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OCTOBER 17, 1989

TO:

SENATOR DOLE

FROM:

SUBJECT:

PRESIDENT'S COMMISSION ON EXECUTIVE EXCHANGE SEMINAR

On Thursday, October 19, 1989, you are scheduled to participate in a public policy seminar sponsored by the President's Commission on Executive Exchange. The Commission was created to promote cooperation between the public and private sectors by giving executives from each sector the opportunity to work in the other. (A list of this year's participants is attached.) Thursday's seminar is intended to give the participants an "orientation to the Congress".

On Wednesday, the group will meet with officials of the Executive Branch: Roger Porter from the White House, Frank Hodsell from OMB, Secretary Baker and Undersecretary Eagleburger, Secretary Skinner, Connie Newman(?) from OPM and a representative of the White House communications office. On Thursday morning, Cokie Roberts will give an overview of the Congress. You will speak next and will be followed by Congressman Archer and Senator Lugar. At lunch, a representative of the Office of Special Counsel will discuss the Hatch Act. In the afternoon, the group will visit the Vice President's office (although he is thought to be travelling).

You have been asked to speak for 15-20 minutes and to take questions for another 15-20 minutes.

The President's Commission on Executive Exchange

The White House September 6, 1989

Dear Senator Dole:

The President's Commission on Executive Exchange will be hosting a Public Policy Seminar the week of October 16-19, 1989, to orient the senior federal and private sector executives selected for the 1989-1990 Presidential Exchange program. These executives will be serving in top management positions. The private sector executives represent a broad spectrum of our country's major corporations.

One day of the Seminar has been reserved to give these executives are orientation to the Congress. The Commission would consider it

One day of the Seminar has been reserved to give these executives an orientation to the Congress. The Commission would consider it an honor to have you address the President's Exchange Executives during our day on the Hill, October 19, 1989.

Alice Taussig, Associate Director, will be contacting your office to arrange a convenient time for you to be with us.

I look forward to your participation in this seminar with our Exchange Executives.

Sincerely,

Betty Heltman Executive Director

The Honorable Robert Dole U.S. Senate Washington, DC 20510

9-18-89 Seminar will be on Capital Will in Capital-noom as yet, undermin 25-6 35 attending. Would like Senator to speak abt. 20 minutes + then a G . A. session for 15 or 20 minutes.



October 4, 1989

Dear Betty:

As we discussed on Monday, I am faxing to you some background information on the Commission and a list of our Federal and corporate sector Executives.

We would be so honored if Senator Dole could drop by and make some remarks to the group. I know how busy his schedule is.

Unfortunately, we are meeting in Russell Room 188, which I know is not too convenient for him. Please let me know if he can give us a few minutes of his time either in the morning or afternoon of the 19th.

Thank you very much for your consideration. We hope you can work it out.

Sincerely,

Alice H. Taussig

Attachments



#### BACKGROUND

The President's Commission on Executive Exchange was created by Executive Order of President Lyndon Johnson on January 19, 1989. The purpose of the Commission is to promote closer cooperation between the government and the private sector by giving executives in each sector the opportunity to work in the other sector in challenging and responsible positions. The Exchange program is a valuable executive management development opportunity.

The Executive Director is Betty Heitman. This year, the twentieth group of corporate and Federal executives will participate in the exchange.

In addition to their placement, the executives participate in an program of educational development, including this Public Policy Seminar, October 16-19, 1989.

In December, the executives will attend a conference at Harvard that will explore the interrelationships between the two sectors.

In late spring, the Commission will host an international seminar for the Federal and private sector executives focusing on the challenges and opportunities of EC '92. The State and Commerce Departments will work with the Commission in preparing the briefings and the groundwork for the trip.

The executives placed in Washington participate in weekly briefings and tours designed to enhance their knowledge of domestic and foreign policy issues.

The House Post Office and Civil Service Committee, and the Senate Government Affairs Committee, oversee the President's Commission on Executive Exchange.

This year, approximately 14 Federal and 22 corporate executives will participate in the program. Attached is a list of the executives nominated by their corporations and agencies.



# PRESIDENTIAL EXCHANGE EXECUTIVES - EXCHANGE XX (1989-90) PRESIDENT'S COMMISSION ON EXECUTIVE EXCHANGE

#### FEDERAL SECTOR

NAME

GEORGE E. DICKEY

FRANK O. TUCK

JOHN K. HARPER

JAMES P. GALLOGLY

JOHN F. HENNIGAN, Jr.

