GLUTEN PLANT GROUND BREAKING

JULY 24, 11:00 A.M.

NORTH COPELAND STREET, RUSSELL

PROGRAM WAYNE GRABBE, EMCEE 11:00 - 11:30 A.M.

WELCOME MAYOR NEAL FARMER

SPEAK HARRY CLEBERG (3 MINUTES)
SPEAK SENATOR DOLE (3 MINUTES)

SPEAK FRANK JOY, HAYS, ON BEHALF OF THE 5 PARTICIPATING

CO-OPS (3 MINUTES)

SPEAK DON HABERER, RUSSELL COUNTY COMMISSION

SPEAK LOREN DINKEL

GROUND BREAKING CEREMONY

OPEN TO THE PRESS & PUBLIC

NOON PROGRAM

BUFFET LUNCHEON AT ELKS CLUB

12:45 P.M.

PROGRAM BEGINS

DON HABERER, EMCEE

INVOCATION FATHER GRENNAN, STOCKTON

SPEAK SENATOR DOLE

SPEAK GARY EVANS, FARMLAND

SPEAKERS FROM EACH OF THE 5 PARTICIPATING CO-OPS

(ELLSWORTH, WALLACE CO., HAYS, MINNEOLA,

RUSSELL)

CLOSING LOREN DINKEL

OPEN TO THE PRESS. INVITED GUESTS.

BACKGROUND

- O IF WEATHER PREVENTS THE OUTSIDE CEREMONY, THEY ARE EXPECTED TO SCHEDULE ALL THE EVENTS AT THE ELKS CLUB. (A GROUP OF VOLUNTEERS, LEAD BY CAROL DAWSON, IS MOVING TABLES AND CHAIRS BEFORE AND AFTER THIS EVENT, TO AVOID DISRUPTION OF A COMMUNITY THEATER PERFORMANCE WHICH IS SCHEDULED FOR BOTH FRIDAY AND SATURDAY NIGHTS.)
- O THE SUN IS OUT TODAY, FRIDAY, AND WAS OUT YESTERDAY AS WELL.
- FLOUR MILL FARMLAND TECHNICAL PEOPLE ADVISED NED WEBB THAT THIS WOULD BE AN ADDITIONAL COMMERCIAL GRADE PRODUCT THAT THE PLANT AS PRESENTLY DESIGNED WILL BE CAPABLE OF PRODUCING, USING THE WHITE WINTER WHEAT WHICH WAS DEVELOPED AT KANSAS STATE UNIVERSITY. NO ADDITIONAL JOBS OR COST IS INVOLVED.

DAVE SPEARS IS NOT CERTAIN THAT FARMLAND WANTS TO MENTION THIS IN PUBLIC AT THIS TIME.

PAGE 2 GLUTEN PROGRAM & BACKGROUND

O ROGER RESLEY, SON OF RALPH RESLEY OF RUSSELL (RETIRED POSTAL SERVICE. HE WAS IN SCHOOL WITH YOU.), CALLED US ON BEHALF OF HIS FAIRWAY, KANSAS, ENGINEERING FIRM, "CONTROL SYSTEMS INTERNATIONAL," THAT SPECIALIZES IN GRAIN HANDLING. HE'D LIKE TO SECURE THE CONTROLS PORTION AS A SUBCONTRACTOR.

SIMONS, THE GENERAL CONTRACTOR, IS FROM MINNESOTA - A SOURCE OF DISAPPOINTMENT TO THE AREA CONTRACTORS. HE ADDED THAT FARMLAND LIKELY NAMED SIMONS BECAUSE THEY WANTED TO SAVE TIME AND HAVE WORKED WITH SIMONS IN THE PAST ON THE SOUTH DAKOTA PROJECT.

HE ASKED ABOUT OUR ROLE. I ADVISED HIM THAT HE SHOULD CONTINUE TO DEAL DIRECTLY WITH FARMLAND, THAT WE ARE NOT INVOLVED IN FARMLAND DECISIONS, BUT THAT WE WOULD ENCOURAGE USING LOCAL/STATE FIRMS WHEN POSSIBLE.

