

REMARKS OF SENATOR BOB DOLE
GOVERNORS
TUESDAY, NOVEMBER 24, 1987

THANK YOU, MIKE (HAYDEN). AND THANKS TO
GARREY (CARRUTHERS, HOST GOVERNOR OF NEW
MEXICO) AND TO ALL OF YOU FOR INVITING ME HERE.

REPUBLICANS PICKED UP EIGHT GOVERNORSHIPS
IN THE LAST ELECTION. YOUR COATTAILS WEREN'T
QUITE LONG ENOUGH TO KEEP OUR PARTY IN THE
MAJORITY IN THE SENATE, BUT WE DID STRENGTHEN
OUR BASE AT THE STATE LEVEL. AND I'M HAPPY TO

NOTE THAT MOST OF YOU HAVE BEEN SETTING A
WORTHY EXAMPLE FOR THE REST OF THE NATION BY
RUNNING BUDGET SURPLUSES IN YOUR STATE WHILE
KEEPING TAXES LOW.

ALTHOUGH IT'S BEEN A WHILE SINCE I SERVED IN A
STATE LEGISLATURE, THE EXPERIENCES I GAINED THEN,
AND THE LESSONS I LEARNED AS A COUNTY ATTORNEY
DEALING WITH THE REAL LIFE PROBLEMS OF MY
NEIGHBORS, HELPED FORM THE FOUNDATION OF MY
CAREER IN PUBLIC SERVICE.

THERE IS, OF COURSE, A CONTINUING DEBATE
OVER THE PROPER ROLE OF THE FEDERAL
GOVERNMENT IN THE LIVES OF OUR NEIGHBORS.

BUT IN MY VIEW, THE FRAMERS OF OUR
CONSTITUTION HAD THE RIGHT IDEA - THE EVERYDAY
ISSUES ARE MUCH BETTER OFF IN THE HANDS OF LOCAL
AND STATE AUTHORITIES.

NEVERTHELESS, AMERICANS MUST BE WONDERING
TODAY WHY IT EVER ALLOWED CONGRESS TO GET ITS
HANDS ON THEIR TAX DOLLARS.

BUDGET - "BABY STEP"

WITH THE ENTIRE WORLD WATCHING - AND
AUTOMATIC, ACROSS-THE-BOARD SPENDING CUTS
HANGING OVER WASHINGTON -, HOUSE, SENATE, AND
WHITE HOUSE NEGOTIATORS FINALLY AGREED FRIDAY
ON A DEFICIT REDUCTION PACKAGE.

AT BEST, IT CAN BE DESCRIBED AS A FIRST STEP - A
"BABY STEP", IN FACT. THERE ARE NO BOLD STROKES,
NO LONG-TERM, STRUCTURAL SAVINGS IN THE
PACKAGE, IN THEIR WORDS, NOT MUCH COVERAGE IN
THERE.. IT MAKES A MINIMUM OF CUTS IN SPENDING
AND CALLS FOR \$9 BILLION IN UNSPECIFIED REVENUES.

I SUPPOSE THE REAL WORLD IS SOMEWHAT
RELIEVED THAT WASHINGTON DID NOT TOTALLY
ABDICATE ITS RESPONSIBILITY TO GOVERN. BUT I DOUBT
THAT WALL STREET, THE OVERSEAS MARKETS, AND THE
AMERICAN PEOPLE SPENT THE WEEKEND CELEBRATING
FRIDAY'S BUDGET AGREEMENT.

LET'S FACE IT, IT'S GOING TO BE A TOUGH SELL FOR
THIS HOLLOW PACKAGE. IN THE END, I BELIEVE ~~MOST~~
~~IT~~ IT WILL BE ENACTED INTO LAW. BUT ONCE AGAIN,
WE'LL SLIP THROUGH WITHOUT EVER REALLY
ADDRESSING THE DEFICIT CRISIS.

NEVER-THE-LESS, IN THE FINAL ANALYSIS, WE MUST
MOVE QUICKLY. THE LEADERSHIP OF BOTH HOUSES OF
CONGRESS AND THE PRESIDENT AGREED TO SUPPORT
THIS PACKAGE AND GET IT THROUGH. IT MAY
NOT BE THE BEST — IT MAY NOT BE ALL WE WANTED
— BUT THE WORLD IS NERVOUSLY WATCHING TO
SEE IF WE HAVE THE WILL TO MEET EVEN
THIS TEST.

PRESERVING THE DREAM

I DON'T KNOW WHO WE THINK WE'RE KIDDING WITH
THIS "DODGE BALL GAME". BECAUSE EVENTUALLY, THE
BILLS ARE GOING TO COME DUE. AS I SAID IN MY
PRESIDENTIAL ANNOUNCEMENT SPEECH:

"WE WILL EITHER SACRIFICE FOR OUR CHILDREN,
OR WE WILL CONTINUE TO MAKE OUR CHILDREN
SACRIFICE FOR US. WE HAVE THE PRIVILEGE OF
CHOOSING. OUR CHILDREN DO NOT."

-8-

I'VE BEEN TALKING ABOUT THE DEFICIT FOR A
LONG, LONG TIME. SOME PEOPLE MAY ASK WHY. WELL,
THE ANSWER IS PRETTY SIMPLE.

I CARE ABOUT PRESERVING THE PROMISE OF THE
AMERICAN DREAM, NOT ONLY FOR THIS GENERATION,
BUT FOR THE NEXT.

-9-

I CARE ABOUT WHAT KIND OF COUNTRY WE LEAVE
BEHIND FOR OUR CHILDREN. BUT SO FAR, ALL WE'RE
LEAVING BEHIND IS A BIG, FAT UNPAID CHECK. AND IT
SAYS THAT UNCLE SAM OWES \$150 BILLION THIS YEAR
ALONE JUST TO PAY OFF THE INTEREST ON AMERICA'S
\$2.4 TRILLION DEBT. THAT'S MONEY - REAL MONEY! -

THAT COULD BE USED:

- o TO MAKE SURE THAT EVERY AMERICAN PAYS
THE LOWEST POSSIBLE RATE OF TAXES, SO THAT HE OR
SHE CAN INVEST IN THE FUTURE.

o TO MAKE SURE THAT EVERY STUDENT WHO
WANTS TO GO TO COLLEGE CAN.

o TO MAKE SURE THAT RURAL AMERICA'S
GREATEST HARVEST IS HOPE, OPTIMISM AND
PROSPERITY.

o TO MAKE SURE THAT THE ELDERLY ARE NOT
FINANCIALLY DEVASTATED BY THE COSTS OF
LONG-TERM ILLNESS. _____

o TO MAKE SURE THAT THE AIR WE BREATHE IS
CLEAN, AND THE WATER WE DRINK IS FRESH.

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o TO MAKE SURE THAT WE HAVE A WELFARE
PROGRAM THAT GETS THE NEEDY OFF THE
DEPENDENCY TREADMILL.

o TO MAKE SURE THAT OUR DEFENSE
ESTABLISHMENT IS SECOND TO NONE, AND THAT WE
LIVE FREE FROM THE FEAR OF NUCLEAR WAR.

NATIONAL COMMISSION

SO WHILE THE EXPERTS LOOK AT OUR MEAGER
DEFICIT PACKAGE, I JUST SUGGEST THERE'S MUCH
MORE WORK TO BE DONE. AND TIME IS RUNNING OUT.

I BELIEVE THE NEXT STEP IN THE DEFICIT CHALLENGE IS THE CREATION OF A NATIONAL ECONOMIC COMMISSION. AN INDEPENDENT, HIGH-POWERED TASK FORCE DESIGNED TO CUT THROUGH THE PARALYSIS OF POLITICS TO GET TO THE ROOTS OF OUR ECONOMIC DIFFICULTIES; AND TO GIVE US SOME LONG-TERM RECOMMENDATIONS THAT WILL PRODUCE REAL REFORM - NOT FOR POLITICS, BUT FOR THE AMERICAN PEOPLE.

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IT WOULD BE THE SAME KIND OF COMMISSION THAT
HELPED SAVE SOCIAL SECURITY IN 1983. I AM PROUD TO
HAVE BEEN A MEMBER OF THAT COMMISSION; AND I
CAN TELL YOU, THE NON-PARTISAN INPUT FROM THE
EXPERTS REALLY MADE A DIFFERENCE WHEN THE CHIPS
WERE DOWN.

WELFARE REFORM

AT THE SAME TIME, THERE ARE SOME CRITICAL
ISSUES THAT DEMAND RESPONSIBLE ACTION: AND THAT
MEANS MEETING THEM HEAD ON, NOT POURING
TAXPAYER DOLLARS ON THEM.

LET'S START WITH WELFARE REFORM. THE NEEDY
MAY NOT HAVE POLITICAL ACTION COMMITTEES, BUT
THEY'RE AMERICANS, AND THEY NEED HELP.

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SO WE'RE TRYING TO FIND SOME WAY - SOME
BIPARTISAN WAY - TO COME TOGETHER ON THIS ISSUE
ON CAPITOL HILL. WE WANT TO GIVE THE STATES THE
FLEXIBILITY THEY NEED AND SOME ASSISTANCE IN
FINANCING, BUT WE SHOULDN'T FRUSTRATE YOU WITH
MORE RED TAPE AND MORE BUREAUCRACY. IN MY VIEW,
A NATIONAL MINIMUM WELFARE BENEFIT IS NOT THE
WAY TO GO.

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WHAT WE DO NEED TO IS TO GET BEHIND YOUR
STATEWIDE EFFORTS TO PROVIDE MORE OPPORTUNITIES
FOR MORE PEOPLE TO WORK.

WORKFARE

THERE'S A LOT OF TALK THESE DAYS ABOUT
"WORKFARE". WELL, IT'S NOT A NEW IDEA. IT'S JUST
ANOTHER GRASSROOTS, STATE AND LOCAL INITIATIVE
THAT WASHINGTON IS FINALLY ADMITTING MAKES REAL
SENSE.

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IT'S TIME TO BREAK LONG TERM WELFARE

DEPENDENCY, AND "WORKFARE" IS THE KEY. BUT WE
CAN'T DO IT WITHOUT OFFERING THE EDUCATION AND
TRAINING NECESSARY TO HELP KEEP ABLE MEN AND
WOMEN OFF THE WELFARE ROLLS.

ADDITIONALLY, TO THE EXTENT THAT WE EXPECT
PEOPLE TO WORK, PARTICULARLY WOMEN WITH YOUNG
CHILDREN, WE MUST BE WILLING TO ASSIST THEM IN
GAINING ACCESS TO CHILD CARE.

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IT'S ALSO TIME TO STRENGTHEN CHILD SUPPORT
ENFORCEMENT PROGRAMS. IF A PARENT CAN HELP
SUPPORT A CHILD, FEDERAL AND STATE AUTHORITIES
SHOULD MAKE CERTAIN THEY DO SO. FAMILIES WHO
ARE LEFT DESTITUTE BECAUSE ONE PARENT REFUSES
TO SHOULDER HIS OR HER RESPONSIBILITIES, DESERVE
OUR HELP.

THE BOTTOMLINE IS, LET'S CREATE OPPORTUNITY,
NOT DEPENDENCY.

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AND I AM CONFIDENT WE CAN GET REFORM BY
STICKING WITH THE THREE R'S: IT'S GOT TO BE
REALISTIC, IT'S GOT TO BE REASONABLE AND IT'S GOT
TO BE RESPONSIBLE.

THE HOUSE IS ABOUT TO CONSIDER A WELFARE BILL.
BUT WITH A PRICE TAG OF \$5 BILLION, IT FLUNKS THE "3
R'S" TEST. BUT A COMPROMISE IS POSSIBLE - AND IT IS A
HIGH PRIORITY FOR ME.

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CATASTROPHIC HEALTH INSURANCE

WE NEED THE SAME RESPONSIBLE APPROACH
WHEN WE TALK ABOUT ANOTHER MAJOR CHALLENGE -
CATASTROPHIC HEALTH INSURANCE.

WHILE WE'VE MADE GREAT IMPROVEMENT IN THE
INCOME STATUS AND HEALTH CARE COVERAGE OF
OLDER AMERICANS, THEY ARE STILL SPENDING AS
LARGE A SHARE OF THEIR INCOME ON HEALTH CARE AS
THEY WERE BEFORE MEDICARE WAS ENACTED. AND
THEY ARE JUSTIFIABLY FRIGHTENED THAT THEIR
LIFELONG SAVINGS COULD BE WIPED OUT BY
CATASTROPHIC ILLNESS OR A PROLONGED STAY IN A
NURSING HOME.

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ADDITIONALLY, THERE ARE AS MANY AS 37 MILLION
AMERICANS WHO HAVE LITTLE OR NO INSURANCE; AND
THEY ARE LOOKING TO CAPITOL HILL AND YOUR STATE
HOUSE FOR HELP.

BUT THE ANSWER IS DEFINITELY NOT A MANDATED
FEDERALLY-FINANCED NATIONAL HEALTH SCHEME.
THAT'S ANOTHER BLANK CHECK THE TAXPAYERS CAN'T
AFFORD.

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WITH RESPECT TO THE ELDERLY, WE HAVE CHOSEN TO
IMPROVE THE MEDICARE PROGRAM BY PUTTING SOME
LIMITS ON THE COSTS THE ELDERLY AND THE DISABLED
MUST PAY WHEN THEY ARE ILL.

UNFORTUNATELY, THIS PROPOSAL LEAVES OUT ONE
CRITICAL INGREDIENT, THE FINANCING OF LONG TERM
ILLNESS CARE. YOUR DRAMATICALLY INCREASING
MEDICAID COSTS ARE A RECOGNITION OF THIS
PROBLEM.

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LONG TERM CARE DILEMMA

THE GRAYING OF THE BABY-BOOM GENERATION --
AND THE RAPIDLY EXPANDING ELDERLY POPULATION --
MAKE A TOP-TO-BOTTOM REFORM OF LONG-TERM CARE
MANDATORY.

TODAY'S HEALTH CARE SYSTEM HAS SERIOUS GAPS
AND LEAVES MANY OF OUR ELDERLY AND DISABLED
EXPOSED. IT ALSO HAS A STRONG BIAS TOWARDS THE
USE OF INSTITUTIONAL SERVICES.

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BUT THE SHEER NUMBERS OF PEOPLE THAT WILL HAVE TO BE DEALT WITH, AND THE ASSOCIATED COSTS, ARE STAGGERING. BY THE YEAR 2030, 21 PERCENT OF THE POPULATION WILL BE 65 OR OLDER, COMPARED TO 12 PERCENT TODAY. I DO NOT BELIEVE THE ANSWER TO OUR PROBLEMS IS SIMPLY A NEW PUBLIC PROGRAM. A COMPREHENSIVE SOLUTION MUST INVOLVE THE STATE AND FEDERAL GOVERNMENTS, ALONG WITH THE PUBLIC AND PRIVATE SECTOR. AND OF COURSE, WHATEVER SOLUTION WE DESIGN MUST PLACE AN EMPHASIS ON GIVING PEOPLE CHOICES ABOUT THEIR CARE. PEOPLE -

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NOT GOVERNMENTS - SHOULD CHOOSE BETWEEN A
NURSING HOME, ADULT DAY CARE CENTER, OR THEIR
OWN HOME.

THOSE AT DAWN OF LIFE

SOLVING THE LONG TERM CARE DILEMMA WILL
ALSO HELP YOU AND US FREE UP RESOURCES SO WE
CAN ADDRESS THE NEEDS OF THOSE UNDER 65,
PARTICULARLY OUR CHILDREN.

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OUR NATION'S HEALTH CARE SYSTEM MUST BE
JUDGED NOT ONLY IN ITS ABILITY TO CURE US, BUT ALSO
ON ITS ABILITY TO KEEP US WELL. WE'RE STILL NOT
GIVING INFANTS THE FIGHTING CHANCE THEY DESERVE
TO BE BORN HEALTHY. AS MANY STATES HAVE FOUND,
PRENATAL CARE IS THE KEY, INCLUDING EVERYTHING
FROM REGULAR EXAMS TO NUTRITION COUNSELING.
PRENATAL CARE SAVES LIVES -- AND DOLLARS. JOINTLY,
WE ARE GOING TO HAVE TO SPEND MONEY UP FRONT
TO REDUCE THE NEED FOR HIGH COST CARE LATER ON.

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HOUSING BILL

ON ANOTHER SUBJECT OF INTEREST TO YOU. I
WOULD AGREE THAT WE NEED A HOUSING BILL THAT IS
RESPONSIVE TO THE NEEDS OF THE HOMELESS, THE
ELDERLY AND THE HANDICAPPED, THE FIRST-TIME
HOMEBUYERS AND THE LOW-INCOME FAMILIES WHO DO
NOT HAVE ADEQUATE HOUSING.

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BUT WE ALSO HAVE TO BE A RESPONSIBLE TO THE
ECONOMIC REALITIES OF AMERICA. THE \$16-18 BILLION
PRICE TAG FOR THE HOUSING BILL WAS UNACCEPTABLE
AND I VOTED AGAINST IT. SURELY ONE OF THE
LESSONS WE HAVE RELEARNED THIS YEAR IS THAT
AMERICA CAN ONLY BE AS STRONG AS ITS ECONOMY.

A STRONG ECONOMY WITH - LOW INFLATION AND
LOW INTEREST RATES CAN DO MORE FOR HOUSING
THAN ALL OF THE GOVERNMENT PROGRAMS PUT
TOGETHER.

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OVER THE PAST SEVERAL YEARS, STATE AND LOCAL
GOVERNMENTS HAVE ONCE AGAIN BECOME MAJOR
PLAYERS IN HOUSING AND COMMUNITY DEVELOPMENT,
USING NOT ONLY FEDERAL PROGRAMS, BUT ALSO THEIR
OWN APPROPRIATED AND TAX-EXEMPT FUNDS. THIS IS A
HEALTHY TREND. IT IS ALSO VITAL IF WE ARE TO HAVE
THE KIND OF PARTNERSHIP NECESSARY TO SOLVE THE
PROBLEMS STILL BEFORE US.

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I STILL THINK WE CAN REACH AGREEMENT ON A BILL

- BUT WE HAVE TO BE REASONABLE.

INF AGREEMENT

TWO WEEKS FROM TODAY, PRESIDENT REAGAN AND
GENERAL SECRETARY GORBACHEV WILL SIT DOWN FOR
THEIR THIRD SUMMIT -- A TIME OF EXPECTATION AND
HOPE; BUT ALSO A TIME TO REMEMBER. TO REMEMBER
THE LAST SUMMIT, AND THE ROLLER COASTER RIDE IN
REYKJAVIK. TO REMEMBER A DEAL SUPPOSEDLY DONE,
BUT WHICH CAME UNDONE WITH SUDDEN, RIDICULOUS
NEW DEMANDS FROM MR. GORBACHEV.

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NO DEAL WITH THE SOVIETS IS A DONE DEAL UNTIL
EVERY "I" IS DOTTED; EVERY "T" CROSSED.

THIS TIME, LET'S KEEP OUR FEET FIRMLY ON THE
GROUND. LET'S ACCOMPLISH AS MUCH AS WE CAN;
BUT LET'S NOT DEMAND MORE IN OUR HOPES, THAT WE
CAN ACTUALLY ACHIEVE AT THE BARGAINING TABLE.

AT THIS SUMMIT, WE MAY WELL SEE THE SIGNING OF
AN INF AGREEMENT WITH THE SOVIET UNION. A
WELCOME BEGINNING ON THE LONG ROAD TOWARD
REDUCING THE RISK OF NUCLEAR WAR. AND MORE
PROOF THAT THE PRESIDENT'S ARMS CONTROL
STRATEGY WAS THE RIGHT ONE, ALL ALONG.