ALICE C. HOGAN

W. JOSEPH BURACKER

ROBERT E. BAKER

JACK NAGER

DONALD L. VIETH

ADAM J. TRUJILLO

MATTHEW E. ANDERSON

HOWARD P. KATZ

ROBERT L. HUGHES

AGENCY

DEPARTMENT OF THE ARMY

DEPARTMENT OF THE AIR FORCE

GENERAL ACCOUNTING OFFICE

SMALL BUSINESS ADMINISTRATION

INTERSTATE COMMERCE COMMISSION

NATIONAL SCIENCE FOUNDATION

DEPARTMENT OF HOUSING & URBAN

DEVELOPMENT

NATIONAL SECURITY AGENCY

FEDERAL AVIATION ADMINISTRATION

DEPARTMENT OF ENERGY

FOOD & DRUG ADMINISTRATION

DEPARTMENT OF THE NAVY

DEPARTMENT OF THE TREASURY

INTERNATIONAL TRADE COMMISSION

#### PRIVATE SECTOR

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44	Pb	M.	AGA .

ANDREW K. PHELPS

KAREN E. LIUKKONEN

DR. IVAN A. SOMERS

MARVIN J. ODESKY

DAVID L. TOWNLEY

DENNIS R. MAYO

SHERILYNN J. PERELLI

SUSAN M. MACIOROWSKI

ROBERT M. DUNCAN

JOHN P. HEALY

G. JEFFREY BROWN

TERRY C. RUMSEY

KAREN L. GISLASON

RICHARD RAMLALL

LARRY WALTHER

CHARLES R. SHIPP

LLOYD B. CHAISSON, JR.

DONALD H. CRABTREE

G. THOMAS GIBSON

FRANK LEMKEY

BRIAN O'CONNOR

COMPANY

BECHTEL

JOHN HANCOCK

HUGHES AIRCRAFT

W.R. GRACE

GEORGIA POWER

WARNER-LAMBERT

GENERAL MOTORS

MITRE

INEZ BANK

RUDER-FIN

PEPSI-COLA

XEROX

BELL ATLANTIC

BELL ATLANTIC

SOUTHWEST BELL

ATET

MCKINSEY & CO.

JEFFERSON-PILOT .

AT&T

UNITED TECHNOLOGIES

IBM



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OCTOBER 19, 1989

# TALKING POINTS PRESIDENT'S COMMISSION ON EXECUTIVE EXCHANGE

O FIRST, I WOULD LIKE TO CONGRATULATE ALL OF YOU
ON BEING SELECTED TO PARTICIPATE IN THIS
PROGRAM AND ON YOUR INTEREST IN BRINGING THE
PRIVATE AND PUBLIC SECTORS CLOSER TOGETHER.
CLEARLY, THE CONGRESS COULD BENEFIT FROM
SOME PRIVATE SECTOR FINANCIAL DISCIPLINE RIGHT
NOW.

## THE SEQUESTER

IT IS NOW OFFICIAL. CONGRESS' FAILURE TO MEET

ITS DEFICIT REDUCTION DEADLINE UNDER THE

GRAMM-RUDMAN-HOLLINGS LEGISLATION HAS

TRIGGERED \$16.1 BILLION IN ACROSS-THE-BOARD

SPENDING CUTS. THIS IS REAL DEFICIT REDUCTION,

BUT IT IS NOT "GOOD GOVERNMENT".

AND MIRRORS NEEDED TO ACHIEVE THE MODEST,

\$14.1 BILLION SAVINGS REQUIRED UNDER THIS

YEAR'S FISCAL 1990 BUDGET -- TAKING THE POSTAL

SERVICE OFF BUDGET UNTIL IT PRODUCES A

SURPLUS; ACCELERATING SPENDING UNDER

CERTAIN AGRICULTURAL PROGRAMS INTO FISCAL

1989, RATHER THAN 1990.

- O HOWEVER, THE SOLUTION IS NOT TO APPLY AN AUTOMATIC MEAT AX TO THE ENTIRE FEDERAL BUDGET. THE SOLUTION IS FOR CONGRESS TO DO ITS JOB AND FACE UP TO THE TOUGH CHOICES.
- O THE PEOPLE IN MY STATE -- AND IF YOU BELIEVE THE
  POLLS, THE AMERICAN PEOPLE, GENERALLY -- STILL
  THINK THAT DEFICITS MATTER. REDUCING THE
  DEFICIT WOULD HAVE MANY POSITIVE EFFECTS ON
  OUR ECONOMY, FROM REDUCING INTEREST RATES

TO LOWERING OUR TRADE DEFICIT, TO MAKING

MORE MONEY AVAILABLE FOR SAVINGS AND

INVESTMENT. THAT IS WHY I HOPE THAT THE

PRESIDENT WILL REVIVE HIS PLAN FOR A FLEXIBLE

SPENDING FREEZE WHICH WOULD ELIMINATE AT

LEAST ONE YEAR'S INFLATIONARY GROWTH FROM

MANY FEDERAL PROGRAMS.