BAR-B-QUE COOKING SCHOOL

RUSS TOWNSLEY HAS 17 ENROLLED. IF YOU MAKE A STOP-BY, THEY'LL CONFER AN "HONORARY PITMASTER" DEGREE. PRIOR TO THE GROUND BREAKING THEY'LL STILL BE COOKING. AFTER THE LUNCH, THEY'LL BE EATING/SAMPLING/JUDGING.

PARTICIPANTS SPEND THE NIGHT IN CAMPERS ON SITE IN ORDER TO STOKE THE FIRE. A 5-6 POUND BRISKET COOKS FOR 12-18 HOURS AT 210 DEGREES.

ATTENDEES FROM: JOHNSON COUNTY, OSBORNE, GREAT BEND, HAYS, ALVA, GALATIA, MILBERGER, & RUSSELL.

TALKING POINTS

GROUND BREAKING FOR WHEAT GLUTEN PLANT

JULY 24, 1993

RUSSELL, KANSAS

- THIS CEREMONY TODAY MARKS BOTH A MILESTONE AND A BEGINNING, AND I'M PROUD OF THE DETERMINED EFFORTS OF SO MANY PEOPLE TO MAKE THIS A REALITY.
- O WHILE WE ALL KNOW THAT THE PAPER WORK AND THE TOUGH CHALLENGE OF MAKING A SOUND DECISION ARE COMPLETED, THE HARD WORK AHEAD IS EQUALLY DEMANDING.
- 0 WHAT ARE THE BENEFITS? ACCORDING TO CONSERVATIVE FIGURES PROVIDED BY THE EXPERTS...

JOBS 40 AT THE PLANT PLUS A PROJECTION OF OVER 150 RELATED JOBS.

OTHER PROJECTED INCREASES IN THE REGION:

\$25 MILLION IN PERSONAL INCOME \$1.5 MILLION IN SERVICE RECEIPTS \$13 MILLION IN RETAIL SALES \$1.25 IN BANK DEPOSITS

WE CAN ALSO EXPECT SEVERAL NEW RETAIL AND SERVICE BUSINESSES.

AND I AM CONFIDENT THAT FARMLAND AND HEARTLAND WHEAT GROWERS WILL MAKE EVERY EFFORT TO CONTRACT WITH KANSAS COMPANIES FOR THE DESIGN AND CONSTRUCTION WORK.

- O FOR THE CO-OPS WHO HAVE STEPPED FORWARD AS INVESTORS, MY PERSONAL THANKS FOR DEMONSTRATING YOUR CONFIDENCE. FARMLAND HAS ASSURED ME THAT THE DECISION TO MOVE FORWARD WAS BASED ON GOOD ECONOMICS, AND I THINK I AM SPEAKING FOR ALL OF US WHEN I SAY THAT THIS EXCITING VENTURE IN VALUE-ADDED GRAIN PROCESSING PROMISES TO BE A REWARDING EXPERIENCE.
- 0 RIGHT HERE IN THE FRONT YARD OF THE NATION'S PREMIER WHEAT PRODUCING AREA, WE WILL BE ABLE TO PROCESS OUR HARD RED WINTER WHEAT 4.25 MILLION BUSHELS A YEAR.
- O I FIND THE BREAKDOWN OF INDUSTRIES WHICH THE MARKETING PEOPLE INTEND TO TARGET AND THE NEEDS OF THOSE PROCESSORS VERY IMPRESSIVE:

GLUTEN (USE BY PERCENTAGE)

75% - BAKING INDUSTRY

TARGETING 30 COMPANIES WHICH USE 46% OF THE TOTAL DOMESTIC PRODUCTION - 93.3 MILLION POUNDS OF WHEAT GLUTEN PER YEAR.