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SENATE ROLE

EVEN IF SIGNED, OF COURSE, THE SENATE MUST
ACT ON THE TREATY, PRIOR TO ITS FORMAL
RATIFICATION. AND I CAN PREDICT: SENATE ACTION IS
NOT GOING TO BE PRO FORMA. THERE ARE BIG, BIG
CONCERNS IN THE SENATE -- ABOUT VERIFICATION,
ABOUT COMPLIANCE POLICY (THAT IS, HOW WE
RESPOND IF THE SOVIETS DO VIOLATE THE TREATY),
ABOUT THE CONVENTIONAL ARMS IMBALANCE IN
EUROPE, AND ABOUT A HOST OF OTHER ISSUES.

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OF COURSE, AS REPUBLICAN LEADER, MY GOAL IS
TO HELP THIS REPUBLICAN PRESIDENT WIN SENATE
APPROVAL FOR THE TREATY. I HAVE BEEN WORKING
WITH THE PRESIDENT EVERY STEP OF THE WAY SO FAR;
AND I WILL CONTINUE TO BE IN CONSTANT TOUCH WITH
THE PRESIDENT AS THE TREATY GOES FORWARD.

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BUT I AM ALSO A SENATOR WHO TAKES HIS
CONSTITUTIONAL ROLE SERIOUSLY. AND I THINK WE
CAN MAKE A CONSTRUCTIVE CONTRIBUTION -- VERY
POSSIBLY BY STRENGTHENING THE TREATY THROUGH
RESERVATIONS.

AND LET ME ALSO MAKE THIS POINT: WHILE THE
SIGNING OF THE INF AGREEMENT WILL BE THE MEDIA
HIGHLIGHT OF THIS SUMMIT, THERE IS A GREAT DEAL OF
OTHER WORK -- A GREAT MANY OTHER ISSUES -- THAT
DESERVE OUR ATTENTION.

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REGIONAL CONFLICTS ABOUND, FROM
AFGHANISTAN TO ANGOLA; FROM KAMPUCHEA TO
NICARAGUA. SOVIET BEHAVIOR IN THESE FAR-FLUNG
CORNERS OF THE WORLD SAYS AT LEAST AS MUCH
ABOUT SOVIET INTENTIONS AS HOW THEY ACT IN
GENEVA.

AND, OF COURSE, WE CAN NOT LET UP IN OUR
PRESSURE FOR REAL PROGRESS ON HUMAN RIGHTS
WITHIN THE SOVIET UNION. "GLASNOST" SEEMS TO HAVE
MADE A BIG HIT IN THE WESTERN MEDIA; AND WE HAVE
SEEN SOME SMALL PROGRESS, PARTICULARLY IN
EMIGRATION ISSUES. BUT, FOR THE MOST PART,
"GLASNOST" SO

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FAR HAS BEEN MOSTLY P.R. -- CYNICAL P.R. FOR SOVIET
JEWS, THE PEOPLE OF ARMENIA, THE BALTIC STATES,
AND OTHERS THROUGHOUT THE SOVIET UNION.

THE SOVIET UNION IS A REALITY; AND GORBACHEV
IS REAL, TOO, EVEN IF THE JURY IS STILL OUT ON
"GLASNOST."

SO WE BETTER BE READY. NO MORE ROLLER
COASTER RIDES. LET'S STICK TO REALITY.

CONCLUSION

REALITY IS WHAT WE ALL HAVE TO CONFRONT --
WHATEVER THE PROBLEM, THE DEFICIT, WELFARE,
HEALTH CARE. BUT BY WORKING TOGETHER, LISTENING
AND LEARNING, THE STATES AND WASHINGTON CAN
FORGE A WORKING PARTNERSHIP THAT WILL KEEP THE
AMERICAN DREAM ALIVE.

THANK YOU.



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MEMORANDUM

TO: Senator Dole
FROM: Advance
RE: Suggestions from Governor Hayden concerning your
address tomorrow

Governor Hayden attended the Governor's Luncheon today.

Topic: Presidential Campaign 1988
Moderator: Governor Kay Orr
Guest: Frank Fahrenkopf

- * There was alot of discussion and interest expressed by the Governors to build a broad base of support for the party and to build our membership within the minority groups. Governor Hayden feels you address this topic very well and encourages you to emphasize your commitment.
- * The major thrust of the RGA will be in terms of "UNITY". The association feels we have a quality field of candidates and regardless of who is the nominee, the RGA will stand firmly behind the candidate and will work hard toward "unity" from all Republicans.

Governor Hayden suggests that you praise the 24 Republican Governors because, collectively, they represent a majority of the people living in this country, and their "unity" behind the Republican nominee is going to be critical and vital in the Presidential Campaign.

- * Governor Hayden also encourages you to be frank in addressing the deficit and the activities of this past week. The Governors are looking for a courageous and strong leader.... they will be disappointed if you do not address the deficit.

November 23, 1987

LONG TERM HEALTH CARE

Long term health care is the single most likely catastrophic health care risk facing the elderly. Although one of every three Americans will need nursing home care during his or her lifetime, we have no effective federal or state policy for dealing with this growing and critical need. Clearly, without fundamental changes in our health care policy, the burden of long term care will continue to create financial and emotional distress among the elderly.

DOLE POLICY - KEY POINTS

1. The hard fact is that neither the medicare program nor most private insurance policies provide coverage for long term care.

(Unfortunately, however, studies indicate that most American erroneously believe that Medicare will cover their nursing home care and do not recognize the financial risk they run in the event they need long term health care. Few purchase long term care insurance or plan adequately with personal resources for their own care in old age -- despite the fact that nursing home care averages a cost of \$22,000 per year.)

2. Because of lack of public and private systems of financing, families are often devastated by the costs of long term health care.

(Most individuals who enter a nursing home quickly exhaust their savings and "spend down" to meet eligibility for Medicaid funding. Approximately one-third of our population would become impoverished after only 13 weeks in a nursing home. Two-thirds would exhaust their personal funds within the first year. Once institutionalized, these individuals seldom return to the community because of lack of financial resources.)

(Fully 82 percent of out-of-pocket costs for those elderly who incur "catastrophic" expenses is spent on nursing home care. However, the catastrophic coverage bill which is being considered by the Congress covers only acute health care and fails to protect against nursing home care. Long term care remains the major hole in the elderly's safety net.)

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3. A comprehensive financing solution must involve the public and private sectors -- encouraging independence and personal and family responsibility, but ensuring that the elderly will obtain care with dignity.

[At a time when the federal government continues to amass soaring deficits, a new comprehensive federal program to pay for all long term care expenses is not feasible and lacks political credibility. However, it is also not feasible to maintain total reliance on private long term care insurance which remains unaffordable for many middle-income Americans. Combining the resources of both the private and public sector would allow a more effective solution than either sector alone.

I favor a public long term care insurance program under Medicare which would step in to help individuals after they have provided for their own nursing home care for a long deductible period of perhaps two years. Individuals would be encouraged to purchase private insurance to cover the deductible period. Insurance companies would have a defined coverage period of risk -- leading to lower priced insurance policies that would be affordable to much greater proportion of elderly. For low income individuals, states would be authorized to subsidize long term care insurance premiums.

This public-private partnership approach is similar to a catastrophic insurance notion -- with the federal government assuming the back-end risk or low-frequency, high cost cases. Concentrating public dollars on costly back-end outliers would allow broader eligibility at a much lower cost than a new comprehensive program. It would also provide strong incentives for individuals to purchase private long term care insurance. Without incentives for individuals to self-insure, many experts feel that private insurance will remain a largely untapped option to cope with a growing aging population and to prevent Medicaid "spend-down."]

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4. We must also recognize that families and informal caregivers often shoulder heavy burdens by caring for chronically ill elderly at home, with little outside assistance. Government policies should support family caregivers in order to help deter or postpone the entry of the elderly disabled into nursing homes.

Smaller families, increasing employment among women and geographic mobility of families have all served to put additional strain on the important informal caregiver structure. Expanded federal support of respite care and adult day care programs, where family members could obtain periodic and temporary relief from caregiving, would prolong their involvement in the delivery of long term care service.

5. One of the most challenging and important goals is to provide a continuum of long term care choices to the individual and to preserve the greatest level of independence possible. An expansion of Medicare coverage of home health care and hospice services for terminally-ill patients would increase access to non-institutional care settings. I have also supported Medicaid waivers allowing states to experiment with home and community-based services when they are a cost-effective alternative to nursing homes.

CONCLUSION

As a nation we are living longer and facing longer term chronic illness in our late years than ever before. The challenge of meeting the long term health care needs of an aging will only become more formidable. We can no longer turn our backs on this growing national crisis and must seek responsible federal policies to assure access to long term care.

The top copy is one
run on copier as I thought
it would be easier to
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COULD BE USED:

- o TO MAKE SURE THAT EVERY AMERICAN PAYS
THE LOWEST POSSIBLE RATE OF TAXES SO THAT HE OR
SHE CAN INVEST IN THE FUTURE.

-10-

- o TO MAKE SURE THAT EVERY STUDENT WHO
WANTS TO GO TO COLLEGE CAN.

- o TO MAKE SURE THAT RURAL AMERICA'S
GREATEST HARVEST IS HOPE, OPTIMISM AND
PROSPERITY.

- o TO MAKE SURE THAT THE ELDERLY ARE NOT
FINANCIALLY DEVASTATED BY THE EFFECTS OF
LONG-TERM ILLNESS.

- o TO MAKE SURE THAT THE AIR WE BREATHE IS
CLEAN, AND THE WATER WE DRINK IS FRESH.

-11-

- o TO MAKE SURE THAT WE HAVE A WELFARE PROGRAM THAT DIRECTS THE RECIPIENTS TO EDUCATION AND TRAINING SO THEY CAN GET OFF THE DEPENDENCY TREADMILL.

- o TO MAKE SURE THAT OUR DEFENSE ESTABLISHMENT IS SECOND TO NONE AND THAT WE LIVE FREE FROM THE FEAR OF NUCLEAR WAR.

-12-

NO EASY CHOICES

SO WHILE THE EXPERTS LOOK AT OUR MEAGER
DEFICIT PACKAGE, I JUST SUGGEST THERE'S MUCH
MORE WORK TO BE DONE. AND TIME IS RUNNING OUT.

I BELIEVE THE NEXT STEP IN THE DEFICIT
CHALLENGE IS THE CREATION OF A NATIONAL
ECONOMIC COMMISSION. AN INDEPENDENT,
HIGH-POWERED TASK FORCE DESIGNED TO CUT
THROUGH THE PARALYSIS OF POLITICS TO GET TO THE
ROOTS OF OUR ECONOMIC DIFFICULTIES; AND TO GIVE
US SOME LONG-TERM

-13-

RECOMMENDATIONS THAT WILL PRODUCE REAL
REFORM - NOT FOR POLITICS, BUT FOR THE AMERICAN
PEOPLE. IT WOULD BE THE SAME KIND OF
COMMISSION THAT HELPED SAVE SOCIAL SECURITY IN
1983. I AM PROUD TO HAVE BEEN A MEMBER OF THAT
COMMISSION; AND I CAN TELL YOU, THE NON-PARTISAN
IN-PUT FROM THE EXPERTS REALLY HELPED US WHEN
THE CHIPS WERE DOWN.

-14-

IN THE INTERIM, WE MUST KEEP THE FEDERAL
DEFICIT ON A DOWNWARD TREND.

WELFARE REFORM

AT THE SAME TIME THERE ARE SOME CRITICAL
ISSUES THAT DEMAND RESPONSIBLE ACTION: THAT
MEANS MEETING THEM HEAD ON. BUT DOES NOT MEAN
POURING TAXPAYER DOLLARS ALL OVER THEM.

-15-

LET'S START WITH WELFARE REFORM. THE
RECIPIENTS MAY NOT HAVE POLITICAL ACTION
COMMITTEES, BUT THEY'RE AMERICANS, AND THEY NEED
HELP.

WE'RE TRYING TO FIND SOME WAY - SOME
BIPARTISAN WAY - TO COME TOGETHER ON THIS ISSUE
IN THE CONGRESS OF THE UNITED STATES. WE WANT TO
GIVE THE STATES THE FLEXIBILITY THEY NEED AND SOME
ASSISTANCE IN FINANCING, BUT NOT MORE RED TAPE
AND MORE BUREAUCRACY. IN MY VIEW, A NATIONAL
MINIMUM WELFARE BENEFIT IS NOT THE WAY TO GO.

-16-

WHAT WE DO NEED TO IS TO GET BEHIND YOUR
STATEWIDE EFFORTS TO PROVIDE MORE OPPORTUNITIES
FOR MORE PEOPLE TO WORK.

WORKFARE

THERE'S A LOT OF TALK THESE DAYS ABOUT
"WORKFARE". WELL, IT'S NOT A NEW IDEA. IT'S JUST
ANOTHER GRASSROOTS, STATE AND LOCAL INITIATIVE
THAT WASHINGTON IS FINALLY ADMITTING MAKES REAL
SENSE.

-17-

IT'S TIME TO BREAK LONG TERM WELFARE

DEPENDENCY AND "WORKFARE" IS THE KEY. BUT WE
CAN'T DO IT WITHOUT OFFERING THE EDUCATION AND
TRAINING NECESSARY TO HELP KEEP ABLE MEN AND
WOMEN OFF THE ROLLS.

ADDITIONALLY, TO THE EXTENT THAT WE EXPECT
PEOPLE TO WORK, PARTICULARLY WOMEN WITH YOUNG
CHILDREN, WE MUST BE WILLING TO ASSIST THEM IN
GAINING ACCESS TO CHILD CARE.

-18-

IT'S ALSO TIME TO STRENGTHEN CHILD SUPPORT
ENFORCEMENT PROGRAMS. IF A PARENT CAN HELP
SUPPORT A CHILD, FEDERAL AND STATE AUTHORITIES
SHOULD MAKE CERTAIN THEY DO SO. THOSE FAMILIES
WHO ARE LEFT DESTITUTE BECAUSE ONE PARENT
REFUSES TO SHOULDER HIS OTHER RESPONSIBILITIES,
DESERVE OUR HELP.

THE BOTTOMLINE IS, LET'S CREATE OPPORTUNITY,
NOT DEPENDENCY.

-19-

AND I AM CONFIDENT WE CAN DO IT BY STICKING
WITH THE THREE R'S: IT'S GOT TO BE REALISTIC, IT'S
GOT TO BE REASONABLE AND IT'S GOT TO BE
RESPONSIBLE. THE HOUSE IS ABOUT TO CONSIDER A
WELFARE BILL. BUT WITH A PRICE TAG OF \$5 BILLION, IT
FLUNKS THE "3 R'S" TEST. BUT A COMPROMISE IS
POSSIBLE - AND IT IS A HIGH PRIORITY FOR ME.

-20-
CATASTROPHIC HEALTH INSURANCE

WE NEED THE SAME RESPONSIBLE APPROACH
WHEN WE TALK ABOUT ANOTHER MAJOR CHALLENGE -
CATASTROPHIC HEALTH INSURANCE.

WHILE WE'VE MADE GREAT IMPROVEMENT IN THE
INCOME STATUS AND HEALTH CARE COVERAGE OF
OLDER AMERICANS, THE ELDERLY ARE STILL SPENDING
AS LARGE A SHARE OF THEIR INCOME ON HEALTH CARE
AS THEY WERE BEFORE MEDICARE WAS ENACTED. AND
THEY ARE JUSTIFIABLY FRIGHTENED THAT THEIR
LIFELONG SAVINGS WILL BE WIPED OUT BY
CATASTROPHIC ILLNESS OR A PROLONGED STAY IN A
NURSING HOME.

-21-

ADDITIONALLY, THERE ARE AS MANY AS 37 MILLION AMERICANS WHO HAVE LITTLE OR NO INSURANCE; AND THEY ARE LOOKING TO CAPITOL HILL AND YOUR STATE HOUSE FOR HELP.

BUT THE ANSWER IS DEFINITELY NOT A MANDATED FEDERALLY-FINANCED NATIONAL HEALTH SCHEME. WITH RESPECT TO THE ELDERLY, WE HAVE CHOSEN TO IMPROVE THE MEDICARE PROGRAM BY PUTTING SOME LIMITS ON THE COSTS THE ELDERLY AND THE DISABLED MUST PAY WHEN THEY ARE ILL.

-22-

BUT THIS PROPOSAL LEAVES OUT ONE CRITICAL
INGREDIENT, THE FINANCING OF LONG TERM ILLNESS
CARE. YOUR DRAMATICALLY INCREASING MEDICAID
COSTS ARE A RECOGNITION OF THIS PROBLEM.

LONG TERM CARE DILEMMA

THE GRAYING OF THE BABY-BOOM GENERATION --
AND THE RAPIDLY EXPANDING ELDERLY POPULATION --
MAKE A TOP-TO-BOTTOM REFORM OF LONG-TERM CARE
MANDATORY.

-23-

TODAY'S HEALTH CARE SYSTEM HAS SERIOUS GAPS
AND LEAVES MANY OF OUR ELDERLY AND DISABLED
EXPOSED. IT ALSO HAS A STRONG BIAS TOWARDS THE
USE OF INSTITUTIONAL SERVICES.

BUT THE SHEER NUMBERS OF PEOPLE THAT WILL
HAVE TO BE DEALT WITH AND THE ASSOCIATED COSTS
ARE STAGGERING. BY THE YEAR 2030, 21 PERCENT OF
THE POPULATION WILL BE 65 OR OLDER, COMPARED TO
12 PERCENT TODAY. I DO NOT BELIEVE THE ANSWER
TO OUR PROBLEMS IS SIMPLY A NEW PUBLIC PROGRAM.
A COMPREHENSIVE SOLUTION MUST INVOLVE THE STATE
AND FEDERAL GOVERNMENTS, ALONG WITH THE PUBLIC
AND PRIVATE SECTOR. AND OF COURSE, WHATEVER

-24-

SOLUTION WE DESIGN MUST PLACE AN EMPHASIS ON
GIVING PEOPLE CHOICES ABOUT THEIR CARE. PEOPLE -
NOT GOVERNMENTS - SHOULD CHOOSE BETWEEN A
NURSING HOME, ADULT DAY CARE CENTER, OR THEIR
HOME.

THOSE AT DAWN OF LIFE

SOLVING THE LONG TERM CARE DILEMMA WILL
ALSO HELP YOU AND US FREE UP RESOURCES SO WE
CAN ADDRESS THE NEEDS OF THOSE UNDER 65,
PARTICULARLY OUR CHILDREN.

-25-

OUR NATION'S HEALTH CARE SYSTEM MUST BE
JUDGED NOT ONLY IN ITS ABILITY TO CURE US, BUT ALSO
ON ITS ABILITY TO KEEP US WELL. WE'RE STILL NOT
GIVING INFANTS THE FIGHTING CHANCE THEY DESERVE
TO BE BORN HEALTHY. AS MANY STATES HAVE FOUND,
PRENATAL CARE IS THE KEY, INCLUDING EVERYTHING
FROM REGULAR EXAMS TO NUTRITION COUNSELING.
PRENATAL CARE SAVES LIVES -- AND DOLLARS. JOINTLY,
WE ARE GOING TO HAVE TO SPEND MONEY UP FRONT
TO REDUCE THE NEED FOR HIGH COST CARE LATER ON.

-26-

HOUSING BILL

ON ANOTHER SUBJECT OF INTEREST TO YOU. I
WOULD AGREE THAT WE NEED A HOUSING BILL THAT IS
RESPONSIVE TO THE NEEDS OF THE HOMELESS, THE
ELDERLY AND THE HANDICAPPED, THE FIRST-TIME
HOMEBUYERS AND THE LOW-INCOME FAMILIES WHO DO
NOT HAVE ADEQUATE HOUSING.

-27-

BUT WE ALSO HAVE A RESPONSIBILITY TO THE
ECONOMIC REALITIES OF AMERICA, AS WELL. AND THE
\$16-18 BILLION PRICE TAG FOR THE HOUSING BILL THAT
WAS BEFORE US WAS NOT VERY RESPONSIBLE.

SURELY ONE OF THE LESSON WE HAVE RELEARNED
THIS YEAR IS THAT AMERICA CAN ONLY BE AS STRONG
AS ITS ECONOMY.

A STRONG ECONOMY WITH - LOW INFLATION AND
LOW INTEREST RATES CAN DO MORE FOR HOUSING
THAN ALL OF THE GOVERNMENT PROGRAMS PUT
TOGETHER.

