAT PRESIDENT CLINTON AND THE DEMOCRATS SINCERELY AND HONESTLY BELIEVE THAT GOVERNMENT IS THE ANSWER...THAT UNCLE SAM SHOULD TELL YOU HOW TO SPEND YOUR MONEY, HOW TO **RUN YOUR BUSINESS, AND HOW** TO EDUCATE YOUR CHILDREN. **\*AND REPUBLICANS BELIEVE** THAT YOU ARE THE **ANSWER...AND THAT IF WE STAY OUT OF YOUR LIVES, STAY OUT OF YOUR BUSINESS, AND STAY OUT OF YOUR POCKETBOOKS,** YOU'LL MAKE THE RIGHT

This document is from the collections at the Dole Archives, University of Kansas http://dolearchives.ku.edu **DECISIONS.** 

**\*AND NOW THERE'S A LITTLE** HEALTH CARE DEBATE GOING **ON IN WASHINGTON, NOBODY--BE THEY REPUBLICAN OR DEMOCRAT--DENIES THAT** PARTS OF OUR HEALTH CARE SYSTEM NEED TO BE FIXED. **\*BUT WHAT A LOT OF PEOPLE IN WASHINGTON FORGET IS** THAT WE ALREADY HAVE THE

WORLD'S BEST HEALTH CARE DELIVERY SYSTEM. THEY FORGET THAT OUR DOCTORS, **OUR HOSPITALS, AND OUR RESEARCH FACILITIES ARE THE** ENVY OF EVERY COUNTRY. AND THEY FORGET THAT AMERICAN'S DON'T HAVE TO WAIT IN LINE TO SEE THE DOCTOR OF THEIR CHOICE.

**\*AND THE WAY TO FIX OUR** 

**HEALTH CARE SYSTEM IS NOT** TO DENY AMERICANS THE QUALITY AND CHOICE THEY HAVE COME TO EXPECT. **\*THE PRESIDENT AND MRS. CLINTON ARE VERY SINCERE ABOUT WANTING TO FIX THE** HEALTH CARE SYSTEM...AND THEY SHOULD BE CONGRATULATED FOR PUTTING IT ON TOP OF AMERICA'S

AGENDA.

**\*BUT REPUBLICANS HAVE A** LOT OF QUESTIONS. **QUESTIONS LIKE WHO WINS,** WHO LOSES, AND HOW MUCH **DOES IT COST...AND QUESTIONS** LIKE "DO WE REALLY NEED TO PUT THE GOVERNMENT IN **CHARGE OF ONE SEVENTH OF OUR ECONOMY?" \*AND WE'VE GOT A LONG** 

## ROAD AHEAD OF US UNTIL THOSE QUESTIONS ARE ANSWERED.

\*REPUBLICANS HAVE PUT A NUMBER OF HEALTH CARE PLANS ON THE TABLE...AND THERE'S SOME GOOD IDEAS IN EACH OF THEM...BUT IN THE COMING MONTHS, I THINK WE NEED TO UNITE BEHIND ONE PROGRAM THAT WE CAN TAKE

TO THE AMERICAN PEOPLE. **\*AND WHILE WE PROVIDE HEALTH CARE SECURITY, WE** ALSO HAVE TO PROVIDE SOME SECURITY IN OUR STREETS. **\*YOU CAN TAKE A POLL** ANYWHERE IN THE UNITED STATES, AND YOU'LL FIND THAT THE NUMBER ONE CONCERN OF **AMERICANS IS CRIME.** \*AND WE'VE JUST STARTED

TO DEBATE A CRIME BILL ON THE FLOOR OF THE SENATE...AND REPUBLICANS **ARE GOING TO BE ADVANCING** SOME IDEAS...IDEAS LIKE **REGIONAL PRISONS...WE'VE DISCOVERED THAT IF WE LOCK CRIMINALS UP IN PRISON, THEY** DON'T GO OUT IN COMMIT MORE CRIMES, SO WE NEED MORE PRISON SPACE.

\*AND WE'VE ALSO DISCOVERED THAT IF YOU **SENTENCE SOMEBODY TO 15** YEARS IN PRISON, AND LET THEM OUT AFTER FIVE, THAT THEY'RE LIKELY TO GO OUT AND COMMIT MORE CRIMES. **\*SO, WE'RE TELLING THE** STATES THAT IF THEY WANT TO PUT THEIR PRISONERS IN OUR **REGIONAL PRISONS, THEN** 

THEY'LL HAVE TO ADOPT "TRUTH IN SENTENCING."

\*THAT MEANS WHEN A JUDGE SENTENCES A CRIMINAL TO 15 YEARS, HE'LL DO EVERY DAY. NO PAROLE. NO PROBATION. NO KIDDING.

\*LET ME FINISH BY SAYING THAT ALONG WITH GOOD CANDIDATES AND GOOD IDEAS, ONE OF THE KEYS TO OUR

PERFECT SIX FOR SIX RECORD THIS PAST YEAR IS GOOD ORGANIZATION.

\*AND WE'LL NEED A GOOD ORGANIZATION NEXT YEAR HERE IN MICHIGAN TO RE-ELECT GOVERNOR ENGLER, TO ELECT A REPUBLICAN SENATOR... ELECT MORE REPUBLICAN CONGRESSMEN, AND STATE LEGISLATORS. \*SO I THANK YOU FOR YOUR CONTINUED COMMITMENT TO THE PARTY...I THANK YOU FOR ALL YOU'VE DONE TO MAKE 1993 "THE YEAR OF THE REPUBLICAN." AND I'M CONFIDENT WE CAN DO THE SAME IN 1994.