10% - ANIMAL FEED & PET FOOD INDUSTRY 5% - BREAKFAST CEREALS

WHEAT STARCH

67% - FOOD PRODUCTS

16% - PAPER INDUSTRY

TARGETING 18 CORRUGATED BOX PLANTS IN 9 STATES, INCLUDING KANSAS, AND 50 PAPER MILLS IN 20 STATES, INCLUDING KANSAS.

OTHER - WHEAT STARCH IS A COMPONENT IN INDUSTRIES WHICH MANUFACTURE PET FOODS, PHARMACEUTICALS, EXPLOSIVES, CHARCOAL BRIQUETTES, AND THE BREWERS.

- 0 WITH THE UNITED STATES THE LARGEST USER OF WHEAT GLUTEN IN THE WORLD, AND 50% OF THAT IMPORTED, WE WILL HAVE A LOGISTICAL ADVANTAGE OF A LOW-COST PRODUCTION YIELDING PRICES COMPETITIVE WITH THE IMPORTS.
- WE ALSO HAVE THE ADVANTAGE OF A STATE-OF-THE-ART FACILITY AND TECHNICAL EXPERTISE TO PRODUCE NEW PRODUCTS AND TO EXPAND THE NUMBER OF PRODUCTS. I KNOW THAT ALL OF US HAVE COME TODAY TO CELEBRATE THIS STEP WITH THE SAME HOPE THAT THE MOMENTUM WILL CONTINUE AND THE FUTURE WILL BE STRONG.

Heartland Wheat Growers, L.P. Wheat Starch and Gluten **Production Facility** Russell, Kansas

FACT SHEET

Total Construction Estimate Plant

Total cost

Industrial park cost

Direct new jobs created Indirect jobs created

Wheat processed (raw)

Industrial Park site

Major products produced:

Wheat starches

Wheat gluten

Millfeed

Commercial Grade Flour

23.4 million

26.4 million

3.77 million

40 jobs

150 jobs

4.25 million bushels

80 acres

| Post-It™ brand fax transmittal | CONTRACTOR OF THE PERSON OF TH |
|--------------------------------|--|
| To Marcia Adler | From Ned Webb |
| Co, | CO. EDA |
| Dept. | Phone # |
| Fax# 202-224-6710 | Fax # 9/3. 483- 4387 |

RUSSELL, KANSAS

Ground Breaking

General Partner:

Heartland Wheat Growers, Inc.

Limited Partners

Farmland Industries, Inc.

Agco Inc.

Ellsworth County Farmers Co-op Union

Midland Marketing

Wallace County Co-op

Minneola Co-op

Kansas City, MO

Russell, KS

Ellsworth, KS

Havs, KS

Sharon Springs, KS

Minneola, KS

Saturday, July 24, 1993 11:00 A.M.

The Russell Community would like to thank the many honored guests who are in attendance and helped in the team effort to make this project a reality.

Senator Robert Dole State Senator Janis Lee

State Representative Carol Dawson

State Representative Laura McClure

Farmland Industries:

Harry Cleberg, President, CEO Gary Evans, Senior Vice President

Richard Markhem

Steve Rhodes

Participating Co-ops:

Agco - Russell - Alfred Dolezal

Ellsworth Farmers - Ellsworth - Jack Rathbun

Wallace County - Sharon Springs - Robert Waugh

Midland Marketing - Hays - Frank Joy

Minneola Co-op - Minneola - Carl Sparks

Economic Development Administration:

Steve Brennen - Denver Regional office

Kansas Department of Commerce and Housing

Carol Morgan

Cal Lantis

Jack Groves

Farmers Home Administration:

Gary Smith

Rodger Meeks Factor

Northwest Kansas Planning & Development Commission:

Herschel Betts

Phil Clark

Wilson & Company Engineers:

Ron Chandler

Levene Brennen

United Telephone

Carolyn Gaston

Union Pacific Railroad

Mick Mumn

Kansas Board of Agriculture

Ken Boughton

Program Ground Breaking Ceremony Heartland Wheat Growers L.P.