-28-

OVER THE LAST SEVERAL YEARS, STATE AND LOCAL GOVERNMENTS HAVE ONCE AGAIN BECOME MAJOR PLAYERS IN HOUSING AND COMMUNITY DEVELOPMENT, USING NOT ONLY FEDERAL PROGRAMS, BUT ALSO THEIR OWN APPROPRIATED AND TAX-EXEMPT FUNDS. THIS IS A HEALTHY TREND. IT IS ALSO VITAL IF WE ARE TO HAVE THE KIND OF PARTNERSHIP NECESSARY TO SOLVE THE PROBLEMS STILL BEFORE US.

-29-

I STILL THINK WE CAN REACH AGREEMENT ON A BILL

- BUT WE HAVE TO BE REASONABLE.

INF AGREEMENT

TWO WEEKS FROM TODAY, PRESIDENT REAGAN AND
GENERAL SECRETARY GORBACHEV WILL SIT DOWN FOR
THEIR THIRD SUMMIT -- A TIME OF EXPECTATION AND
HOPE; BUT ALSO A TIME TO REMEMBER. TO REMEMBER
THE LAST SUMMIT, AND THE ROLLER COASTER RIDE IN
REYKJAVIK. TO REMEMBER A DEAL SUPPOSEDLY DONE,
BUT WHICH CAME UNDONE WITH SUDDEN, RIDICULOUS
NEW DEMANDS FROM MR. GORBACHEV.

-30-

NO DEAL WITH THE SOVIETS IS A DONE DEAL UNTIL
EVERY "I" IS DOTTED; EVERY "T" CROSSED.

THIS TIME, LET'S KEEP OUR FEET FIRMLY ON THE
GROUND. LET'S ACCOMPLISH AS MUCH AS WE CAN;
BUT LET'S NOT DEMAND MORE IN OUR HOPES, THAT WE
CAN ACTUALLY ACHIEVE AT THE BARGAINING TABLE.

-31-

AT THIS SUMMIT, WE MAY WELL SEE THE SIGNING OF
AN INF AGREEMENT WITH THE SOVIET UNION. A
WELCOME BEGINNING ON THE LONG ROAD TOWARD
REDUCING THE RISK OF NUCLEAR WAR. AND MORE
PROOF THAT THE PRESIDENT'S ARMS CONTROL
STRATEGY WAS THE RIGHT ONE, ALL ALONG.

-32-

EVEN IF SIGNED, OF COURSE, THE SENATE MUST
ACT ON THE TREATY, PRIOR TO ITS FORMAL
RATIFICATION. AND I CAN PREDICT: SENATE ACTION IS
NOT GOING TO BE PRO FORMA. THERE ARE BIG, BIG
CONCERNS IN THE SENATE -- ABOUT VERIFICATION,
ABOUT COMPLIANCE POLICY (THAT IS, HOW WE
RESPOND IF THE SOVIETS DO VIOLATE THE TREATY),
ABOUT THE CONVENTIONAL ARMS IMBALANCE IN
EUROPE, AND ABOUT A HOST OF OTHER ISSUES.

-33-

OF COURSE, AS REPUBLICAN LEADER, MY GOAL IS
TO HELP THIS REPUBLICAN PRESIDENT WIN SENATE
APPROVAL FOR THE TREATY. I HAVE BEEN WORKING
WITH THE PRESIDENT EVERY STEP OF THE WAY SO FAR;
AND I WILL CONTINUE TO BE IN CONSTANT TOUCH WITH
THE PRESIDENT AS THE TREATY GOES FORWARD.

-34-

BUT I AM ALSO A SENATOR AND A CITIZEN,
ANSWERABLE ABOVE ALL TO THE CONSTITUTION AND TO
MY OWN CONSCIENCE. AND THERE ARE 99 OTHER
SENATORS JUST LIKE ME. ALL OF US -- REPUBLICANS
AND DEMOCRATS ALIKE -- WE TAKE OUR
CONSTITUTIONAL ROLE SERIOUSLY. AND I THINK WE
CAN MAKE A CONSTRUCTIVE CONTRIBUTION -- VERY
POSSIBLY BY STRENGTHENING THE TREATY THROUGH
RESERVATIONS; AND CERTAINLY BY GIVING IT THE
INDEPENDENT SCRUTINY THE FOUNDING FATHERS HAD
IN MIND WHEN THEY INCLUDED THE ADVISE AND
CONSENT PROVISIONS IN THE CONSTITUTION.

-35-

AND LET ME ALSO MAKE THIS POINT: WHILE THE
SIGNING OF THE INF AGREEMENT WILL BE THE MEDIA
HIGHLIGHT OF THIS SUMMIT, THERE IS A GREAT DEAL OF
OTHER WORK -- A GREAT MANY OTHER ISSUES -- THAT
DESERVE OUR ATTENTION. OTHER ARMS CONTROL
ISSUES LOOM ON THE HORIZON: CONVENTIONAL AND
CHEMICAL WEAPONS, AS THE FIRST PRIORITY; AND
START, AS A CLOSE SECOND.

-36-

REGIONAL CONFLICTS ABOUND, FROM
AFGHANISTAN TO ANGOLA; FROM KAMPUCHEA TO
NICARAGUA. SOVIET BEHAVIOR IN THESE FAR-FLUNG
CORNERS OF THE WORLD SAYS AT LEAST AS MUCH
ABOUT SOVIET INTENTIONS AS HOW THEY ACT IN
GENEVA.

AND, OF COURSE, WE CAN NOT LET UP IN OUR
PRESSURE FOR REAL PROGRESS ON HUMAN RIGHTS
WITHIN THE SOVIET UNION. "GLASNOST" SEEMS TO HAVE
MADE A BIG HIT IN THE WESTERN MEDIA; AND WE HAVE
SEEN SOME SMALL PROGRESS, PARTICULARLY IN
EMIGRATION ISSUES. BUT, FOR THE MOST PART,
"GLASNOST" SO

-37-

FAR HAS BEEN MOSTLY P.R. -- CYNICAL P.R. FOR SOVIET
JEWS, THE PEOPLE OF ARMENIA, THE BALTIC STATES,
AND OTHERS THROUGHOUT THE SOVIET UNION.

THE SOVIET UNION IS A REALITY; AND GORBACHEV
IS REAL, TOO, EVEN IF THE JURY IS STILL OUT ON
"GLASNOST."

SO WE BETTER BE READY. NO MORE ROLLER
COASTER RIDES. LET'S STICK TO REALITY.

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CONCLUSION

REALITY IS WHAT WE ALL HAVE TO CONFRONT --
WHATEVER THE PROBLEM, THE DEFICIT, WELFARE,
HEALTH CARE. BUT BY WORKING TOGETHER, LISTENING
AND LEARNING, THE STATES AND WASHINGTON CAN
FORGE A WORKING PARTNERSHIP THAT WILL KEEP THE
AMERICAN DREAM ALIVE.
THANK YOU.

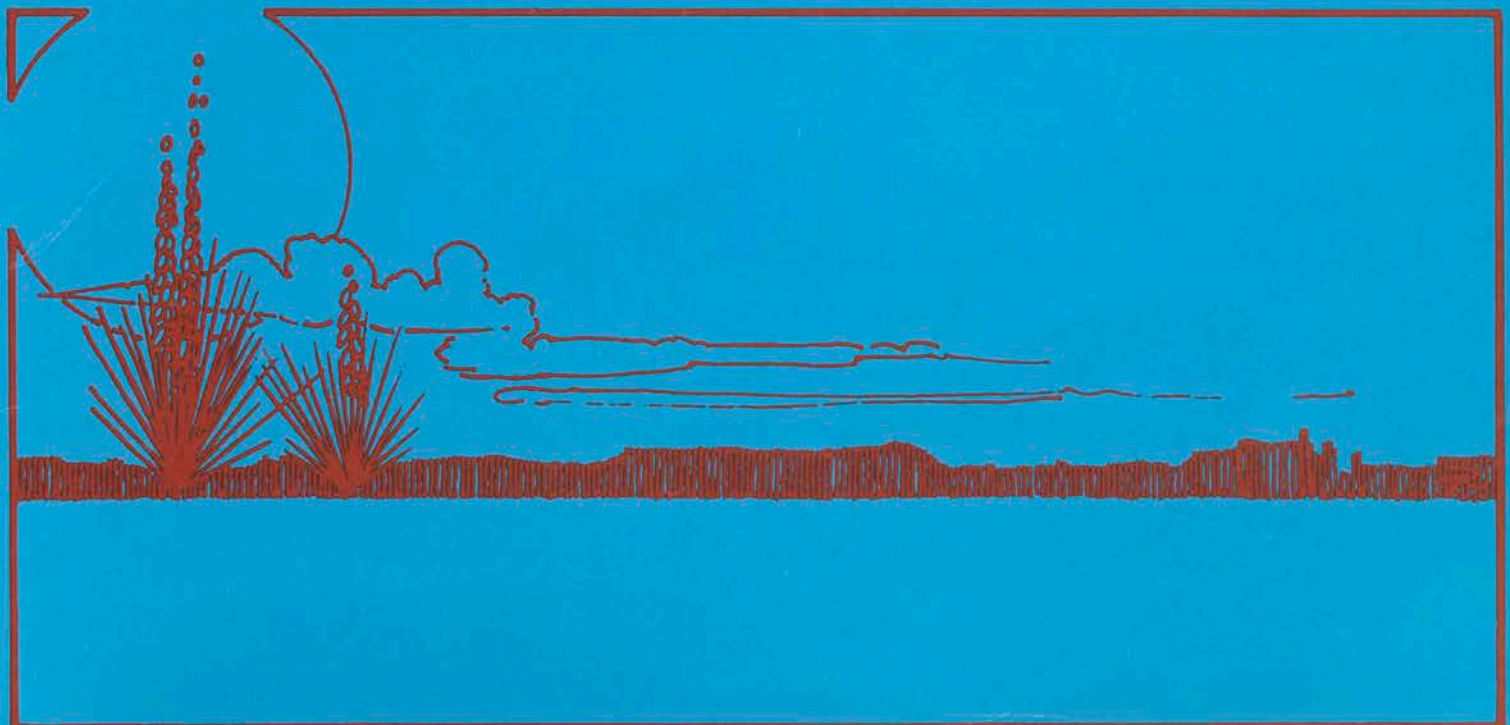
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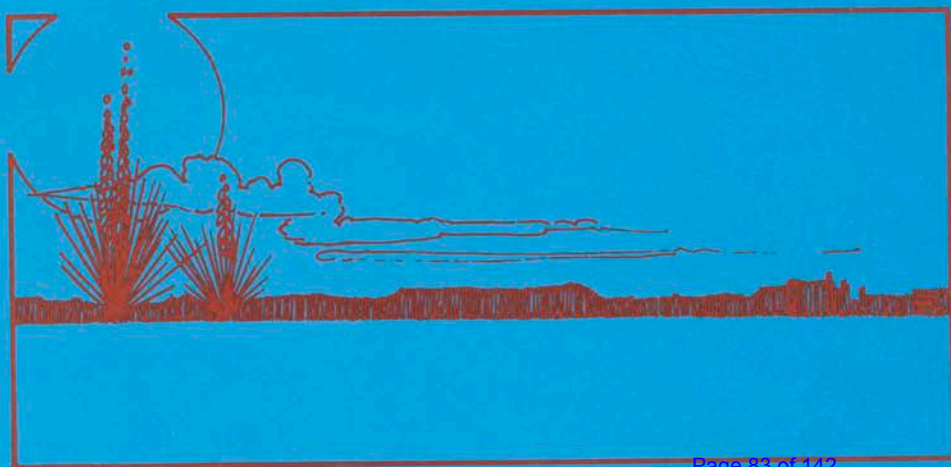
SANTA FE, NEW MEXICO
NOVEMBER 21 - 24, 1987

ESPERANZAS PARA NUESTRO PORVENIR

VISIONS FOR OUR FUTURE



WELCOME TO NEW MEXICO



NEW MEXICO PRINCIPAL CITIES



WELCOME TO NEW MEXICO! . . .

New Mexico is the fifth largest state in the Union. At least eight other states could neatly fit into this vast geographic area. Its 121,666 square miles could encompass the combined areas of Delaware, Maine, Massachusetts, New Hampshire, New Jersey, New York and Rhode Island.

In population it is comparatively small, ranking 37th in number of inhabitants. However, New Mexico is gaining at a higher rate than the national average, offering many attractions to people wanting to escape the more congested areas of the nation. Consequently, the state is a mixture of many different groups of people who constitute a multi-cultural society. The waves of different people and cultures coming to New Mexico make this state one of the most culturally diverse in the United States.

Far in advance of any "westward expansion," the first European incursion into New Mexico occurred in 1540, when Francisco Vasquez de Coronado of Spain, led an expedition of more than 1,000 men and women north from Mexico into what is now Arizona, New Mexico, Texas, Oklahoma and Kansas. The flags of four nations have flown at various times over New Mexico: Spain, Mexico, the United States and the Confederate States for a brief period during the Civil War. In 1912, New Mexico was admitted to the Union as the 47th state.

Tourism is one of New Mexico's leading industries. Each year, nearly 31 million people from throughout the world visit New Mexico's many scenic, geographic and cultural highlights. An energy-producing and agricultural state, New Mexico also contributes to the nation's high-technology research industries through its research facilities at Los Alamos National Laboratories, Sandia National Laboratories, Kirtland Air Force Base, White Sands Missile Range, Lyndon B. Johnson Space Center and Holloman Air Force Base. These technological achievements have increased the prospects for new business ventures paving the way for economic expansion.

. . . AND TO SANTA FE!

Santa Fe, the oldest capital city in North America and the oldest European community west of the Mississippi, was established in 1610. It is named after a city in Spain built by King Ferdinand and Queen Isabella. Santa Fe has doubled its population since the end of World War II to some 50,000 today.

Santa Fe is a major cultural center in the United States, home to the Santa Fe Opera, Santa Fe Chamber Music Festival, Santa Fe Festival Theatre and Santa Fe Film Festival. Many famous writers and artists live in "The City Different," which annually celebrates its unique ambiance with traditional fiesta, Indian market and Festival of the Arts.

More than 20 Pueblo Indian villages are located within 100 miles of Santa Fe, many of them embodying a way of life that has remained largely intact for 800 years, blending Spanish, Mexican and American influences.

Founded by the conquistador Don Pedro de Peralta, Santa Fe is the site of both the oldest public building in America—the Palace of the Governors—and the nation's oldest community celebration—the Santa Fe Fiesta, established in 1712.

Santa Fe was founded as La Villa Real de Santa Fe de San Francisco—the Royal Town of the Holy Faith of Saint Francis. The downtown plaza has been the site of numerous conquests and flag raisings, and was also the terminus for the famous 19th-century trading route, the Santa Fe Trail.

Perhaps the strongest influences on Santa Fe's cultural life are the eight museums located in the city. Among these are the Palace of the Governors, the Museum of International Folk Art, the Wheelright Museum of the American Indian, the Laboratory of Anthropology, the Museum of Fine Arts and the Museum of Indian Arts and Culture.

THE GOVERNOR AND FIRST LADY



GOVERNOR GARREY CARRUTHERS

Garrey Carruthers was elected governor of New Mexico November 4, 1986. He was sworn in as the state's 24th chief executive January 1, 1987 during ceremonies in the Capitol Rotunda.

Carruthers was born August 29, 1939 and grew up on a farm near Aztec, New Mexico, in San Juan County. He graduated from Aztec High School in 1957, and two years later served as state president of the Future Farmers of America.

An avid golfer, pilot and jogger who also enjoys driving around in his 1967 Mustang, Carruthers earned a bachelor's degree in agriculture from New Mexico State University in Las Cruces, in 1964, and a master's degree in agricultural economics from NMSU in 1965.

Carruthers received his Ph.D. in economics from Iowa State University in 1968, and returned to NMSU in Las Cruces to teach agricultural economics and agricultural business. His association with the university continued until 1985, when Carruthers resigned to run for governor.

In 1974, Carruthers became a White House Fellow under President Gerald Ford. Returning to Las Cruces after the fellowship, Carruthers served as acting director of the New Mexico Water Resources Research Institute from 1976 to 1978. He also accepted a 1976 appointment from President Ford to serve on the commission that screens White House Fellows.

From 1977-1979, Carruthers served as state chairman of the Republican Party of New Mexico.

In 1981, Carruthers was appointed assistant secretary of the Interior Department by President Ronald Reagan. He served in two key administration positions through late 1984, when he returned to New Mexico.

Garrey and his wife, Kathy, have been married for 26 years. They have three children: Debi, Carol and Steven; and two grandchildren: Justin and Daniel Joyce.

As governor, Carruthers was recently appointed by President Reagan to the President's Privatization Commission. Carruthers serves as chairman of the Border Governors' Association, consisting of the states of Texas, New Mexico, Arizona and California. He also serves as a member of the National Public Lands Advisory Council, the advisory committee to the U.S. Department of Interior on public lands and natural resource-related policies.

NEW MEXICO'S FIRST LADY: KATHY CARRUTHERS

Concentrating her energies on reducing the state's illiteracy rate and focusing greater attention across the nation on New Mexico arts, New Mexico's first lady, Kathy Carruthers, keeps a busy schedule.

A graduate of Espanola High School, Kathy attended New Mexico State University in Las Cruces, where she met and married her husband, Gov. Garrey Carruthers. They have three children and two grandchildren.

Kathy began her political activities more than 20 years ago, and has worked on the campaigns of U.S. Sen. Pete Domenici, U.S. Rep. Joe Skeen and former U.S. Sen. Harrison "Jack" Schmitt. Kathy served as a caseworker in Schmitt's Las Cruces office.

A former Girl Scout troop leader and Camp Fire Girls board member, Kathy has also served as a Hospital Auxiliary officer, a former secretary of the Las Cruces Parent-Teacher Association and as secretary of the Dona Ana County Federated Republican Women. While her husband was a White House Fellow in 1974, Kathy served as chairman of the Spouse Education Association in Washington, D.C.

As first lady, Kathy has learned as much as possible about the way the arts and crafts industries are marketed in New Mexico to attract visitors from all over the United States. She has dedicated her office to the promotion and appreciation of the unique creations of New Mexico artists, sculptors, weavers, potters and others.

Literacy awareness is a vitally important issue in New Mexico. Kathy says, "I would like to see every New Mexican able to read and write." Kathy has been instrumental in forming a statewide coalition dedicated to uniting the thousands of literacy volunteers and providers in New Mexico and coordinating a program to attack the illiteracy problem.

The first lady also heads the Foundation for the Renovation of the governor's residence. Under Kathy's leadership, many New Mexicans have been brought together in joint efforts to form a non-profit association for the improvement and renovation of the governor's Santa Fe residence.

Her outdoor hobbies include golfing, horseback riding and fishing. Kathy serves as a board member of the New Mexico Endowment for the Humanities and the Southwest Theatre Association. She serves as the honorary state chairperson for the American Cancer Society.

MAJOR GOALS, ACTIVITIES AND INITIATIVES OF THE CARRUTHERS ADMINISTRATION

Upon taking office January 1, 1987, Gov. Garrey Carruthers established three major goals for his administration: excellence in education; broadening the state's economic development base; and streamlining state government while making its operations more manageable.

THE LEGISLATURE

Twenty days into his administration, Governor Carruthers began his first legislative session. As a result of the successful conclusion of that session much had been accomplished for the long-term future of New Mexico:

- * State government was reorganized and streamlined. Both houses passed four major reorganization bills realigning the status of several departments.
- * The Legislature passed a tax stabilization program that will require the government, in its executive budget, to index the growth of government expenditures to the growth in wages and salaries of New Mexicans. Hopefully, the concept will be broadened in the next legislative session to make tax stabilization applicable to the budget passed by the Legislature.
- * Both houses passed performance-based pay packages for state government employees.
- * The Legislature increased salaries an average of eight percent for state police officers and ten percent for assistant district attorneys.
- * Funds were allocated for two important economic development strategies: development of a long-term strategic economic growth plan for New Mexico and a regulatory relief effort aimed at cutting burdensome regulations affecting businesspeople.
- * The governor and legislators concluded their work in a spirit of cooperation and professionalism.