### THE "CLEAN" BILL

O LAST FRIDAY IN A FINAL EFFORT TO AVOID A

SEQUESTER, THE SENATE STRIPPED ITS BUDGET

RECONCILIATION BILL OF MORE THAN 300

PROVISIONS, AND NINE POUNDS OF LEGISLATIVE

LANGUAGE, THAT DID NOT REDUCE THE BUDGET

DEFICIT. UNFORTUNATELY, THE HOUSE DID NOT

FOLLOW SUIT IN TIME.

THESE SO-CALLED "EXTRANEOUS" PROVISIONS INCLUDED MANY PROVISIONS THAT WERE GOOD FOR KANSAS AND GOOD FOR AMERICA, SUCH AS RURAL HEALTH CARE REFORM WHICH IS A HIGH PRIORITY FOR ME PERSONALLY. HOWEVER, THE SENATE ACTION RESTORED THE RECONCILIATION BILL FROM AN ALL-PURPOSE LEGISLATIVE GRAVY TRAIN TO ITS ORIGINAL ROLE -- AN EXPEDITED VEHICLE FOR DEFICIT REDUCTION.

AND DEMOCRAT -- WHO WERE INCREASINGLY

FRUSTRATED WITH THE RECONCILIATION PROCESS,

HAVE SET A PRECEDENT WHICH CAN AVOID FUTURE

SEQUESTERS. AND THE DELETED PROVISIONS CAN

NOW BE DEBATED AND AMENDED FREELY IN THE

SENATE. IN OTHER WORDS, NORMAL LEGISLATIVE

PROCESSES CAN GO FORWARD.

## CAPITAL GAINS

O ONE PROVISION WHICH DOES ENJOY THE SUPPORT
OF A BI-PARTISAN MAJORITY OF BOTH HOUSES AND
OF THE PRESIDENT IS A REDUCTION IN THE CAPITAL
GAINS TAX RATE. NOW THAT THE CAPITAL GAINS
DEBATE HAS BEEN SEVERED FROM THE
RECONCILIATION PROCESS, IT HAS ALSO BEEN
FREED FROM PROCEDURAL CONSTRAINTS BY WHICH
A MINORITY, WITH THE CONCURRENCE OF THE

DEMOCRATIC LEADERSHIP, COULD MANEUVER TO
PREVENT AN UP OR DOWN VOTE ON THIS IMPORTANT
INITIATIVE.

O I BELIEVE THAT THE MAJORITY IN FAVOR OF CAPITAL

GAINS WILL RAISE THIS ISSUE -- AND WIN -- AT THE

NEXT OPPORTUNITY.

## CONFERENCE

SO FAR, INTERNAL POLITICS HAS BLOCKED HOUSE ACTION ON THE SENATE RECONCILIATION INITIATIVE. HOWEVER, I AM OPTIMISTIC THAT THE "GOOD GOVERNMENT" MOVEMENT WILL CATCH ON THERE, AS IT DID LAST WEEK IN THE SENATE --PARTICULARLY, SINCE LOADING DOWN THIS LEGISLATION WILL ATTRACT A CERTAIN PRESIDENTIAL VETO, A PERMANENT SEQUESTER AND THE CONTEMPT OF THE AMERICAN PEOPLE.

## THE AGENDA

O IN THE FEW WEEKS REMAINING IN THIS YEAR'S

LEGISLATIVE SESSION, CONGRESS MUST FACE UP TO

THE REALITY OF A THREE TRILLION DOLLAR

NATIONAL DEBT. WE WILL RETURN TO THE

IMPORTANT ISSUE OF CHILD CARE, WHICH IS ALSO A

PRIORITY OF THE PRESIDENT. AND NEXT YEAR WE

WILL DEBATE HIS CLEAN AIR INITIATIVE AND

CONFRONT OUR OWN ETHICS PROBLEMS.

## PRIVATE SECTOR SUPPORT

THOSE OF YOU WHO ARE PERMANENTLY OR

TEMPORARILY PART OF THE PRIVATE SECTOR CAN

AID US IN THESE EFFORTS -- FOR EXAMPLE, BY

EXPRESSING YOUR SUPPORT FOR EXPEDITED DEFICIT

REDUCTION -- EVEN IF IT ENTAILS A SLIGHT DELAY IN

POPULAR INITIATIVES, SUCH AS SECTION 89 REPEAL

AND CATASTROPHIC HEALTH CARE REFORM.

THIS BRIEF DELAY WILL SPEED THE GOVERNMENT
TOWARD GREATER FISCAL RESPONSIBILITY IN THE
LONG TERM.

O THANK YOU.