15th and Copeland Street

Welcome & Introductions Wayne Grabbe President, General Manager KRSL/KCAY

Speakers:

Mayor Neal Farmer City of Russell Harry Cleberg President, CEO Farmland Industries Honorable Robert Dole Senator of Kansas Frank Joy On behalf of participating

Chairman Don Haberer Russell County Commissione Loren Dinkel Agco

Ground Breaking

Closing Comments Wayne Grabbe



Farmland Industries, Inc. Definition Study

Comm. No. 7845A August 1992

2.0 EXECUTIVE SUMMARY

2.1 BACKGROUND

Wheat gluten and starch are manufactured in the United States from hard wheat flour. Gluten processing represents an opportunity to add value to wheat grown in the Russell, Kansas region.

The primary customers of vital gluten are bakers. Vital gluten improves the quality of white bread, hearth bread, rolls, rye bread and specialty breads. As much as 4% gluten may be added to a bread formula. Bakers supplement poor baking, low protein flour with vital gluten. This practice enables the baker to produce a wide range of bread products from a single grade of flour. It also reduces the number of flour types that the baker must inventory.

For each pound of gluten produced, about 4 pounds of starch results. The three grades of wheat starch produced are; "A", "Refined" and "B" starch. In the proposed process, "A" starch represents approximately 75% of starch production. The "A" starch and "Refined" starch is processed on food grade equipment and is sold to both food processors and non-food industries. "B" starch is a mixture of starch and non-starch components. It sells as animal feed and to industrial users. Wheat starch is useful as a food ingredient, in fermentation processes and in paper and chemical manufacturing.

Refer to Paragraph 2.9, Industrial Starch Production, for an outline map showing starch production by zones.

2.2 MANUFACTURING OVERVIEW

The proposed gluten plant uses a "wheat flour batter" process. No. 2 hard red winter wheat is milled to 80% flour extraction. This flour is mixed with water, and washed to separate starch from gluten. Separated materials are dried with natural gas-fired dryers. Dry starch and gluten are ground and stored. Finished products are shipped in rail cars, trucks or packaged in 50 and 100 lb. bags. Millfeed is a by-product of the flour milling process.

2.3 PLANT CAPABILITIES

The proposed gluten processing plant has the following capabilities:

- Weigh all trucks in and out with automatic card system scale.
- Receive pre-cleaned (No. 2 Grade) wheat and transfer it to the head house at a rate of 7,500 bu/hr. (20 trucks/day).

Store 3-day supply of wheat (40,000 bu.) in 4 bins.



Farmland Industries, Inc. Definition Study

Comm. No. 7845A August 1992

PLANT CAPABILITIES, CONTINUED 2.3

- Clean wheat for milling at a rate of 625 bu/hr.
- · Blend and temper wheat for milling.
- · Store tempered wheat in 4 bins (24 hour capacity).
- Mill wheat to a straight grade 80% extraction
- Store 16 hour supply of flour in 2 bins.
- Process flour at a rate of 25,000 lb/hr.
- · Produce:

 - Dry Gluten.
 Dry "A" Starch.
 - 3. Refined Starch (optional).
 - 4. Dry "B" Starch.
 - 5. Millfeed.
- · Dry gluten, "A"Starch, and "B"Starch.
- Load products to rail cars and/or trucks.
- Package gluten in 50 or 100 lb. bags.
- Accommodate future expansions.

2.4 PRODUCTION CAPACITY

The following table shows the manufacturing capacity in hundred weights (cw) per day (24 hours) of plant operation.

| Item | Capacity (cw/24 hr |
|---------------|--------------------|
| Flour Milling | 6,000 |
| Vital Gluten | 720 |
| "A"Starch* | 2,880 |
| "B"Starch | 1,000 |
| Millfeed | 1,500 |

^{*}Processing option: "A" Starch can be processed to Refined Starch at 50% of the "A" Starch yield.