ECONOMIC DEVELOPMENT

Governor Carruthers has embarked on the development of a five-year long-term economic development plan, "New Mexico's Strategies for Economic Growth." A 37-member commission was named this summer to identify the major economic development and tourism issues and develop a specific set of recommendations for New Mexico's future expansion of its economic development and tourism bases.

EDUCATION

Governor Carruthers has been instrumental in seeking the joint cooperation of the entire education community and the business community in combined efforts to move toward excellence in higher education in New Mexico. The governor is working to raise the expectations for excellence in education in the state, treat the state's entire spectrum of education as one overall system, place more value on high school diplomas and post-secondary education, reward excellence in higher education through creation of a Quality Enhancement Fund and deregulate education, where necessary, to enhance excellence.

MANAGEABLE STATE GOVERNMENT

Under the leadership of Governor Carruthers, a Performance Management Program has begun implementing a Management-By-Objective system throughout state government. This involves each agency identifying and listing its particular missions, goals and objectives, as well as developing performance development plans for each employee. A significant portion of the program included the input of state employees through their participation in the S*T*A*R (Strive to Achieve Results) questionnaire and input program. Nearly 70 percent of the state's 15,000 employees responded to the voluntary questionnaire.

CABINET COUNCILS

Governor Carruthers has created cabinet councils—composed of various cabinet department secretaries—to coordinate administration action and policy in the following areas: Privatization, Job Ready (Welfare Reform), Federalism, Children and Youth, Economic Development and Taxation, Natural Resources and Aging.

GOVERNOR'S BUSINESS ADVISORY COUNCIL

Governor Carruthers formed a Business Advisory Council, composed of 60 leading members of the state's business community, to provide him with a continuing forum for statewide issues and the business community. The council has taken the lead in helping coordinate many of the governor's administrative and legislative programs involving education and economic development.

1988: WELFARE REFORM

One of the governor's major initiatives in the upcoming 1988 Legislature is Welfare Reform—Mainstream—designed to make parents better able to support their children, control long-term costs of the welfare program and help welfare recipients gain the skills and education they need to break the welfare cycle.

GOVERNOR'S ASSOCIATIONS

Governor Carruthers serves as chairman of the Border Governors' Association, composed of the governors of the states of Texas, New Mexico, Arizona and California. In December, Governor Carruthers and his three fellow border governors will conduct the sixth joint U.S.-Mexico Border Governors conference in Las Cruces, New Mexico.

Active in the National, Western and Republican Governors' associations, Carruthers has taken the lead in issues concerning federalism, rural economy and privatization.

OTHER ACTIVITIES

Governor Carruthers was recently named as one of 13 members by President Reagan to his national Privatization Commission. The commission will be busy throughout 1987 and early 1988 conducting hearings and formulating recommendations to the president.

Carruthers also serves as a member of the National Public Lands Advisory Council, an advisory committee to the U.S. Department of the Interior on public lands and natural resource-related policies.

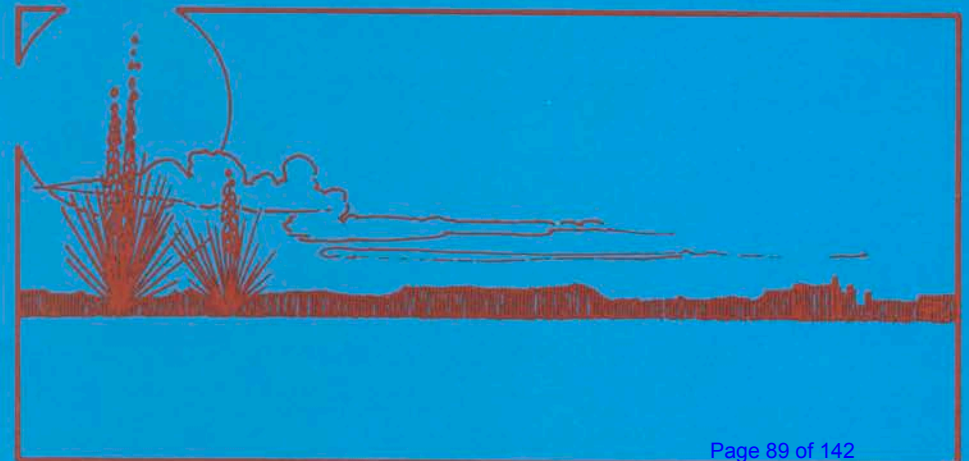
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SANTA FE, NEW MEXICO
NOVEMBER 21 - 24, 1987

BIOGRAPHICAL INFORMATION

VISIONS FOR OUR FUTURE



BIOGRAPHICAL INFORMATION

Walter Dole was born on May 21, 1916, in
Cincinnati, Ohio. He was the son of
John Dole and Mary Dole. He was
educated in the public schools of
Cincinnati and graduated from
Cincinnati University in 1938. He
served in the United States Army
from 1939 to 1945. He was
commissioned as a second lieutenant
in 1941 and served in the European
Theater. He was awarded the
Purple Heart for wounds received
in action. After the war, he
served in the United States Air Force
from 1946 to 1948. He was
commissioned as a first lieutenant
in 1947 and served in the
European Theater. He was
awarded the Distinguished Flying
Cross for valor in action. He
was discharged from the Air Force
in 1948 with the rank of first
lieutenant. He then served in the
United States Navy from 1949 to
1951. He was commissioned as a
lieutenant junior grade in 1950 and
served in the Pacific Theater. He
was discharged from the Navy in
1951 with the rank of lieutenant
junior grade. He then served in the
United States Marine Corps from
1952 to 1954. He was commissioned
as a second lieutenant in 1953 and
served in the Pacific Theater. He
was discharged from the Marine Corps
in 1954 with the rank of second
lieutenant. He then served in the
United States Army from 1955 to
1957. He was commissioned as a
first lieutenant in 1956 and served
in the European Theater. He was
discharged from the Army in 1957
with the rank of first lieutenant.



ALABAMA



Guy Hunt was born June 17, 1933 in Cullman County, Alabama at Holly Pond. Raised on a farm, he graduated from Holly Pond High School in 1950. He served in the U.S. Army during the Korean conflict—101st Airborne Division and the 1st Infantry Division and was awarded the Certificate of Achievement for outstanding performance of military duty. Hunt first ran for public office in 1962, running for state senator and was defeated by 1,000 votes in two counties, Cullman and Winston. In 1964,

he was elected probate judge, Cullman County, and was re-elected in 1976. In 1976 and in 1980, he served as state chairman for President Reagan, and also served as chairman of the Alabama delegation to the Republican National Convention in 1976 and in 1980. In 1978, Hunt ran for governor in an unsuccessful bid against Governor Fob James. In 1981 he was appointed as state executive director of the Agricultural Stabilization and Conservation Service (ASCS) of the U.S. Department of Agriculture and served until 1985. Wife, Helen; four children.

Elected: November 1986
Term will expire: 1991



ARIZONA



Evan Mecham was born in Dushane, Utah on May 12, 1924. He attended Utah State University in 1942 and 1943, but left to join the United States Air Force, where he served as a pilot during World War II. He was shot down over Germany and became a prisoner of war. After his discharge from the Air Force, he attended Arizona State University, majoring in business management and economics. In 1950, he started a Pontiac Agency franchise in Ajo, Arizona. In 1955 he moved the franchise to Glendale,

Arizona and has operated the Mecham Pontiac agency in Glendale since that time. Former chairman of the board and publisher of the American Newspaper Group. Wife, Florence; seven children. Church of Jesus Christ of the Latter Day Saints.

Elected: November 1986
Term will expire: January 1991



CALIFORNIA



George Deukmejian was born June 6, 1928 in Albany, New York. He was raised in upstate New York and was graduated from Siena College in 1948 with a B.A. degree in sociology. He earned his law degree from St. John's University in 1952. Deukmejian served in the U.S. Army with the Judge Advocate Corps from 1953 to 1955. He was elected to the state assembly in 1962 representing Long Beach and served as minority whip. After serving four years in the assembly, he was elected to the state

senate where he served 12 years. Deukmejian chaired the Senate Committee on Business and Professions, the Senate Subcommittee on Narcotics Trafficking and served as vice-chairman of the Senate Judiciary Committee. In addition, he was a member of the Senate Committee on Revenue and Taxation, the Audit Committee and the California Job Development Board. From 1969 to 1970, he was senate majority leader and from 1974 to 1978, senate Republican leader. As a state senator, he chaired the Governor's Legislative Task Force. In 1978 he was elected attorney general of California. Governor Deukmejian is a member of the National Governors' Association's Committee on Criminal Justice and Public Protection; International Trade and Foreign Relations; Transportation, Commerce and Communications; and on the Education Task Force on College Quality. Wife, Gloria; three children. Episcopalian.

Inaugurated: January 1983
Re-elected: November 1986
Term will expire: 1991



DELAWARE



Michael N. Castle was born July 2, 1939 in New Castle, Delaware. He is the owner of Michael N. Castle Public Accountants. He is a member of the Delaware State Bar Association and chaired the Young Lawyers Section in 1964. From 1968 to 1976, Mike Castle served in the Delaware State Legislature, and from 1975 to 1976 he served as senate majority leader. In 1980 he was elected lieutenant governor of Delaware and worked to transform the role of lieutenant governor from a ceremonial position to one

that is part of the management team providing leadership to the state. He served as chairman of the State Task Force on Education and Economic Growth. He headed the Governor's Small Business Council as well as Delaware's Trade Mission to Europe in 1981. He also chaired the Governor's Task Force on Drunk Driving. Governor Castle chairs the National Governors' Association's Committee on Human Resources and is a member of the Committee on International Trade and Foreign Relations. He also serves as vice-chairman of the NGA's Education Task Force on Parent Involvement and Choice. He is vice-chairman of the Republican Governors' Association. Single. Catholic.

Inaugurated: January 1985
Term will expire: January 1989



FLORIDA



Bob Martinez was born December 25, 1934 in Tampa, Florida. A lifelong resident of Tampa, he received a B.S. degree from the University of Tampa in 1957, and his M.A. from the University of Illinois in 1964. Martinez began as a restaurateur and a classroom teacher, spending a total of 12 years in the field of education. In his first try for public office, Martinez ran for mayor of Tampa and won in 1979. He was subsequently re-elected in that capacity until he resigned that office in 1986 in

order to seek the governorship. As mayor, he served as president of the Florida League of Cities, was a member of the U.S. Conference of Mayors and of the Board of Directors of the National League of Cities. A former Democrat, Martinez became a Republican in 1983. During his tenure as mayor he was also appointed by President Reagan to the Advisory Committee on Intergovernmental Relations (ACIR) and on the Accreditation Committee on Law Enforcement. When Bob Martinez was sworn in as Florida's 40th governor on January 6, 1987, he ushered in a new era in Florida government. He is Florida's first governor of Hispanic descent and only the second Republican elected to the post since Reconstruction. In addition to his public service, Martinez owned and successfully operated a private business until it was sold in 1983. Wife, Mary Jane; two children. Catholic.

Elected: November 1986
Term will expire: January 1991



GUAM



Joseph F. Ada was born in Agana, Guam on December 3, 1943. He is a graduate of the University of Guam and of the University of Portland. Governor Ada's public service career began in 1969, when he served as chairman of the Committee on Human Rights for the First Constitutional Convention of Guam, and as chairman of the Water Pollution Control Commission. From 1970 to 1972, he served as deputy director for the Department of Public Works. In 1973, Ada was elected to the

Guam Legislature. In 1975, he was elected Speaker of the Legislature and served in that capacity until 1979. He then was elected lieutenant governor, and served in this capacity for one four-year term. After his term as lieutenant governor, he ran for re-election to the Guam Legislature and was successful. He served as a member of the Legislature until 1986, when he focused his efforts on his successful gubernatorial bid. Wife: Rosanne; three children. Catholic.

Elected: November 1986
Term will expire: January 1991



ILLINOIS



James R. Thompson was born in Chicago on May 8, 1936. The governor attended the University of Illinois in Chicago, Washington University in St. Louis and received a law degree from Northwestern University Law School in 1959. From 1959 to 1964, Governor Thompson served as an assistant in the Cook County State Attorney's Office. In 1964 he joined the faculty of Northwestern University Law School, where he remained until 1969. He was appointed chief of the Department of Law Enforcement

and Public Protection by the Illinois attorney general in 1969. The following year he was appointed first assistant United States attorney on November 29, 1971. He has received the Outstanding Federal Prosecutor Award of the Chicago Chapter of the Federal Bar Association and the National Law and Social Justice Leadership Award. The governor was named Illinoisian of the Year by the Illinois News Broadcasters Association (1975), Chicagoan of the Year by the Chicago Press Club (1973) and received the Page One Award from the Chicago Newspaper Guild (1973). Governor Thompson is a former chairman of the National Governors' Association and a member of the Executive Committee. He also serves as chairman of NGA's Legal Affairs Committee and as a member of the Finance Committee; Committee on Energy and Environment; Committee on Transportation, Commerce and Communications. He is also a member of the NGA's Education Task Force on School Leadership. He is a former chairman of the Republican Governors' Association. Wife, Jayne; one child. Presbyterian.

Inaugurated: January 1977
Re-elected: November 1978, 1982, 1986
Term will expire: January 1991



INDIANA



Robert D. Orr was born November 17, 1917 in Evansville, Indiana. He was graduated in 1940 from Yale University, earning an A.B. degree in American history, and attended the Harvard Graduate School of Business. The governor served in the U.S. Army in the Pacific theater during World War II, rising from the rank of private to major. He received the Legion of Merit medal. He has been involved in Indiana Republican politics for more than 30 years, serving as a precinct committeeman, convention

delegate and Vanderburgh County Republican chairman. His first elective office was chairman and member of the Center Township advisory board in Vanderburgh County. Elected as a member of the Indiana State Senate in 1968, he served four years before he was nominated and elected lieutenant governor in 1972. In that role, he served eight years as director of the Indiana Department of Commerce, commissioner of agriculture and president of the senate. He was elected governor of Indiana by a record margin in 1980 and re-elected in 1984. Governor Orr is a former chairman of Indiana Industries, Inc., of Evansville, a manufacturer of recreational products. The governor is a former chairman of the Republican Governors' Association and is chairman of the National Governors' Association's Committee on Transportation, Commerce and Communication. He is also a member of the NGA's Committees on Energy and Environment and the Education Task Force on Readiness. He also serves as a member of the governing board of the Council of State Governments and the steering committee of the Education Commission of the States. He was appointed by President Reagan to serve as a member of the Amtrak Board of Directors. Wife, Josie; three children. Presbyterian.

Inaugurated: January 1981
Re-elected: November 1984
Term will expire: January 1989



IOWA



Terry Branstad was born November 17, 1946 in Leland, Iowa. He received a B.A. degree in political science from the University of Iowa in 1969 and a J.D. degree from Drake University Law School in 1974. Governor Branstad is a former member of the Winnebago County Republican Central Committee and was a delegate to district and state Republican conventions and to the 1980 and 1984 Republican National Conventions. He served on the Council of State Governments' Liaison Committee to

President Reagan and is a past member of the board of directors for the American Legislative Exchange Council. He was elected to the Iowa House of Representatives in 1972 where he served for six years. In 1978 he was elected lieutenant governor. Governor Branstad is a senior partner with Branstad & Schwarm in Lake Mills. He is a member of the American Legion of Iowa Foundation Board of Directors, Farm Bureau, Lions, Jaycees and the Lake Mills Chamber of Commerce. Listed in "Who's Who in America," the governor is a member of the Sons of Norway and People United for Rural Education. Governor Branstad serves as chairman of the National Governors' Association's Committee on Agriculture and is lead governor on Agricultural Finance for the NGA. The governor also serves as a member of the NGA's Committees on Transportation, Commerce and Communication and the Education Task Force on Teaching. Wife, Christine; three children. Catholic.

Inaugurated: January 1983
Re-elected: November 1986
Term will expire: January 1991



KANSAS



Mike Hayden was born March 16, 1944. He attended Kansas State University in Manhattan and received a B.S. degree in wildlife conservation in 1966. Hayden served in the U.S. Army from 1967 to 1970, including thirteen months in Vietnam, where he was promoted from second to first lieutenant. For his actions as platoon leader and then company commander, he was awarded two Bronze Stars and the Army Commendation Medal for Valor. Upon his completion of his Army service, Mike returned to his home state and enrolled at Fort Hays State University, where he taught biology on a graduate assistantship and worked towards a M.S. degree in biology, which he received in 1974. In 1972, Hayden first ran for the Kansas Legislature from the 120th District, and was re-elected to this position six times, serving for a total of fourteen years. In 1983, he was elected Speaker of the House and was re-elected to that position in 1985. In 1973, he helped create the Rawlins County Area Promotional Council and was employed as its executive manager until 1976. Since that time he has been an independent insurance agent with the E.C. Mellick Agency in Atwood. Mike served as a delegate to the 1984 Republican National Convention and is a member of the Executive Committee of the Kansas Republican Party. Wife, Patti; two daughters. Methodist.

Elected: November 1986
Term will expire: January 1991



MAINE



John R. McKernan was born May 20, 1948 in Bangor, Maine. He received an A.B. degree from Dartmouth College in 1970 and his J.D. from the University of Maine School of Law in 1974. While in law school in 1971, he ran for and was elected to the Maine House of Representatives as an at-large representative. In 1974, his colleagues selected him for the post of assistant Republican floor leader. McKernan left the legislature after his second term to practice law and was a partner in the firm of Verril & Dana. In 1976 he headed President Ford's Maine re-election campaign and was involved in both the 1980 and 1984 Reagan-Bush efforts. In 1982, McKernan was elected to the United States House of Representatives representing Maine's 1st Congressional District, and was re-elected in 1984 by sixty-four percent. Single; one child. Protestant.

Elected: November 1986
Term will expire: January 1991



MISSOURI



John Ashcroft was born May 9, 1942 in Chicago, Illinois. He graduated with honors from Yale University in 1964 and from the University of Chicago Law School in 1967. He served as associate professor on the business faculty of Southwestern Missouri State University. From 1973 to 1975, he served as Missouri's 29th state auditor. In 1976, he was elected attorney general and was re-elected in 1980. Ashcroft served as president of the National Association of Attorneys General, and in 1980 he

established the Attorney General's Council on Crime Prevention, a forerunner to the Governor's Crime Commission, which Ashcroft directed as chairman. Governor Ashcroft is chairman of the National Governors' Association's Task Force on College Quality and serves as a member of the NGA's Committees on Agriculture and Human Resources. Many Missourians know their governor as a gospel singer, songwriter and recording artist. Wife, Janet; three children. Assembly of God.

Inaugurated: January 1985
Term will expire: January 1989



NEBRASKA



Kay Orr was born January 2, 1939 in Burlington, Iowa. She attended the University of Iowa from 1956 to 1957. In 1963, Orr and her family moved to Lincoln, Nebraska, when she first became active in politics when she began as a precinct captain for the Republican Party. She served as co-chair, national committeewoman of the Lancaster County Young Republicans; national committeewoman to the Nebraska Federation of Young Republicans from 1967 to 1968, and as vice-chair from 1969 to

1970. Orr went on to serve in a variety of GOP positions including member of the National Executive Committee of Young Republicans, 1969 to 1970; 1971 through 1975 secretary to the Nebraska Republican State Central Committee; 1972 vice-chair of the Advisory Committee to the Marvel for Governor Campaign. Orr also served as vice-chair of the Nebraska Citizens for Reagan in 1976 and as co-chair of the Thone for Governor Committee from 1977 to 1978. She was a member of the Platform Committee of the Republican National Conventions in 1976 and 1980 and served as a delegate to the Republican National Conventions in 1976, 1980 and 1984. In 1981, Orr was appointed Treasurer of the State of Nebraska by then Republican governor Charles Thone. Prior to her appointment she served as Governor Thone's executive assistant. In 1982, she was elected to the Office of State Treasurer and became the first woman ever elected by Nebraska voters to a statewide office. She is the first Republican woman governor in the United States. Husband, Bill; two children. Presbyterian.

Elected: November 1986
Term will expire: January 1991



NEW HAMPSHIRE



John H. Sununu was born July 2, 1939 in Havana, Cuba. A graduate of the Massachusetts Institute of Technology, he received his bachelor's degree in 1961, a master's degree in 1962 and a Ph.D. in 1966. Since 1965 he has served as president of JHS Engineering Company and Thermal Research Inc., in addition to helping to found and serving as chief engineer for Astro Dynamics, Inc. from 1960 to 1965. From 1968 to 1973 the governor served as associate dean of the College of Engineering

at Tufts University, where he had been an associate professor of mechanical engineering since 1966. Formerly a representative from Salem in the New Hampshire State Legislature during the 1973-74 session, Governor Sununu served as chairman of the Governors' Commission of New Hampshire's Future and was a governor's advisor on science and technology in 1977 and 1978. For four years he served as a member of the Governor's Energy Council. He was chairman of the Salem Planning Board from 1971 to 1980 and served as chairman of the Legislative Study Committee on Zoning and Planning. In 1980 the governor was narrowly defeated for the Republican senate nomination. He is a member of the National Academy of Engineers' Committee on Public Engineering Policy and has served as a member of the President's Council on Environmental Quality Advisory Committee. Governor Sununu is past chairman of the Republican Governors' Association. Within the National Governors' Association the Governor was elected to the chairmanship of this group in the summer of 1987. In addition, the governor has served as chairman of the Subcommittee on Energy; chairman of the Committee on International Trade and Foreign Relations; member of the Committee on Transportation, Commerce and Communications; and chairman of New Technology Education Task Force which two years ago issued "Time for Results, the Governors' 1991 Report on Education." Through his efforts, the NGA and later the New Hampshire Legislature, endorsed innovative acid rain legislation. Wife, Nancy; eight children. Catholic.

Inaugurated: January 1983
Re-elected: November 1984, 1986
Term will expire: 1988



NEW JERSEY



Thomas H. Kean was born April 21, 1935 in New York City. A graduate of Princeton and Columbia Universities, Governor Kean served with New Jersey's 50th Armored Division. He has taught American history and English at the high school level and has directed a camp for disadvantaged children. He also taught political science at Rutgers University and was a commentator and consulting reporter for New Jersey Nightly News. Governor Kean's grandfather served as a U.S. senator from 1929 to 1935 and

his father was a member of Congress. The governor was majority leader of the New Jersey Assembly in 1971-72, Speaker from 1972 to 1974 and minority leader from 1974 to 1977. He has received the Award for Outstanding Legislator of the Year from the New Jersey chapter of the Humane Society of the United States and the Award for the Most Significant Contribution to Education from the Essex County Education Association. Governor Kean is former chairman and president of Realty Transfer Company of Elizabeth, New Jersey. He currently serves as chairman of the National Governors' Association's Education Task Force on Teaching and the Subcommittee on Education. He is also a member of the NGA's Committees on Energy and Environment and Human Resources. Governor Kean has served as chairman of the Education Commission of the States. Governor Kean is chairman of the Republican Governors' Association for 1987. Wife, Deborah; three children. Episcopalian.

Inaugurated: January 1982
Re-elected: November 1985
Term will expire: January 1990



NEW MEXICO



Garrey E. Carruthers was born August 29, 1939 and grew up on a farm near Aztec, New Mexico, in San Juan County. He was graduated from Aztec High School in 1957, and two years later served as state president of the Future Farmers of America. An avid golfer, pilot and jogger who also enjoys driving around in his 1967 Mustang, Carruthers earned a bachelor's degree in Agriculture from New Mexico State University in Las Cruces, in 1964, and a master's degree in agricultural economics from NMSU in 1965. Carruthers received his Ph.D. in economics from Iowa State University in 1968, and returned to NMSU in Las Cruces to teach agricultural economics and agricultural business. His association with the university continued until 1985, when Carruthers resigned to run for governor. In 1974, Carruthers became a White House Fellow under President Gerald Ford. Returning to Las Cruces after the fellowship, Carruthers served as acting director of the New Mexico Water Resources Research Institute from 1976 to 1978. He also accepted a 1976 appointment from President Ford to serve on the commission that screens White House Fellows. In 1977, Carruthers was elected chairman of the New Mexico Republican Party, a post he held until 1979. In 1981, Carruthers was appointed assistant secretary of the Interior Department by President Ronald Reagan. He served in two key administration positions through late 1984, when he returned to New Mexico. Carruthers has been an officer and still is a member of the Breakfast Optimist Club of Las Cruces. While on the NMSU faculty, he was a member of the Faculty Senate, the Athletic Council and the Graduate Council. Wife, Kathy; three children.

Elected: November 1986
Term will expire: January 1991



NORTH CAROLINA



James G. Martin was born December 11, 1935 in Savannah, Georgia. He received a B.S. degree from Davidson College in 1957 and earned a Ph.D. degree in chemistry from Princeton University three years later. He taught chemistry at Davidson from 1960 until his election to Congress in 1972. As a member of the U.S. House of Representatives he served as a senior member on the powerful House Committee on Ways and Means. He was a chairman of the Republican Task Force on Health and a member of the House Committee on the Budget. He also was elected chairman of the House Republican Research Committee, which made him a ranking member of the executive committee of the House GOP leadership. As a congressman he received the "Watchdog of the Treasury" award from National Association of Businessmen, the "Guardian of Small Business" award from the National Federation of Independent Business and the "Distinguished Service Award" from Americans for Constitutional Action. Governor Martin is vice-chairman of the National Governors' Association's Committee on Criminal Justice and Public Protection and a member of the NGA's Committees on International Trade and Foreign Relations and the Education Task Force on Teaching. Wife, Dottie; three children. Presbyterian.

Inaugurated: January 1985
Term will expire: January 1989



NORTHERN MARIANA ISLANDS

Pedro P. Tenorio was born on the island of Saipan on April 18, 1934. Governor Tenorio completed his secondary education on Guam and attended the Territorial College of Guam (now the University of Guam). He spent several years as a supervisor for the Naval Administration Unit and for the Naval Technical and Training Unit. He also worked as an intermediate school teacher and as an executive manager for a private business in Saipan. He later served in the Congress of Micronesia and was a member of the Marianas District Legislature. In 1978, when the Northern Marianas became a commonwealth, the governor was elected vice president of the senate and chairman of the Programs Committee. In 1980 Governor Tenorio became president of the senate, a position in which he served until he was elected governor. He is the second elected governor of the Commonwealth of the Northern Mariana Islands. Governor Tenorio is a member of the National Governors' Association's Committees on Economic Development and Technological Innovation; International Trade and Foreign Relations and the Education Task Force on School Leadership. Wife, Sophia; eight children. Catholic.

Inaugurated: January 1982
Term will expire: January 1986



OKLAHOMA



Henry Bellmon was born near Tonkawa, Oklahoma on September 3, 1921. He received a B.S. degree in agriculture from Oklahoma State University in 1942. After graduating from college, Bellmon joined the Marine Corps where he served as a tank platoon leader during World War II. During his military service he was awarded the Legion of Merit and the Silver Star. He returned to farming after he finished his military service in 1946 and in that same year he ran and won a seat in the Oklahoma House of Representatives. In 1960, Bellmon was elected state chairman of the Oklahoma Republican Party. He became the first Republican governor of Oklahoma when he was elected to that position in 1962. Limited to one four-year term, he returned to farming in 1967. In 1968, he was the national chairman of the Nixon for President Committee, and in that same year, he was elected to the U.S. Senate. He was re-elected in 1974 for a second term by a narrow five percent of the vote. During his twelve years as a U.S. senator, he served on the Budget, Agriculture, Labor and Public Welfare, Appropriations, Post Office and Civil Service and the Energy and Natural Resources Committees. Wife, Shirley; three children. Presbyterian.

Elected: November 1986
Term will expire: January 1991



RHODE ISLAND



Edward D. DiPrete was born in Cranston, Rhode Island on July 8, 1934. He received a B.S. degree from Holy Cross College in 1955. He is a veteran of service in the U.S. Navy and held the rank of lieutenant commander in the Naval Reserve. In 1970, he was elected to the Cranston School Committee and served as its chairman from 1972 through 1974. He was then elected as an at-large member of the Cranston City Council and was re-elected to that position in 1976. Ed DiPrete was elected mayor of

Cranston in 1978 and was re-elected in 1982 by the largest plurality in Cranston's history. Prior to his election as mayor of Cranston, Governor DiPrete was vice president of the Frank A. DiPrete Realty Company. On the national level, Governor DiPrete served on the National League of Cities' Committee on Finance, Administration and Intergovernmental Relations and was a member of the Urban and Economic Policy Development Committee of the United States Conference of Mayors. Governor DiPrete presently serves as vice chairman of the National Governors' Association's Committee on Economic Development and Technological Innovation for the NGA's Education Task Force on School Leadership. He is also a member of the NGA's Committee on Human Resources. Wife, Patricia; seven children. Catholic.

Inaugurated: January 1985
Re-elected: November 1986
Term will expire: January 1988



SOUTH CAROLINA



Carroll A. Campbell was born in Greenville, South Carolina on July 24, 1940. He attended the University of South Carolina and earned an M.A. degree in political science from American University in 1985. Campbell's political career began in 1970 when he was elected to the South Carolina House of Representatives, where he served for four years. During his second term, he was elected assistant minority leader and also first vice-chairman of the Medical, Military, Public and Municipal Affairs

Committee. He was the first Republican in over a century to hold an office on a standing committee. Campbell made his first statewide race in 1974, running for the office of lieutenant governor. He lost by a scant 33,000 vote margin. Campbell was then named executive assistant to then Republican Governor Jim Edwards. In 1976, Campbell was elected to the South Carolina Senate, where he served on several committees, including the Judiciary Committee. He was only the fifth non-lawyer in the history of the state to do so. In 1978, Carroll Campbell became the first Republican since Reconstruction to represent South Carolina's 4th District in the U.S. House of Representatives. During his four terms as a Congressman, he has served the House Banking and Housing, Appropriations and the Ways and Means Committees. He was chairman of the South Carolina Reagan-Bush Campaign in 1980 and 1984, and was co-chairman of the U.S. House of Representatives' Core Group for Reagan in 1980 and 1984. He was a delegate to the Republican National Conventions in 1972, 1976, 1980 and 1984 and chaired the South Carolina delegation in 1980. He is only the second Republican in more than a century to be governor of South Carolina. Wife, Iris; two children. Episcopalian.

Elected: November 1986
Term will expire: January 1991



SOUTH DAKOTA



George S. Mickelson was born in Mobridge, South Dakota on January 31, 1941. He received a B.S. degree in business administration in 1963 and a J.D. degree in 1965 from the University of South Dakota. After college, he was called to active duty and served as a captain in the U.S. Army and was deployed to Viet Nam. He received his honorary discharge in 1967. Upon his return to South Dakota, he became assistant attorney general and special prosecutor for the Attorney General's

Office. He then served as Brookings County State Attorney, and was elected to six years in the South Dakota House of Representatives. During his tenure in the House of Representatives he was elected Speaker of the House. While in the legislature, Mickelson chaired and served on many committees, including Taxation, Judiciary, State Affairs, Intergovernmental Relations and a special committee on personal property tax replacement, and was chairman of the State Board of Pardons and Paroles for four years. Mickelson continues a family tradition with both his father and grandfather having served as chief executives for the state. Wife, Linda; three children. Methodist.

Elected: November 1986
Term will expire: January 1991



TEXAS



William P. Clements was born in Dallas on April 13, 1917. Governor Clements graduated from Southern Methodist University in 1939. In 1937, he began working as a roughneck in the oil fields and a driller on drilling rigs and in 1974 he founded SEDCO, Inc., a Houston-based oil drilling firm. He served as deputy secretary of the Department of Defense from January 1973 to 1977; and was awarded the Department of Defense Medal for Distinguished Public Service in 1975 and the Bronze Palm in December 1976. He is former president of the American Association of Oil Well Drilling Contractors, former director of the Independent Petroleum Association of America, former chairman of the Board of Governors of Southern Methodist University, and a member of the National Executive Board of the Boy Scouts of America. Governor Clements is former chairman of the Republican Governors' Association and the Southern Governors' Association. He was appointed by President Reagan in 1983 to the President's Commission on Central America and the President's Commission on Strategic Forces. He is director of InterFirst Corporation and of Schlumberger Limited. His re-election to a second non-consecutive term still makes him the only Republican to have served as governor in Texas this century. Wife, Rita; two children.

Elected: November 1986
Term will expire: January 1991



UTAH



Norman H. Bangerter was born January 4, 1933 in Granger, Utah. He attended Brigham Young University and the University of Utah. He has been a member of the Utah Legislature since 1974. In 1980, he was elected speaker of the Utah House of Representatives. Governor Bangerter also served as majority leader and as assistant majority whip in the Utah House. He was named as one of the top ten legislators in America by the National Republican Party in 1983. Governor Bangerter is the first

Republican governor of Utah in twenty years. He is a member of the National Governors' Association's Executive Committee. He has served as vice-chairman of the National Governors' Association's Education Task Force on School Facilities and is a member of the NGA's Committees on Economic Development and Technological Innovation; and Energy Environment. He is chairman of the Western Governors' Association. His private industry experience includes twenty-five years as a building contractor and a veteran in Utah's homebuilding and real estate development industries. Governor Bangerter served in the United States Army in Korea and is a member of the Veterans of Foreign Wars. Wife, Colleen; six children. Mormon.

Inaugurated: January 1985
Term will expire: January 1989



WEST VIRGINIA



Arch A. Moore, Jr., was born April 16, 1923 in Moundsville, West Virginia. He received his undergraduate degree in 1948 and his law degree in 1951 from West Virginia University. In 1952 he first entered the political arena when he was elected to the West Virginia House of Delegates from Marshal County. In 1956 he was elected to the U.S. House of Representatives. He served six consecutive terms as a U.S. Representative before announcing that he would be a candidate for governor in 1967.

Governor Moore won the gubernatorial election in 1968, and in 1972 became the first person in the history of the state to be elected to a second term as governor. His election victory in 1984 gave him an unprecedented third term as governor. Arch Moore is a former chairman of the Republican Governors' Association (1975-76) and a former chairman of the National Governors' Association (1971-72) as well. Governor Moore also served as chairman of the Education Commission of the States from 1974 to 1976 and as chairman of the Council of State Governments from 1971 to 1973. He currently serves as vice chairman of the NGA's Committee on Energy and Environment and is a member of the Committee on Transportation, Commerce and Communication as well as a member of the Education Task Force on College Quality. He has been the Republican National Committeeman from West Virginia since 1963. Wife, Shelley; three children. Methodist.

Inaugurated: January 1985
Term will expire: 1989



WISCONSIN



Tommy G. Thompson was born November 19, 1941 in Elroy, Wisconsin. He attended the University of Wisconsin where he received a B.S. degree in 1963 and his J.D. from the University of Wisconsin School of Law in 1966. Thompson first ran for office in 1966 and was elected to the Wisconsin State Assembly. In 1973, he was elected assistant minority leader, and in 1981 he was elected floor leader. During his twenty years in the legislature he served on several committees, including Rules, Legislative

Council, and the Assembly Organization Committees. He was also a member of the Joint Committees on Employment Relations and Legislative Organization and on the Select Committee on the Future of the University System. Wife, Sue Ann; three children. Catholic.

Elected: November 1986

Term will expire: January 1991



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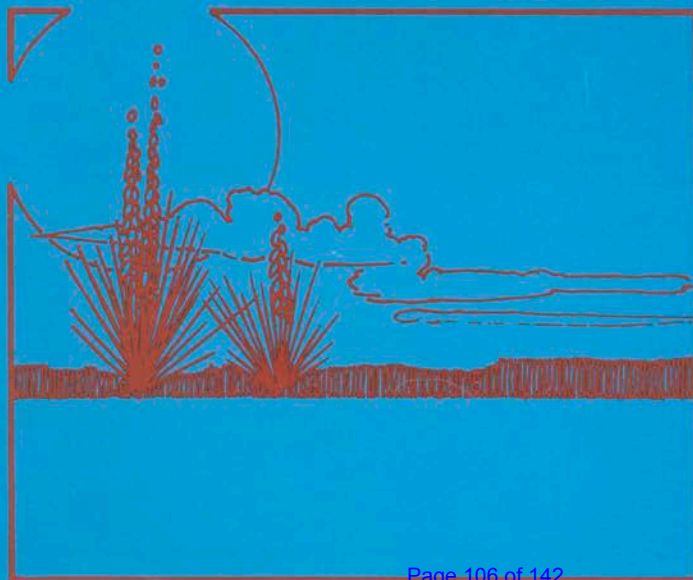
REPUBLICAN GOVERNORS CONFERENCE



SANTA FE, NEW MEXICO
NOVEMBER 21 - 24, 1987

PROGRAM

VISIONS FOR OUR FUTURE



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SANTA FE, NEW MEXICO
NOVEMBER 21 - 24, 1987

1987 ANNUAL MEETING

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GOVERNOR MICHAEL N. CASTLE
Vice Chairman

GOVERNOR GARREY E. CARRUTHERS
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Cynthia Kohl, Assistant Conference Director
Judy Bahr
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Priscilla Carr
Steve Carruthers
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| | |
|--------------------------|--|
| New Jersey | Thomas H. Kean, Chairman, RGA |
| Delaware | Michael N. Castle, Vice Chairman, RGA |
| New Mexico | Garrey E. Carruthers, Host |
| Alabama | Guy Hunt |
| Arizona | Evan Mecham |
| California | George Deukmejian |
| Florida | Bob Martinez |
| Guam | Joseph Ada |
| Illinois | James R. Thompson |
| Indiana | Robert D. Orr |
| Iowa | Terry E. Branstad |
| Kansas | Mike Hayden |
| Maine | John R. McKernan |
| Missouri | John Ashcroft |
| Nebraska | Kay Orr |
| New Hampshire | John Sununu |
| North Carolina | James G. Martin |
| Northern Mariana Islands | Pedro P. Tenorio |
| Oklahoma | Henry L. Bellmon |
| Rhode Island | Edward DiPrete |
| South Carolina | Carroll A. Campbell |
| South Dakota | George Mickelson |
| Texas | William P. Clements |
| Utah | Norman Bangerter |
| West Virginia | Arch A. Moore, Jr. |
| Wisconsin | Tommy G. Thompson |

REGISTRATION

Conference attendees may obtain registration materials and credentials at the Ballroom Concourse at the following times:

| | |
|-----------------------|-----------------------|
| Saturday, November 21 | 9:00 a.m. - 7:00 p.m. |
| Sunday, November 22 | 8:00 a.m. - 8:00 p.m. |
| Monday, November 23 | 7:00 a.m. - 7:00 p.m. |
| Tuesday, November 24 | 7:00 a.m. - Noon |

PRESS REGISTRATION

Press attendees may obtain registration materials and credentials in Zia Room "A" off the Main Concourse during the same hours shown above.

PRESS HEADQUARTERS

The conference press headquarters will be located in Zia Rooms "A" and "B." The press headquarters will be staffed throughout the conference.

TRANSPORTATION

Shuttle service will be provided to and from Albuquerque International Airport during the conference.

Shuttle service will be provided to and from the following events:

- Fenn Gallery Reception
- Western Barbeque at the Governor's Residence
- Palace of the Governors Breakfast
- Chiefs of Staff Luncheon
- Spouses Luncheon
- State Dinner

See schedule for dates, times, and departure locations.

CREDENTIAL REQUIREMENTS

Badges, provided upon registration, are required for admission to all business and social events.