2.5 FACILITY DESCRIPTION

The attached Drawings show a site plan for the proposed facility. The following is a list of design considerations:

- Wheat receiving and storage.
- · Flour Milling.
- · Wet processing.
- · Warehouse and shipping.
- · Office, employee locker and rest rooms, laboratory, and control room.
- · Utilities.
- Paved roads and parking.



Farmland Industries, Inc. Definition Study

Comm. No. 7845A August 1992

2.5 FACILITY DESCRIPTION CONTINUED

The mill, wheat storage and wet processing areas are constructed of concrete. This allows for ease of cleaning and meets food processing regulations for sanitary design. The dryer enclosure, utility area and office area are constructed of masonry. The warehouse is a metal building. All structures are insulated. The facility is designed to accommodate future expansion.

2.6 CONSTRUCTION COST SUMMARY

The following table shows the total installed cost for the proposed wheat gluten/starch processing plant for Russell, Kansas.

| Item | C | ost |
|---------------------------------------|----|------------|
| Excavation and Site Preparation | \$ | 286,338 |
| Rail Siding | | 125,000 |
| Mill Building, Wheat Handling & Equip | \$ | 5,859,775 |
| Process Building | \$ | 1,197,755 |
| Gluten/Starch Process Equipment | \$ | 4,327,240 |
| Utilities/Mechanical/Electrical | | 2,864,012 |
| Waste Water Treatment System | \$ | 4,000,000 |
| Total Construction & Mechanical | \$ | 18,660,120 |
| Eng., Construction Mgmt, and Expenses | \$ | 1.839,880 |
| Project Total. | \$ | 20,500,000 |

2.7 STAFFING

A Staff of 35 is required for the proposed plant to operate three shifts (24 hours), 5 days per week. Included are the following positions:

| Position Description | Number |
|-------------------------|--------|
| Plant Manager | 1 |
| Office Workers | 3 |
| Maintenance Workers | 4 |
| Wheat Elevator Operator | 1 |
| Mill Superintendent | 1 |
| Mill Operators | 2 |
| Process Superintendent | 1 |
| Process Operators | 15 |
| Packaging Operators | 2 |
| Warehouse Workers | 3 |
| Sanitation Workers | 3 |
| Total | 35 |



Farmland Industries, Inc. Definition Study

Comm. No. 7845A August 1992

2.8 <u>SERVICE REQUIREMENTS</u>

The major operating requirements for the factory are as follows:

| Natural Gas | 24,000 | Therms/day |
|------------------|---------|-------------|
| Electrical Power | | |
| Water | 432,000 | Gallons/day |
| Sewage | 190,000 | Gallons/day |



Comm. No. 7845A August 1992

2.9 INDUSTRIAL STARCH PRODUCTION

The total volume of industrial starch production, 172,600,000 pounds per year shown, represents existing starch accounts, accounts formerly on wheat starch, and accounts where wheat starch is interchangeable with corn starch. These accounts use wheat starch in unmodified form. No specialty starches are included.

INDUSTRIAL STARCH PRODUCTION IN POUNDS PER YEAR



UNITED STATES OF AMERICA

| CONE 1 Corrugating Building Products Carriers Briquetting Large Granule Starch Subtotal | 8,500,000 5,800,000 3,000,000 4,000,000 4,000,000 25,300,000 | ZONE 2 Paper Mill Corrugating Special Corrugating Briquetting Copiers Building Products Subtotal | 5,000,000 2,000,000 3,000,000 17,000,000 1,000,000 7,000,000 35,000,000 |
|--|--|--|---|
| Building Products Briquetting Corrugating Large Granule Starch Miscellaneous Special Carriers Subtotal | 40,000,000 21,000,000 8,000,000 18,000,000 2,600,000 _5,200,000 94,800,000 | ZONE 4 Briquetting Corrugating Large Granule Starch Paper & Building Products Subtotal | 12,000,000 3,000,000 1,000,000 _1,500,000 17,500,000 |

TALKING POINTS

GROUND BREAKING FOR WHEAT GLUTEN PLANT

JULY 24, 1993

RUSSELL, KANSAS

THIS CEREMONY TODAY

MARKS BOTH A MILESTONE

AND A BEGINNING, AND I'M

PROUD OF THE

DETERMINED EFFORTS OF

SO MANY PEOPLE TO MAKE

THIS A REALITY.