CONFERENCE TELEPHONE NUMBERS

| | |
|----------------|----------------|
| Message Center | (505) 988-2300 |
| Media | (505) 983-5522 |
| Security | (505) 982-8999 |
| Host Committee | (505) 982-2600 |
| RGA Office | (505) 982-2600 |

REPUBLICAN GOVERNORS ASSOCIATION'S ANNUAL CONFERENCE

NOVEMBER 21 - 24, 1987

ELDORADO HOTEL SANTA FE NEW MEXICO

AGENDA

SATURDAY, NOVEMBER 21

9:00 a.m. - 7:00 p.m.

Registration for all conference attendees
Ballroom Concourse Area, outside Main Ballroom

Registration for Press
Zia Room "A"

Day free for conference attendees.

Tour and shopping information available at the information booth in the Main Lobby of the Eldorado Hotel.

4:00 p.m.

Opening Press Conference

Zia Room "B"

Governor Thomas Kean, New Jersey

Chairman, RGA

Governor Michael Castle, Delaware

Vice Chairman, RGA

Governor Garrey Carruthers, New Mexico, host

Early-arriving Governors will be in attendance

6:00 p.m. - 8:00 p.m.

Reception for all conference participants

The Fenn Gallery

Host: Philip Morris U.S.A.

Credentials required

Continuous shuttle service available, departing from the Main Entrance, Eldorado Hotel.

Remainder of evening open to sample Santa Fe's many fine restaurants. Please consult our information booth in the main lobby for suggestions and reservations.

SUNDAY, NOVEMBER 22

8:00 a.m. – 8:00 p.m.

Registration for all conference attendees
Ballroom Concourse Area, outside Main Ballroom

Registration for Press
Zia Room "A"

10:00 a.m. – Noon

Brunch

Museum of Fine Arts

Hosts: Governor and Mrs. Garrey Carruthers and
Mr. and Mrs. Robert Linton of Drexel Burham
Lambert Incorporated

Invitees: Governors and spouses only

The Museum is located two blocks east of the
Eldorado Hotel on Palace Avenue.

12:15 p.m. – 4:30 p.m.

Private Tour of Los Alamos National Laboratory
Governors and spouses only
Bus will depart from the main entrance of the
Eldorado Hotel.

Afternoon free for other conference participants.

6:00 p.m. – 8:00 p.m.

Western Barbecue at the Governors Residence

Invitees: Governors and spouses only

Host: AT&T

Dress: Western

Shuttle will depart from the main entrance of the
Eldorado Hotel at 5:45 p.m.

Simultaneous Western Barbecue

Lobby Court, Eldorado Hotel

Invitees: All conference participants

Dress: Western

8:00 p.m.

Governors depart Governor's Residence to return
to the Eldorado Hotel for Western Hoedown.

8:30 p.m. – Midnight

Western Hoedown

Eldorado Hotel

Invitees: All conference participants

Entertainment: Michael Martin Murphey
The Red Dawn Dancers of the Taos Pueblo
Canyon.

MONDAY, NOVEMBER 23

7:30 a.m. – 8:30 a.m.

Breakfast

The Palace of the Governors

Invitees: Governors, Governors Club Members,
Conference sponsors (Due to space limitations at
the Palace we respectfully request only two repre-
sentatives for each Club member or Sponsor.)

Host: Donaldson Lufkin and Jenrette.

Shuttle service departs the Eldorado Hotel for the
Palace at 7:15 a.m.

Shuttle service returns to the Eldorado Hotel from
the Palace at 8:30 a.m.

8:45 a.m. – 9:00 a.m. **Break**

9:00 a.m. – 10:15 a.m.

PLENARY SESSION I

The Anasazi Ballroom

Presiding: Governor Thomas Kean, New Jersey
Chairman, RGA

Presentation of Colors and Pledge: New Mexico
National Guard

Invocation: The Reverend Leo Lucero,
Vicar General, Archdiocese of Santa Fe

Welcoming Remarks: Governor Thomas Kean,
New Jersey

Welcome and Introduction of Keynote Speaker:
Governor Garrey Carruthers, New Mexico

Keynote Address: Dr. Lowell Catlett, Professor,
New Mexico State University

10:15 a.m. – 10:30 a.m. **Break**

10:30 a.m. – Noon

PLENARY SESSION II

The Anasazi Ballroom

**"The Vision of the United States
in the World Economy"**

Introduction of Speakers: Governor Mike Castle,
Delaware, Vice Chairman, RGA

Speakers: Mr. Robert O. Anderson, Retired Chair-
man of the Board and Chief Executive Officer
of Atlantic Richfield Company

Speakers (continued):

Mr. Robert Linton, Chairman of the Board,
Drexel Burnham Lambert Incorporated
Dr. Richard Drobnick, Director of the International Business Education and Research Program, University of Southern California
Mr. Alex Good, Director General of the U.S. and Foreign Commercial Service.

Noon - 12:15 p.m. **Break**

Noon - 1:15 p.m.

Chiefs of Staff Luncheon

La Fonda Hotel

Speaker: Frank Donatelli, Assistant to the President for Political and Intergovernmental Affairs

Host: E.F. Hutton

Invitees: Chiefs of Staff or Senior Staff attending conference, Governors Club Members, Conference Sponsors

Trolley shuttle departs the Eldorado Hotel for the La Fonda Hotel at Noon.

12:15 p.m. - 1:30 p.m.

Media and Press Secretary Luncheon

The Hilton Hotel, Mesa Room 100

Speaker: Ernie Mills

12:15 p.m. - 1:30 p.m.

Luncheon for Governors only

Eldorado Hotel, Old House Restaurant

Topic: Presidential Campaign 1988

Moderator: Governor Kay Orr, Nebraska

Guest: Frank Fahrenkopf

1:30 p.m. - 1:45 p.m. **Break**

1:45 p.m. - 3:00 p.m.

PLENARY SESSION III

The Anasazi Ballroom

"The Future of the Republican Party"

Introduction of Speakers: Governor James Thompson, Illinois

Speakers: Congressman Newt Gingrich, Georgia
Governor Lamar Alexander, Tennessee
Governor Richard Thornburgh, Pennsylvania

3:00 p.m. - 3:15 p.m. **Break**

3:15 p.m. - 4:30 p.m.

PLENARY SESSION IV

The Anasazi Ballroom

"Vision for the Future of Education"

Introduction of Speakers: Governor Robert D. Orr, Indiana

Speakers: Ms. Lynne V. Cheney, Chairman, National Endowment for the Humanities
Owen B. Butler, Chairman, Panel on the Educationally Disadvantaged for the Committee for Economic Development
Dr. Chester Finn, Assistant Secretary for Research and Improvement, Department of Education

4:30 p.m. - 5:00 p.m.

PLENARY SESSION V

The Anasazi Ballroom

"Vision for the Future of the Federal Budget"

Introduction of Speaker: Governor Garrey Carruthers, New Mexico

Speaker: Senator Pete V. Domenici, New Mexico
Adjournment of Session: Governor Thomas Kean, New Jersey

5:00 p.m. - 6:00 p.m. **Break**

6:00 p.m. - 7:00 p.m.

Cocktail Reception

The Court, Eldorado Hotel

Invitees: All conference participants

7:15 p.m.

Procession from the Eldorado Hotel to the Sweeney Convention Center for State Dinner

7:30 p.m.

State Dinner

Sweeney Convention Center

Welcome: Governor Garrey Carruthers

Introduction of Speaker: Governor Norman Bangerter, Utah

Keynote Speaker: Donald P. Hodel, Secretary of the Interior

Entertainment: Mr. Fred Travelena
Dinner by invitation only. Assigned seating.

TUESDAY, NOVEMBER 24

7:30 a.m. – 8:45 a.m.

Working Breakfast

Old House Restaurant, Eldorado Hotel

Speaker: Frank Donatelli, Assistant to the
President for Political and
Intergovernmental Affairs

Governors only and one staff person

8:45 a.m. – 9:00 a.m. **Break**

9:00 – 10:45 a.m.

PLENARY SESSION VI

The Anasazi Ballroom

The Republican Presidential Candidates

Presiding: Governor Thomas Kean, New Jersey

Introduction of Candidates: Governor John
Sununu, New Hampshire
Governor Mike Hayden, Kansas
Governor Thomas Kean, New Jersey

10:45 a.m. – 11:00 **Break**

11:00 a.m. – 11:30 a.m.

RGA CLOSING SESSION

The Anasazi Ballroom

RGA Business Session

Remarks: Governor Mike Castle, Delaware
1988 RGA Chairman

Exchange of Gavel

11:30 a.m. – Noon

Closing Press Conference

Zia Room "B"

END OF CONFERENCE

Noon

Get-Away Luncheon Buffet

The Court, Eldorado Hotel

Invitees: All conference attendees

GOVERNORS' SPOUSES EVENTS

MONDAY, NOVEMBER 23, 1987

11:15 a.m.

Depart Eldorado Hotel for Rancho Encantado

Noon – 1:30 p.m.

Luncheon

Rancho Encantado

Hostess: First Lady Katherine Carruthers

1:30 p.m.

Depart Rancho Encantado for the Museum

2:15 p.m. – 3:30 p.m.

Museum of Indian Arts and Culture

Slide Show Presentation: "Where Edges Meet"

Presenter: Helmuth J. Naumer, Cultural Affairs
Director, State of New Mexico

3:30 p.m. – 4:00 p.m.

Tea

Hosts: Women's Board of the School of American
Research and the Museum of New Mexico

4:00 p.m.

Depart the Museum for the Eldorado Hotel

SPONSORS

3M Company
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New Mexico
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Drexel Burnham Lambert Inc.
DuPont/Conoco
EDS Corporation
EF Hutton & Company Inc.
El Paso Natural Gas Company
Ethicon, Inc.
(Johnson & Johnson)
First Interstate Bank
Fort Marcy Compound
Giant Industries, Inc.
Goldman, Sachs & Co
Homestake Mining Company
Ideal Basic Industries
Kerr-McGee Corporation
Kwik Fries International Inc.
M Bank
Madden Group/
Center City Associates
Mallon Oil Company
Meridan Oil Inc.
Mesa Limited Partnership
Mountain Bell
Mr. Robert E. Keyes
Murphy Enterprises, Inc.
Nambe Mills
New Mexico Auto Dealers
Pacific Texas Pipeline Company
Parking Company of America
Pennzoil Company
Pepsi Co., Inc.
Phelps Dodge Corporation
Philip Morris U.S.A.
Public Service Company of
New Mexico
Recorp Inc.
Ryder System, Inc.
Salomon Brothers Inc.
Santa Fe Southern Pacific
Corporation

Southwestern Public Service
Company
Sunwest Financial Services, Inc.
Taylor Energy Corporation
Texaco USA
The BDM Corporation
TMC/Greyhound
United New Mexico Financial
Corporation
Wagner & Brown
Xerox

CONTRIBUTORS

ABF
Albuquerque Tile Company
Anderson Valley Wines
Arizona Public Service
Belew's Office Supply
Blue Corn Connection
Blue Sky Juice Company
Borden Peanut Company
Buffett's Candies
Eagle Ranch Pistachio Nursery
Edson Express
Espinosa Cartage
Fiduciary Trust Company
International
Holquin Chili Wreaths
IBM Corporation
Jackalope Pottery
Mountain Pass
Northwest Pipeline Corporation
NW Transport
Pfizer Pharmaceuticals
Rich Ford
Roadway Express Inc.
Salt River Project
Santa Fe Cookie Company
Santa Fe Vineyards
Senor Murphy Candy Maker
Shidoni Sculpture
Southwestern Association on
Indian Affairs:
Indian Market
St. Clair Vineyards
Sun Wines
Territorial House Salsa Company
The Fenn Gallery
United Parcel Service
White Koch Kelly and McCarthy
Yellow Freight Systems, Inc.

Robert J. Dole Institute of Politics
REMOVAL NOTICE

Date: 10/10/2013

Removed from: Dole Speeches, Republican Governor's Association, Santa Fe,
New Mexico, November 24, 1987 - Majority Leader Speeches
Accession: 329-89-306 Box Number: Box 41, F. 51 (original)

| | | | |
|--------------|---|-----|-------------------------------------|
| Removed to: | Oversized Photographs | Box | _____ |
| (Circle one) | Oversized Publications | Box | _____ |
| | Campaign Material | Box | _____ |
| | Oversized Newsprint | Box | _____ |
| | Personal Effects | Box | _____ |
| | Memorabilia | Box | <input checked="" type="checkbox"/> |
| | Oversized Flats [Posters, Handbills, etc] | Box | _____ |
| | Political Cartoons | Box | _____ |
| | Textiles | Box | _____ |
| | Photograph Collection | Box | _____ |

Size: 3 3/8" x 2 3/8"

Format: Name Plate

Description: Gold colored metal name plate, Seal of the State of New Mexico

Date: 1987 at center, etched below seal: "New Mexico/Republican

Subject Terms (if any): Governors' Conference/1987", in plastic wrapping

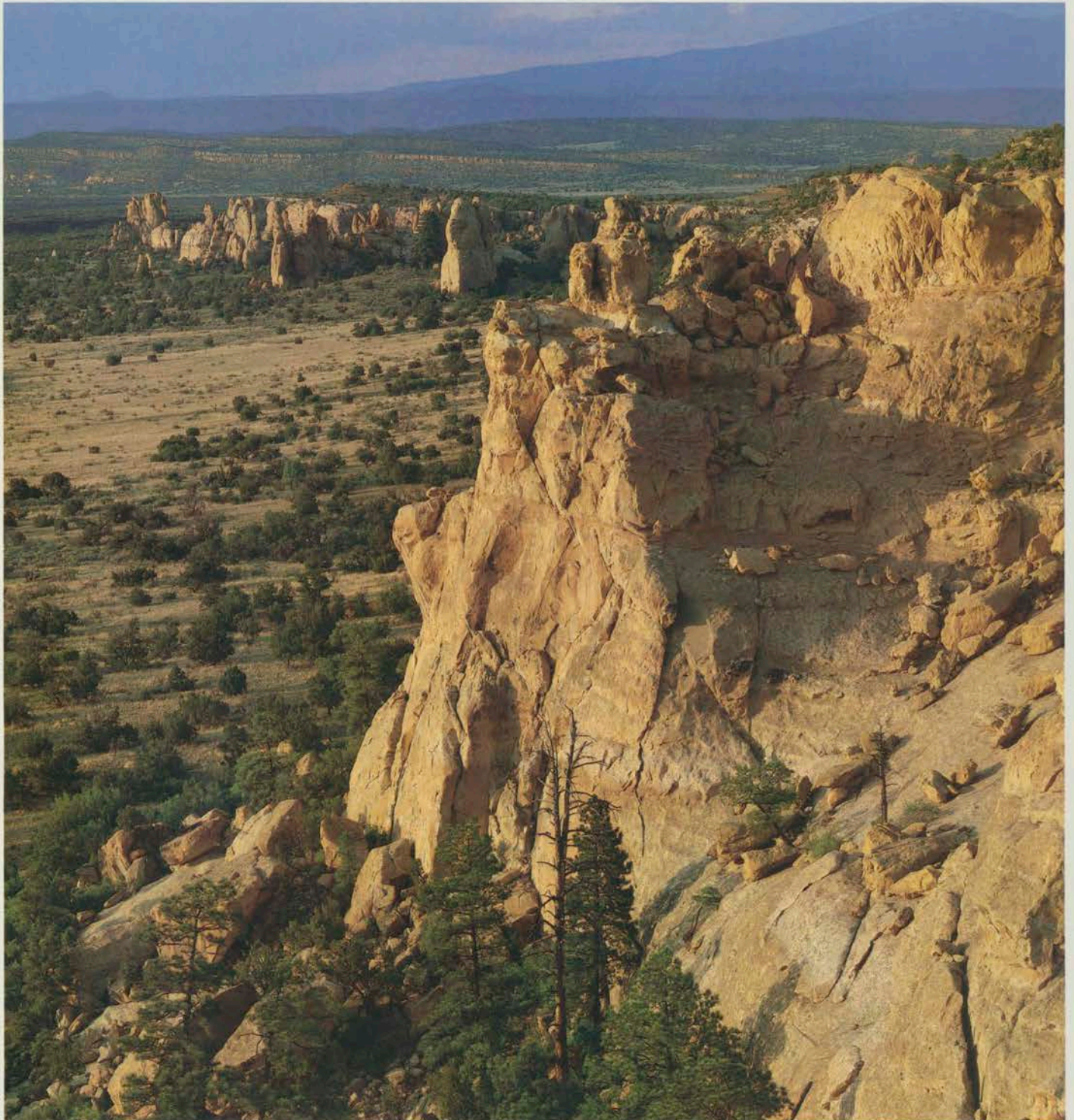
Restrictions: none

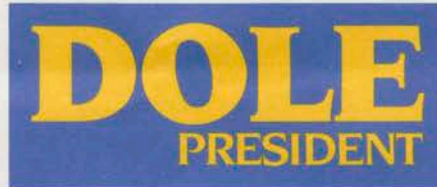
Remarks:

Removed from Republican Governors' Conference
Welcome to New Mexico folder.

Place one copy with removed item
Place one copy in original folder
File one copy in file

1987 NEW MEXICO VACATION GUIDE





1828 L Street, N.W. • Suite 805
Washington, D.C. 20036
(202) 223-9400
(TDD) (202) 223-9400

For further info:

Michele Tourtellotte
Press Advance 988-2811

November 23, 1987

ADVISORY TO THE MEDIA-FOR PLANNING PURPOSES ONLY
NOT FOR PUBLICATION OR TRANSMISSION

Members of the media wishing to cover Senator Dole's
visit to the Republican Governor's Meeting in Santa Fe, NM
on Tuesday, November 24, 1987, should be aware of the
following schedule information:

NOTE: SENATOR DOLE'S ARRIVAL ON NOVEMBER 23, 1987
IS CLOSED, AND HE HAS NO PUBLIC SCHEDULE ON
THAT DAY

Tuesday, November 24, 1987

| | |
|------------|--|
| 8:15 a.m. | Senator Dole conducts news availability in RGA press Conference Room, Zia Chamber B, El Dorado Hotel. Facilities include: -press platform -television lighting -mult box |
| 8:45 a.m. | Senator Dole concludes news availability |
| 9:35 a.m. | Senator Dole introduced to RGA Conference by Gov. Mike Hayden (KS), Anasazi Ballroom, and Senator Dole begins remarks Senator Dole will take Q & As from Governors Facilities include: -press platform -television lighting -mult box |
| 10:10 a.m. | Senator Dole concludes remarks and Q & As |
| 10:20 a.m. | Senator Dole departs El Dorado Hotel en route Santa Fe Airport Closed Departure |

WILL ATTEND - DOMENICI/DOLE GATHERING

Richard Peterson, DVM, Businessman

Linda and Jim Yarbrough - *Former P.V.D. staff member

Ken Blair - Owner, Sagebrush Inn - Taos

Don French/Faye - Retired Businessman

George Smith - Dole Volunteer

Tom and Paula Newkirk - Real Estate, Edgewood

Paul Kastler, Attorney - Raton - Wants Contact from Dole camp.

Joe and Zilla Padilla - Former G.O.P. County Chair - Good P.V.D. friends

Chena Tomlin - Good Repub. V Personnel Manager New Mexican N.P.

Blake Blakemore - Friend of Senator Dole's from Liberal

Nancy Applegate - Candidate for NM Senate

Bill and Marsha Panagokos - County G.O.P. Officer, Businessman, Law student

David Ortiz - Santa Fe Businessman

Bob Davidson - G.O.P National Committeeman

Edward and Virginia Lujan - State G.O.P. Chairman

Toni Valdez, Albuquerque

Mr. and Mrs. Paul Donistorpe

Mr. and Mrs. Kerry Morris, Albuquerque

Bud Dziack (wife?), Albuquerque

Senator John Budagher, Albuquerque

Mr. and Mrs. David Archuleta, Albuquerque

Mr. and Mrs. Bill Sego - Former State Legislator
Gubernatorial Primary Candidate

Fred and Penta Pool - Roswell Republicans

Kurt Saenz - Former PVD Staffer, NM State Housing Director

C. T. and Susan Herman - Formerly of Kansas - Repubs, V.P. of Merrill Lynch

M. H. "Blake" Blankemore - From Liberal Kansas

Miguel and Cecelia Salazar - Rio Arriba County Officers

Bernadette Pesenti, Santa Fe - 667-7396
Yes. Good worker, dedicated G.O.P. Is ready to start working on Dole campaign. Will appreciate being contacted, she's for "Bob Dole 100%."

Carl Cimino, Santa Fe - 982-5745
Yes. Retired car dealer. Personal friend of Senator Domenici. He is ready for P.V.D.'s call. He will have names of friends who may want to help also (this weekend he is on his way to Arizona to get more birds for the big dinner).

Sue Wooten, Los Alamos - 672-1776.
Will come to Hilton with Stoddards. Fran says Sue talked to her at G.O.P. Federated Women's Convention. She wants to join. Los Alamos County G.O.P. Chair.

Herman Wiesentiner, Santa Fe - 471-0512 and Frank Bond 984-2061
Oil Consignee
Good Finance Person
Former Legislator, Gov. Candidate
Les and Linda Davis, 376-2662
Will be at dinner and explain to Pete - Les is for Dole.

Bill Danner, Santa Fe - 473-3435
Will try to be at Hilton. Volunteer wants to "get involved with Dole campaign"

Senator Steve Stoddard (wife, Joe Ann) - 672-9001
Sen. Stoddard will ask Phil Reinig. Present: Senator Los Alamos and Santa Fe County.

Jerry Maestas and Liz, 753-3283
Present: Chairman of NM State Game Commission

Mike and Gretchen Berger, Santa Fe - 983-6223
Mike: empl. of Los Alamos. Gretchen: former P.V.D. staff in D.C. Present: Asst. Dean at College of Santa Fe.

Julian and Christella Noedel, Santa Fe - 983-3709
Julian is retired Highway Engineer. Christella: Secretary of Santa Fe County G.O.P.

Art and Mary Ulibari, Santa Fe - 982-1588
Arthur former Corporation Commissioner retired, also former State Director of N.E.D.A.

Robert and Ida Pacheco, Santa Fe - 982-8104
Present - general contractor

Victor and Mary Romero, Santa Fe - 988-5470
Los Alamos Employment, Owners - Health Food Store

Ambrose and Sarah Duran, Santa Fe - 982-3759
Retired Private Business. Sara - Retired Social Security Officer

Lucy Barreras, Santa Fe - 982-2460
retired, private business

Mrs. Mattiana Taylor, Santa Fe - 983-4207
retired owner of import business

Alex Tschursin, Santa Fe - 983-4207
Owner of Imports Store in Santa Fe

Connie Gomez, Santa Fe - 982-8021
retired NM State Bureau of Revenue

John Smallwood, Santa Fe - Work: 988-2800, Home: 982-0049
+ wife will be there. John is the owner of Marcy Compound. These are
condos on the North side of town. Senator, you stayed there with Carruthers
during the Governor's Campaign. Smallwood is an aggressive young businessman
and is "waiting to hear from P.V.D. and will do whatever he can to help."

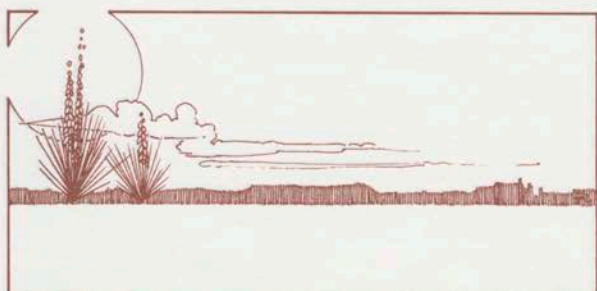
Blanche Quintana, Santa Fe - 455-2955
Good worker and organizer. She has much experience in the political arena-
good at running offices, special task committees, etc. She works well with
Pojoaque area people.

Nancy Quintana, Santa Fe - 471-1053
OK and Others. Nancy is related by marriage (husband) to Blanche. Nancy is a
retired school librarian. She has been a candidate for office in Santa Fe for
legislature. I believe she ran the first of second time P.V.D. ran. She is
sharp, dependable (she managed our phone bank in Santa Fe), and very loyal.
She is not yet convinced about Dole, but she's leaning that way. She welcomes
a call from "Pete".

Joe Marquez, Santa Fe - 471-1645
Yes + 2 - 3 others. Joe is a retired employee - present: Santa Fe County
Republican Vice Chair. He says he will work with P.V.D. anything he is asked
to do. He and wife Mary are extremely loyal G.O.P.'s. Regional officer in
N.A.R.F.E.

Alvin Stockton, Raton - 445-3036
Alvin will be at dinner with Linda and Les Davis. Alvin says P.V.D.
and he have talked and is ready to go to work on Dole campaign. He agreed
to talk to some of our good friends in Colfax and try to get them on board
also. He will have some names of those he contacted when P.V.D. calls him.
Former Speaker of the House, also Governor candidate in the 40's.

Joyce Sisson, Nambe (North of Santa Fe) - 455-2820
Yes will work. Not sure if she can be at Hilton, but will try. Joyce is a
good organizer - willing to work. She was instrumental in putting together
that "thank you" rally in Pojoaque - re: Aamodt issue.



REPUBLICAN
GOVERNORS
CONFERENCE

NOVEMBER 21 - 24, 1987

SANTA FE
NEW MEXICO

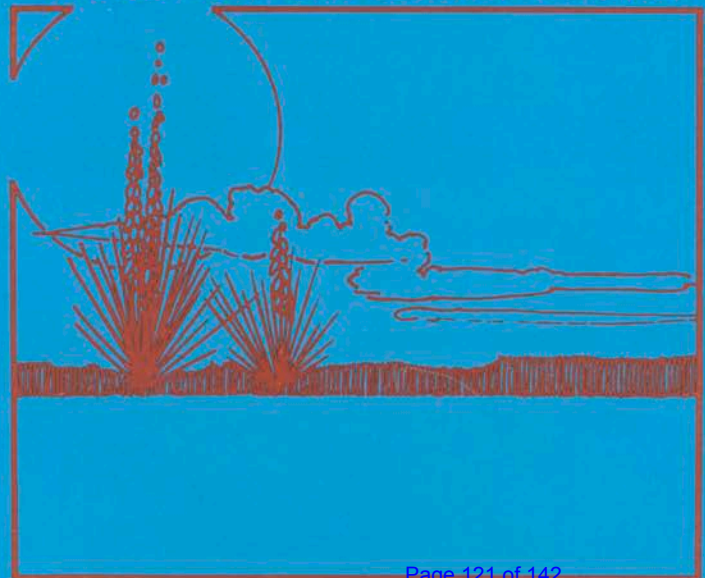
REPUBLICAN GOVERNORS CONFERENCE



SANTA FE, NEW MEXICO
NOVEMBER 21 - 24, 1987

PROGRAM

VISIONS FOR OUR FUTURE



NEW MEXICO GOVERNORS CONFERENCE



SANTA FE, NEW MEXICO
NOVEMBER 21 - 24, 1987

1987 ANNUAL MEETING

GOVERNOR THOMAS H. KEAN
Chairman

GOVERNOR MICHAEL N. CASTLE
Vice Chairman

GOVERNOR GARREY E. CARRUTHERS
Host

THE HOST COMMITTEE

Diana Daggett, Conference Director
Cynthia Kohl, Assistant Conference Director
Judy Bahr
Dixie Burch
Priscilla Carr
Steve Carruthers
Dayna Crawford
Birgit Cudahy
Helynn Dawson
Janet Green
David Haughwaut
Sharon Jones
Paul Kelly
Jim Manning
Rita Nunez
Miguel Robledo
Louise Sellman
Selma Sierra
Betty Staffeldt
Marge Teague
Nancy Tiano

OUR SPECIAL THANKS TO:

The New Mexico State Republican Party
The Santa Fe County Republican Party
The Santa Fe Federated Republican Women
The Women's Division
Santa Fe Chamber of Commerce

The New Mexico Governors Conference Host Committee
would like to extend their appreciation to:

The Eldorado Hotel
The Hilton Hotel
The La Fonda Hotel
Blue Feather Press
PIP Printing
Weldy Screenprint
The Trophy Place

THE REPUBLICAN GOVERNORS

| | |
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| New Jersey | Thomas H. Kean, Chairman, RGA |
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| Florida | Bob Martinez |
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| Illinois | James R. Thompson |
| Indiana | Robert D. Orr |
| Iowa | Terry E. Branstad |
| Kansas | Mike Hayden |
| Maine | John R. McKernan |
| Missouri | John Ashcroft |
| Nebraska | Kay Orr |
| New Hampshire | John Sununu |
| North Carolina | James G. Martin |
| Northern Mariana Islands | Pedro P. Tenorio |
| Oklahoma | Henry L. Bellmon |
| Rhode Island | Edward DiPrete |
| South Carolina | Carroll A. Campbell |
| South Dakota | George Mickelson |
| Texas | William P. Clements |
| Utah | Norman Bangert |
| West Virginia | Arch A. Moore, Jr. |
| Wisconsin | Tommy G. Thompson |

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| | |
|-----------------------|-----------------------|
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| Sunday, November 22 | 8:00 a.m. - 8:00 p.m. |
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| Tuesday, November 24 | 7:00 a.m. - Noon |

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- State Dinner

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REPUBLICAN GOVERNORS ASSOCIATION'S ANNUAL CONFERENCE

NOVEMBER 21 - 24, 1987

ELDORADO HOTEL SANTA FE NEW MEXICO

AGENDA

SATURDAY, NOVEMBER 21

9:00 a.m. - 7:00 p.m.

Registration for all conference attendees
Ballroom Concourse Area, outside Main Ballroom
Registration for Press
Zia Room "A"

Day free for conference attendees.

Tour and shopping information available at the information booth in the Main Lobby of the Eldorado Hotel.

4:00 p.m.

Opening Press Conference

Zia Room "B"

Governor Thomas Kean, New Jersey
Chairman, RGA

Governor Michael Castle, Delaware
Vice Chairman, RGA

Governor Garrey Carruthers, New Mexico, host
Early-arriving Governors will be in attendance

6:00 p.m. - 8:00 p.m.

Reception for all conference participants
The Fenn Gallery

Host: Philip Morris U.S.A.

Credentials required

Continuous shuttle service available, departing from the Main Entrance, Eldorado Hotel.

Remainder of evening open to sample Santa Fe's many fine restaurants. Please consult our information booth in the main lobby for suggestions and reservations.

SUNDAY, NOVEMBER 22

8:00 a.m. – 8:00 p.m.

Registration for all conference attendees
Ballroom Concourse Area, outside Main Ballroom

Registration for Press
Zia Room "A"

10:00 a.m. – Noon

Brunch

Museum of Fine Arts

Hosts: Governor and Mrs. Garrey Carruthers and
Mr. and Mrs. Robert Linton of Drexel Burham
Lambert Incorporated

Invitees: Governors and spouses only

The Museum is located two blocks east of the
Eldorado Hotel on Palace Avenue.

12:15 p.m. – 4:30 p.m.

Private Tour of Los Alamos National Laboratory
Governors and spouses only
Bus will depart from the main entrance of the
Eldorado Hotel.

Afternoon free for other conference participants.

6:00 p.m. – 8:00 p.m.

Western Barbecue at the Governors Residence

Invitees: Governors and spouses only

Host: AT&T

Dress: Western

Shuttle will depart from the main entrance of the
Eldorado Hotel at 5:45 p.m.

Simultaneous Western Barbecue

Lobby Court, Eldorado Hotel

Invitees: All conference participants

Dress: Western

8:00 p.m.

Governors depart Governor's Residence to return
to the Eldorado Hotel for Western Hoedown.

8:30 p.m. – Midnight

Western Hoedown

Eldorado Hotel

Invitees: All conference participants

Entertainment: Michael Martin Murphey
The Red Dawn Dancers of the Taos Pueblo
Canyon.

MONDAY, NOVEMBER 23

7:30 a.m. – 8:30 a.m.

Breakfast

The Palace of the Governors

Invitees: Governors, Governors Club Members,
Conference sponsors (Due to space limitations at
the Palace we respectfully request only two repre-
sentatives for each Club member or Sponsor.)

Host: Donaldson Lufkin and Jenrette.

Shuttle service departs the Eldorado Hotel for the
Palace at 7:15 a.m.

Shuttle service returns to the Eldorado Hotel from
the Palace at 8:30 a.m.

8:45 a.m. – 9:00 a.m. **Break**

9:00 a.m. – 10:15 a.m.

PLENARY SESSION I

The Anasazi Ballroom

Presiding: Governor Thomas Kean, New Jersey
Chairman, RGA

Presentation of Colors and Pledge: New Mexico
National Guard

Invocation: The Reverend Leo Lucero,
Vicar General, Archdiocese of Santa Fe

Welcoming Remarks: Governor Thomas Kean,
New Jersey

Welcome and Introduction of Keynote Speaker:
Governor Garrey Carruthers, New Mexico

Keynote Address: Dr. Lowell Catlett, Professor,
New Mexico State University

10:15 a.m. – 10:30 a.m. **Break**

10:30 a.m. – Noon

PLENARY SESSION II

The Anasazi Ballroom

**"The Vision of the United States
in the World Economy"**

Introduction of Speakers: Governor Mike Castle,
Delaware, Vice Chairman, RGA

Speakers: Mr. Robert O. Anderson, Retired Chair-
man of the Board and Chief Executive Officer
of Atlantic Richfield Company

Speakers (continued):

Mr. Robert Linton, Chairman of the Board,
Drexel Burnham Lambert Incorporated
Dr. Richard Drobnick, Director of the International Business Education and Research Program, University of Southern California
Mr. Alex Good, Director General of the U.S. and Foreign Commercial Service.

Noon - 12:15 p.m. **Break**

Noon - 1:15 p.m.

Chiefs of Staff Luncheon

La Fonda Hotel

Speaker: Frank Donatelli, Assistant to the President for Political and Intergovernmental Affairs

Host: E.F. Hutton

Invitees: Chiefs of Staff or Senior Staff attending conference, Governors Club Members, Conference Sponsors

Trolley shuttle departs the Eldorado Hotel for the La Fonda Hotel at Noon.

12:15 p.m. - 1:30 p.m.

Media and Press Secretary Luncheon

The Hilton Hotel, Mesa Room 100

Speaker: Ernie Mills

12:15 p.m. - 1:30 p.m.

Luncheon for Governors only

Eldorado Hotel, Old House Restaurant

Topic: Presidential Campaign 1988

Moderator: Governor Kay Orr, Nebraska

Guest: Frank Fahrenkopf

1:30 p.m. - 1:45 p.m. **Break**

1:45 p.m. - 3:00 p.m.

PLENARY SESSION III

The Anasazi Ballroom

"The Future of the Republican Party"

Introduction of Speakers: Governor James Thompson, Illinois

Speakers: Congressman Newt Gingrich, Georgia
Governor Lamar Alexander, Tennessee
Governor Richard Thornburgh, Pennsylvania

3:00 p.m. - 3:15 p.m. **Break**

3:15 p.m. - 4:30 p.m.

PLENARY SESSION IV

The Anasazi Ballroom

"Vision for the Future of Education"

Introduction of Speakers: Governor Robert D. Orr, Indiana

Speakers: Ms. Lynne V. Cheney, Chairman, National Endowment for the Humanities
Owen B. Butler, Chairman, Panel on the Educationally Disadvantaged for the Committee for Economic Development
Dr. Chester Finn, Assistant Secretary for Research and Improvement, Department of Education

4:30 p.m. - 5:00 p.m.

PLENARY SESSION V

The Anasazi Ballroom

"Vision for the Future of the Federal Budget"

Introduction of Speaker: Governor Garrey Carruthers, New Mexico

Speaker: Senator Pete V. Domenici, New Mexico
Adjournment of Session: Governor Thomas Kean, New Jersey

5:00 p.m. - 6:00 p.m. **Break**

6:00 p.m. - 7:00 p.m.

Cocktail Reception

The Court, Eldorado Hotel

Invitees: All conference participants

7:15 p.m.

Procession from the Eldorado Hotel to the Sweeney Convention Center for State Dinner

7:30 p.m.

State Dinner

Sweeney Convention Center

Welcome: Governor Garrey Carruthers

Introduction of Speaker: Governor Norman Bangerter, Utah

Keynote Speaker: Donald P. Hodel, Secretary of the Interior

Entertainment: Mr. Fred Travelena
Dinner by invitation only. Assigned seating.

TUESDAY, NOVEMBER 24

7:30 a.m. – 8:45 a.m.

Working Breakfast

Old House Restaurant, Eldorado Hotel

Speaker: Frank Donatelli, Assistant to the
President for Political and
Intergovernmental Affairs

Governors only and one staff person

8:45 a.m. – 9:00 a.m. **Break**

9:00 – 10:45 a.m.

PLENARY SESSION VI

The Anasazi Ballroom

The Republican Presidential Candidates

Presiding: Governor Thomas Kean, New Jersey

Introduction of Candidates: Governor John

Sununu, New Hampshire

Governor Mike Hayden, Kansas

Governor Thomas Kean, New Jersey

10:45 a.m. – 11:00 **Break**

11:00 a.m. – 11:30 a.m.

RGA CLOSING SESSION

The Anasazi Ballroom

RGA Business Session

Remarks: Governor Mike Castle, Delaware

1988 RGA Chairman

Exchange of Gavel

11:30 a.m. – Noon

Closing Press Conference

Zia Room "B"

END OF CONFERENCE

Noon

Get-Away Luncheon Buffet

The Court, Eldorado Hotel

Invitees: All conference attendees

GOVERNORS' SPOUSES EVENTS

MONDAY, NOVEMBER 23, 1987

11:15 a.m.

Depart Eldorado Hotel for Rancho Encantado

Noon – 1:30 p.m.

Luncheon

Rancho Encantado

Hostess: First Lady Katherine Carruthers

1:30 p.m.

Depart Rancho Encantado for the Museum

2:15 p.m. – 3:30 p.m.

Museum of Indian Arts and Culture

Slide Show Presentation: "Where Edges Meet"

Presenter: Helmuth J. Naumer, Cultural Affairs

Director, State of New Mexico

3:30 p.m. – 4:00 p.m.

Tea

Hosts: Women's Board of the School of American
Research and the Museum of New Mexico

4:00 p.m.

Depart the Museum for the Eldorado Hotel

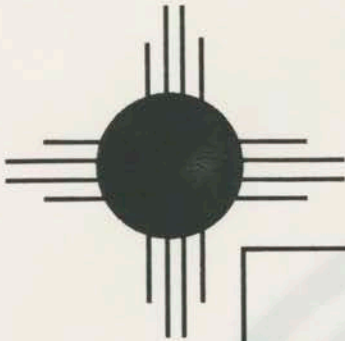
SPONSORS

3M Company
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New Mexico
AT&T
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CP National
Donaldson, Lufkin and Jenrette
Drexel Burnham Lambert Inc.
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EDS Corporation
EF Hutton & Company Inc.
El Paso Natural Gas Company
Ethicon, Inc.
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First Interstate Bank
Fort Marcy Compound
Giant Industries, Inc.
Goldman, Sachs & Co
Homestake Mining Company
Ideal Basic Industries
Kerr-McGee Corporation
Kwik Fries International Inc.
M Bank
Madden Group/
Center City Associates
Mallon Oil Company
Meridan Oil Inc.
Mesa Limited Partnership
Mountain Bell
Mr. Robert E. Keyes
Murphy Enterprises, Inc.
Nambe Mills
New Mexico Auto Dealers
Pacific Texas Pipeline Company
Parking Company of America
Pennzoil Company
Pepsi Co., Inc.
Phelps Dodge Corporation
Philip Morris U.S.A.
Public Service Company of
New Mexico
Recorp Inc.
Ryder System, Inc.
Salomon Brothers Inc.
Santa Fe Southern Pacific
Corporation

Southwestern Public Service
Company
Sunwest Financial Services, Inc.
Taylor Energy Corporation
Texaco USA
The BDM Corporation
TMC/Greyhound
United New Mexico Financial
Corporation
Wagner & Brown
Xerox

CONTRIBUTORS

ABF
Albuquerque Tile Company
Anderson Valley Wines
Arizona Public Service
Belew's Office Supply
Blue Corn Connection
Blue Sky Juice Company
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Edson Express
Espinosa Cartage
Fiduciary Trust Company
International
Holquin Chili Wreaths
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Northwest Pipeline Corporation
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Pfizer Pharmaceuticals
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Roadway Express Inc.
Salt River Project
Santa Fe Cookie Company
Santa Fe Vineyards
Senor Murphy Candy Maker
Shidoni Sculpture
Southwestern Association on
Indian Affairs:
Indian Market
St. Clair Vineyards
Sun Wines
Territorial House Salsa Company
The Fenn Gallery
United Parcel Service
White Koch Kelly and McCarthy
Yellow Freight Systems, Inc.