0 WHILE WE ALL KNOW THAT
THE PAPER WORK AND THE

TOUGH CHALLENGE OF

MAKING A SOUND DECISION

ARE COMPLETED, THE

HARD WORK AHEAD IS

EQUALLY DEMANDING.

O WHAT ARE THE BENEFITS? ACCORDING TO
CONSERVATIVE FIGURES
PROVIDED BY THE

EXPERTS...

JOBS

40 AT THE PLANT PLUS
A PROJECTION OF
OVER 150 RELATED
JOBS.

OTHER PROJECTED

INCREASES IN THE REGION:

\$25 MILLION IN PERSONAL INCOME \$1.5 MILLION IN **SERVICE RECEIPTS** \$13 MILLION IN RETAIL SALES \$1.25 MILLION IN BANK **DEPOSITS**

WE CAN ALSO EXPECT

SEVERAL NEW RETAIL AND SERVICE BUSINESSES.

AND I AM CONFIDENT THAT
FARMLAND AND
HEARTLAND WHEAT
GROWERS WILL MAKE
EVERY EFFORT TO
CONTRACT WITH KANSAS
COMPANIES FOR THE

DESIGN AND
CONSTRUCTION WORK.

O FOR THE CO-OPS WHO
HAVE STEPPED FORWARD
AS INVESTORS, MY
PERSONAL THANKS FOR
DEMONSTRATING YOUR
CONFIDENCE. FARMLAND
HAS ASSURED ME THAT THE

DECISION TO MOVE FORWARD WAS BASED ON GOOD ECONOMICS, AND I THINK I AM SPEAKING FOR ALL OF US WHEN I SAY THAT THIS EXCITING **VENTURE IN VALUE-ADDED** GRAIN PROCESSING PROMISES TO BE A REWARDING EXPERIENCE.

RIGHT HERE IN THE FRONT 0 YARD OF THE NATION'S PREMIER WHEAT PRODUCING AREA, WE WILL BE ABLE TO PROCESS OUR HARD RED WINTER WHEAT -4.25 MILLION BUSHELS A YEAR.

0 I FIND THE BREAKDOWN OF

INDUSTRIES WHICH THE
MARKETING PEOPLE
INTEND TO TARGET AND
THE NEEDS OF THOSE
PROCESSORS VERY
IMPRESSIVE:

GLUTEN (USE BY PERCENTAGE)

75% - BAKING INDUSTRY TARGETING 30 COMPANIES WHICH USE 46% OF THE TOTAL DOMESTIC PRODUCTION - 93.3 **MILLION POUNDS OF** WHEAT GLUTEN PER YEAR.

10% - ANIMAL FEED &
PET FOOD INDUSTRY

5% - BREAKFAST

CEREALS

WHEAT STARCH

67% - FOOD

PRODUCTS

16% - PAPER INDUSTRY

TARGETING 18

11

CORRUGATED BOX
PLANTS IN 9 STATES,
INCLUDING KANSAS,
AND 50 PAPER MILLS IN
20 STATES, INCLUDING
KANSAS.

OTHER - WHEAT
STARCH IS A
COMPONENT IN

12

INDUSTRIES WHICH MANUFACTURE PET FOODS, PHARMACEUTICALS, **EXPLOSIVES**, CHARCOAL **BRIQUETTES, AND THE** BREWERS.

0 WITH THE UNITED STATES

13

THE LARGEST USER OF WHEAT GLUTEN IN THE **WORLD, AND 50% OF THAT** IMPORTED, WE WILL HAVE A LOGISTICAL ADVANTAGE OF A LOW-COST PRODUCTION YIELDING PRICES **COMPETITIVE WITH THE** IMPORTS.

WE ALSO HAVE THE ADVANTAGE OF A STATE-OF-THE-ART FACILITY AND TECHNICAL EXPERTISE TO PRODUCE NEW PRODUCTS AND TO EXPAND THE NUMBER OF PRODUCTS. I KNOW THAT ALL OF US HAVE COME TODAY TO CELEBRATE THIS STEP WITH THE SAME HOPE THAT THE
MOMENTUM WILL CONTINUE
AND THE FUTURE WILL BE
STRONG.

Heartland Wheat Growers, L.P. Wheat Starch and Gluten Production Facility Russell, Kansas

FACT SHEET

Total Construction Estimate Plant

Total cost

Industrial park cost

Direct new jobs created

Indirect jobs created

Wheat processed (raw)

Industrial Park site

23.4 million

26.4 million

3.77 million

40 jobs

150 jobs

4.25 million bushels

80 acres

Major products produced:

Wheat starches

Wheat gluten

Millfeed

Commercial Grade Flour

Heartland Wheat Growers, Inc.

General Partner: Limited Partners:

Farmland Industries, Inc.

Agco Inc.

Ellsworth County Farmers Co-op Union

Midland Marketing

Wallace County Co-op

Minneola Co-op

Kansas City, MO

Russell, KS

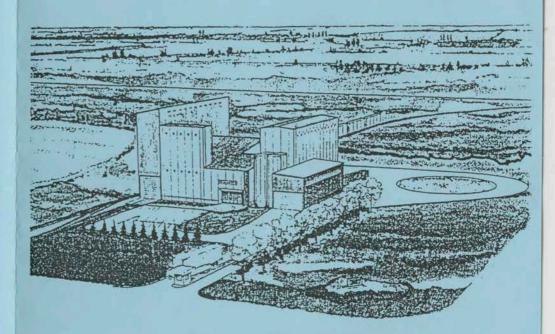
Ellsworth, KS

Hays, KS

Sharon Springs, KS

Minneola, KS

RUSSELL, KANSAS Ground Breaking



Saturday, July 24, 1993 11:00 A.M.

The Russell Community would like to thank the many honored guests who are in attendance and helped in the team effort to make this project a reality.

Senator Robert Dole

State Senator Janis Lee

State Representative Carol Dawson

State Representative Laura McClure

Farmland Industries:

Harry Cleberg, President, CEO

Gary Evans, Senior Vice President

Richard Markham

Steve Rhodes

Participating Co-ops:

Agco - Russell - Alfred Dolezal

Ellsworth Farmers - Ellsworth - Jack Rathbun

Wallace County - Sharon Springs - Dean Schemm

Midland Marketing - Hays - Frank Joy

Minneola Co-op - Minneola - Carl Sparks

Economic Development Administration:

Steve Brennen - Denver Regional Office

John Zender

Kansas Department of Commerce and Housing:

Cal Lantis

Jack Groves

Farmers Home Administration:

Roger Meeks

Northwest Kansas Planning & Development Commission:

Herschel Betts

Phil Clark

Wilson & Company Engineers:

LaVene Brenden

Ron Chandler

United Telephone:

Carolyn Gaston

Union Pacific Railroad:

Mick Mumn

Kansas Board of Agriculture:

Ken Boughton

West Plains Energy:

Lance Boyd

Program Ground-Breaking Ceremony Heartland Wheat Growers, L.P.

15th and Copeland Street

Speakers:

Mayor Neal Farmer City of Russell

Harry Cleberg President, CEO Farmland

Industries

Honorable Robert Dole Senator of Kansas

Frank Joy On behalf of participating

Co-ops

Chairman Don Haberer Russell County Commissioner

Loren Dinkel Agco

Ground Breaking

Closing Comments Wayne Grabbe