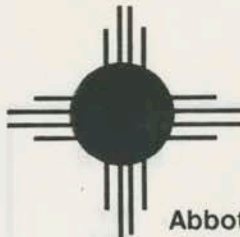
**NEW MEXICO
GOVERNOR'S CONFERENCE**
Republican Governors Association

**Republican Governor's Conference
Annual Meeting
The Hotel El Dorado
Santa Fe, New Mexico
November 21-24, 1987**

CONFERENCE DIRECTORY

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3 - 8 A - B

| NAME | CITY | STATE |
|-------------------------------|----------------|-------|
| Abbot, Terry | Montgomery | AL |
| Adam, Pat | Pierre | SD |
| Adam, Tom | Pierre | SD |
| Alexander, Governor Lamar | Nashville | TN |
| Alexander, Honey | Nashville | TN |
| Alhorn, Lee | Albuquerque | NM |
| Allbaugh, Joe | Oklahoma City | OK |
| Allen, William L. | Turone | NM |
| Anderson, Eric | New York | NY |
| Anderson, Robert O. | Roswell | NM |
| Ashcroft, Governor John | Jefferson City | MO |
| Ashcroft, Janet | Jefferson City | MO |
| Augustine, John S. | Denver | CO |
| Austin, Shawn | Washington | DC |
| Back, R. Charles | Miami | FL |
| Badal, John | Phoenix | AZ |
| Bahr, Judy | Santa Fe | NM |
| Baker, Jim | Washington | DC |
| Ballard, Brian | Tallahassee | FL |
| Bangerter, Colleen | Salt Lake City | UT |
| Bangerter, Governor Norman H. | Salt Lake City | UT |
| Barnes, Tracey | Washington | DC |
| Barron, Jerry | Washington | DC |
| Barth, Bob | Santa Fe | NM |
| Bashur, Reggie | Austin | TX |
| Bates, Tom | Indianapolis | IN |
| Bateson, Robert R. | Chicago | IL |
| Bauman, Sue | Topeka | KS |
| Bayoud, George | Austin | TX |
| Beckner, Larry | Santa Fe | NM |
| Belfiore, Joe | Burr Ridge | IL |
| Bell, Chris | Amarillo | TX |
| Bell, Jim | New Orleans | LA |
| Bellmon, Governor Henry | Oklahoma City | OK |
| Bellmon, Shirley | Oklahoma City | OK |
| Benedetto, Richard | Washington | DC |
| Bilodeau, Armand | Providence | RI |
| Black, Charles | Washington | DC |
| Black, Dottie | Albuquerque | NM |
| Black, Judy | Alexandria | VA |
| Black, Rolfe | Albuquerque | NM |
| Bonjo, Norbert | Washington | DC |
| Bowman, Christopher | Washington | DC |
| Branstad, Chris | Des Moines | IA |
| Branstad, Governor Terry | Des Moines | IA |
| Braun, Gerard M. | San Diego | CA |
| Breese, Jerry | Burbank | CA |
| Bridges, Russell | Austin | TX |

B - C

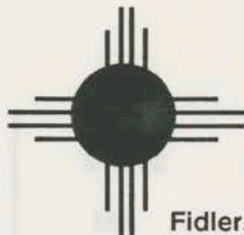


| NAME | CITY | STATE |
|------------------------------------|----------------|-------|
| Briggs, Thomas | New York | NY |
| Brink, Sydney | Santa Fe | NM |
| Brisch, Hans | Lincoln | NE |
| Brough, Delores | Overland Park | KS |
| Brough, Pat | Overland Park | KS |
| Brown, John | Washington | DC |
| Brown, Peter | Washington | DC |
| Bruce, George | Topeka | KS |
| Brunelli, Samuel A. | Washington | DC |
| Bruni, John | Burbank | CA |
| Bruno, Hal | Washington | DC |
| Bryant, Wm. Gray | Washington | DC |
| Bundock, Susan | Washington | DC |
| Burk, Jay | Washington | DC |
| Burns, Steve | Sacramento | CA |
| Burton, Gene | Albuquerque | NM |
| Butler, Erna | Cincinnati | OH |
| Butler, Owen B. | Cincinnati | OH |
| Byers, George | Albuquerque | NM |
| Cain, Dilys | Amarillo | TX |
| Cain, Paul | Amarillo | TX |
| Calloway, Larry | Albuquerque | NM |
| Campbell, Sue | Wilmington | DE |
| Candelario, Chris | Santa Fe | NM |
| Card, Andrew H., Jr. | Washington | DC |
| Carruthers, Governor Garrey | Santa Fe | NM |
| Carruthers, Katherine | Santa Fe | NM |
| Carruthers, Steve | Santa Fe | NM |
| Castle, Governor Michael N. | Wilmington | DE |
| Catlett, Lowell | Las Cruces | NM |
| Catlin, Dan | Salt Lake City | UT |
| Cheney, Lynne V. | Washington | DC |
| Clark, James A. | Albuquerque | NM |
| Clark, Joan | Albuquerque | NM |
| Clements, Rita | Austin | TX |
| Clements, Governor William P., Jr. | Austin | TX |
| Cole, Eddie | Sacramento | CA |
| Colgan, Celeste | Washington | DC |
| Collins, B. T. | Sacramento | CA |
| Collins, Paul J. | Concord | NH |
| Cook, Mike | Santa Fe | NM |
| Copley, Grace | Des Moines | IA |
| Crawford, Dayna | Santa Fe | NM |
| Crawford, Jerry | Albuquerque | NM |
| Crawford, Tim | Washington | DC |
| Crenshaw, Senator Ander | Jacksonville | FL |
| Crisp, Richard | Washington | DC |
| Crook, Bill | Phoenix | AZ |
| Curran, Barbara | New York | NY |

D - F



| NAME | CITY | STATE |
|-----------------------------|-------------|-------|
| Daggett, Diana | Albuquerque | NM |
| Davidson, Bob | Albuquerque | NM |
| Davidson, Mrs. Bob | Albuquerque | NM |
| Davis, Brenda | Trenton | NJ |
| Davis, Jada | Dallas | TX |
| Davis, Lynda | Washington | DC |
| Davis, Mark W. | Washington | DC |
| Davis, Mary Alice | Dallas | TX |
| Davis, Michele | Washington | DC |
| Davis, Rebecca | Washington | DC |
| Deike, Karen | Santa Fe | NM |
| DeLuca, Norman | Providence | RI |
| Demko, Dan | Los Angeles | CA |
| Demko, Debbie | Los Angeles | CA |
| Dendahl, Marie | Santa Fe | NM |
| Derr, Gary | Santa Fe | NM |
| Deukmejian, Governor George | Sacramento | CA |
| Deukmejian, Gloria | Sacramento | CA |
| Dickman, Murray | | PA |
| Dieterich, Nan | Santa Fe | NM |
| DiPrete, Governor Edward | Providence | RI |
| DiPrete, Patricia | Providence | RI |
| DiSabatino, Jane | Wilmington | DE |
| Domenici, Senator Pete | | NM |
| Donatelli, Frank | Washington | DC |
| Donisthorpe, Bruce | Santa Fe | NM |
| Downum, Larry | Las Cruces | NM |
| Downum, Sonia | Las Cruces | NM |
| Drobnick, Dr. Richard | Los Angeles | CA |
| Drobnick, Sheri | Los Angeles | CA |
| Dupuis, Larry | Santa Fe | NM |
| Edelman, Adam M. | Albuquerque | NM |
| Eichelmann, Charlene | Santa Fe | NM |
| Eichelmann, John III | Santa Fe | NM |
| Eichstaedt, Peter | Santa Fe | NM |
| Endicott, William | Sacramento | CA |
| Entkiken, Brenda | Albuquerque | NM |
| Erkstrom, Sylvia | Phoenix | AZ |
| Erkstrom, Walt | Phoenix | AZ |
| Escher, Gustav | New York | NY |
| Fahrenkoph, Frank J., Jr. | Washington | DC |
| Farland, Elma | Denver | CO |
| Farland, Fo | Denver | CO |
| Feather, Joseph W. | Santa Fe | NM |
| Fenn, Forrest | Santa Fe | NM |



F - H

| NAME | CITY | STATE |
|-----------------------|----------------|-------|
| Fidler, Gordon | Springfield | IL |
| Fields, David | Springfield | IL |
| Fields, Melissa | Springfield | IL |
| Finn, Chester | Washington | DC |
| Fisher, Don | Washington | DC |
| Fisher, Harvey | East Brunswick | NJ |
| Fletcher, Harrison | Santa Fe | NM |
| Florio, Dale | Princeton | NJ |
| Flynn, Lucy | Boston | MA |
| Foxhall, Irene | Houston | TX |
| Frantz, Richard | Matairie | LA |
| Freeborn, William | Wilmington | DE |
| Friedel, Jim | Madison | WI |
| Fromader, Scott | Madison | WI |
| Frost, Michael | Sacramento | CA |
| Furst, Kurt | Boulder | CO |
| | | |
| Gabriel, Tom | Des Moines | IA |
| Gage, Alexander P. | Detroit | MI |
| Galvez, Ted | Santa Fe | NM |
| Gambatesa, Linda | Washington | DC |
| Garcia, Erome | Santa Fe | NM |
| Garrison, Gary L. | Dallas | TX |
| Garrison, Jack | Topeka | KS |
| Gibbs, Christine | Phoenix | AZ |
| Gingrich, Rep. Newt | | GA |
| Goldberg, Steve | New York | NY |
| Golden, Carl | Trenton | NJ |
| Gonzalez, Nellie | Santa Fe | NM |
| Gonzalez, Santana | Santa Fe | NM |
| Good, Alex | Washington | DC |
| Goodman, Jim | Trenton | NJ |
| Green, Janet | Santa Fe | NM |
| Guerra, Carlos | Phoenix | AZ |
| | | |
| Hall, Ed | Albuquerque | NM |
| Hall, Houston | Burbank | CA |
| Hansen, Eric | Washington | DC |
| Hardeman, Tom | Dallas | TX |
| Harkins, Michael E. | Wilmington | DE |
| Harmelink, Diane | Madison | WI |
| Harmes, Joseph | Santa Fe | NM |
| Harvat, Thomas | Trenton | NJ |
| Hasse, Bill | Santa Fe | NM |
| Hasse, Thelma | Santa Fe | NM |
| Hatcher, Allen | Santa Fe | NM |
| Hayden, Governor Mike | Topeka | KS |

H - K

| NAME | CITY | STATE |
|--------------------------|------------------|-------|
| Hayden, Patti | Topeka | KS |
| Hays, Brad | Charlotte | NC |
| Hazel, Keith | New Orleans | LA |
| Hazel, Marilyn | New Orleans | LA |
| Henry, John C. | Austin | TX |
| Hermann, Bill | San Francisco | CA |
| Hermann, Janet | San Francisco | CA |
| Hernandez, Joe | Santa Fe | NM |
| Herring, Nancy | Santa Fe | NM |
| Heymeyer, Terry | Houston | TX |
| Hilker, John | Jefferson City | MO |
| Hillman, G. Robert | Austin | TX |
| Hodel, Barbara | Washington | DC |
| Hodel, Secretary Don | Washington | DC |
| Holden, Glenn | Los Angeles | CA |
| Holden, Gloria | Los Angeles | CA |
| Holland, David S. | Houston | TX |
| Horensky, Pete | Trenton | NJ |
| Horn, Dan | Springfield | IL |
| Hume, Bill | Albuquerque | NM |
| Hunt, Governor Guy | Montgomery | AL |
| Hunt, Helen | Montgomery | AL |
| Hunter, Bruce W. | Colorado Springs | CO |
| Hunter, Jeanene | Colorado Springs | CO |
| Hurt, Gary | Jefferson City | MO |
| Innocenzi, James A. | Washington | DC |
| Jackson, Bob | Tulsa | OK |
| Jacobi, Mary Jo | New York | NY |
| Jacobs, Neil | Albuquerque | NM |
| Jancar, Robert E. | Albuquerque | NM |
| Jarrett, Ann | San Francisco | CA |
| Jarrett, Richard | San Francisco | CA |
| Jemenz, William | Sacramento | CA |
| Jeske, Libby | Sacramento | CA |
| Johnston, Thomas | New York | NY |
| Jones, Andy | Trenton | NJ |
| Jones, Sharon | Santa Fe | NM |
| Joyce, Mary Ellen | Concord | NH |
| Judge, Al | Washington | DC |
| Kaff, Dale | Topeka | KS |
| Katz, Barry | Washington | DC |
| Kean, Deborah | Trenton | NJ |
| Kean, Governor Thomas H. | Trenton | NJ |

K - M



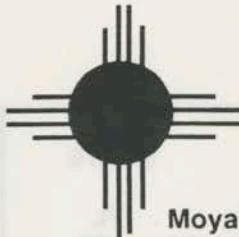
| NAME | CITY | STATE |
|------------------------|-------------|-------|
| Keaton, James | St. Paul | MN |
| Kelly, William B. | Santa Fe | NM |
| Kenny, Jane | Trenton | NJ |
| Kent, Kimberly S. | Washington | DC |
| Kerbs, Earl | Springfield | IL |
| Kilpatrick, Gary | Santa Fe | NM |
| King, Gwen | Washington | DC |
| Kinney, Stephen M. | Washington | DC |
| Klauser, Jim | Madison | WI |
| Knauss, Mary Ann | Washington | DC |
| Koch, Barbaraellen | Albuquerque | NM |
| Koch, P. C. | Washington | DC |
| Kohl, Bruce | Santa Fe | NM |
| Kohl, Cynthia | Santa Fe | NM |
| Kowalski, Tom | Austin | TX |
| Kruse, Paul | Houston | TX |
| Lamont, Loren | Montgomery | AL |
| Larrabee, Donald R. | Washington | DC |
| Lassen, John | Phoenix | AZ |
| Lavine, Lewis | Nashville | TN |
| Lebeck, Michael | Albuquerque | NM |
| Lewis, Ed | Washington | DC |
| Lewis, Vickie | Albuquerque | NM |
| Linton, Margot | New York | NY |
| Linton, Robert | New York | NY |
| Livingston Donald | Montgomery | AL |
| Loerwald, Steve | Alexandria | VA |
| Lofton, James S. | Raleigh | NC |
| Lucas, Donna | Sacramento | CA |
| Lugar, Fred | Littleton | CO |
| Lujan, Rep. Manuel | | NM |
| Luna, Debbie | Santa Fe | NM |
| MacEachern, Doug | Mesa | AZ |
| MacIver, Donald J. | El Paso | TX |
| MacIver, Sandy | El Paso | TX |
| Mallon, George | Denver | CO |
| Mallon, Nancy | Denver | CO |
| Malohn, R. Larry | Denver | CO |
| Manatt, Jim | Roswell | NM |
| Manatt, Marilyn | Roswell | NM |
| Maniatis, David | Phoenix | AZ |
| Margolis | Washington | DC |
| Martin, Nanci | Providence | RI |
| Martinez, Governor Bob | Tallahassee | FL |
| Martinez, Cecelia | Santa Fe | NM |



O - M M

| NAME | CITY | STATE |
|---------------------------------|----------------|-------|
| Martinez, Mary Jane | Tallahassee | FL |
| Martinez, Raymond | Santa Fe | NM |
| Maruggi, Al | Washington | DC |
| Matthew, Dale | Santa Fe | NM |
| Maxwell, Jan | Santa Fe | NM |
| Maxwell, Lawrence | Santa Fe | NM |
| McBride, Al | Sacramento | CA |
| McBride, Judy | Denver | CO |
| McCarthy, John F. | Santa Fe | NM |
| McConville, Edith C. | New York | NY |
| McCorkle, Cathy | Albuquerque | NM |
| McCorkle, Sherman | Albuquerque | NM |
| McGinnis, Tim | Washington | DC |
| McGlynn, Ed | Trenton | NY |
| McGraw, Kate | Santa Fe | NM |
| McGuire, Richard | Albuquerque | NM |
| McKernan, Governor John R., Jr. | Augusta | ME |
| McMullen, Alfred H. | Oklahoma City | OK |
| McNeil, Robert | Las Cruces | NM |
| McNeil, Sue | Las Cruces | NM |
| McWhorter, Charles K. | New York | NY |
| Mecham, Governor Evan | Phoenix | AZ |
| Mecham, Florence | Phoenix | AZ |
| Meckley, Thomas | Alexandria | VA |
| Mendonsa, Frank | Sacramento | CA |
| Messick, Neil | Washington | DC |
| Michel, Julie | Santa Fe | NM |
| Mickelson, Governor George | Pierre | SD |
| Mickelson, Linda | Pierre | SD |
| Miera, Rick | Santa Fe | NM |
| Mikacevich, Frank W. | St. Paul | MN |
| Miles, Denny | Salem | OR |
| Miles, Ed | St. Louis | MO |
| Miller, F. M. | Tijeras | NM |
| Miller, Frank M. | Houston | TX |
| Miller, Jay | Santa Fe | NM |
| Miller, Sharon | Augusta | ME |
| Milne, John | St. Paul | MN |
| Milovich, Duke P. | Phoenix | NM |
| Moore, A. V. | Phoenix | AZ |
| Moore, Ann | Albuquerque | NM |
| Moore, Jane | Washington | DC |
| Moore, Roy | Sacramento | CA |
| Moore, Terry | Jefferson City | MO |
| Moreno, Edward H. | Santa Fe | NM |
| Morgan, Tom | GA | |
| Morris, Joseph A. | Washington | DC |
| Morris, Richard | El Paso | TX |
| Moya, Don | Santa Fe | NM |

M - Q



| NAME | CITY | STATE |
|-------------------------|---------------|-------|
| Moya, Donnie | Santa Fe | NM |
| Murphy, Jerry | Tulsa | OK |
| Mydland, Gabe | Pierre | SD |
| Nasi, John | Roswell | NM |
| Nasi, Pat | Roswell | NM |
| Nawracaj, Ed | Burr Ridge | IL |
| Neal, Rick | Tulsa | OK |
| Neal, Susan | Tulsa | OK |
| Neale, Jim | Austin | TX |
| Nelms, Sandra | Albuquerque | NM |
| Nelson, L. James | Oak Brook | IL |
| Nunez, Rita | Santa Fe | NM |
| O'Chesky, Fred | Albuquerque | NM |
| Oliver, Don | Burbank | CA |
| Olney, Sandra | Albuquerque | NM |
| Olson, Kenneth C. | New York | NY |
| Orr, Josie | Indianapolis | IN |
| Orr, Governor Kay | Lincoln | NE |
| Orr, Governor Robert D. | Indianapolis | IN |
| Orr, William | Lincoln | NE |
| Ortiz, Antonio Marcos | Albuquerque | NM |
| Owens, Cecil | Long Beach | CA |
| Owens, Lejade | Long Beach | CA |
| Park, Randy | Lincoln | NE |
| Pears, Ralph | Auburn | MA |
| Perleman, Don | Washington | DC |
| Peterson, Dallen | Omaha | NE |
| Peterson, Glennis | Omaha | NE |
| Peterson, Kathy | Topeka | KS |
| Peterson, Sue | Topeka | KS |
| Phillips, Bill | Washington | DC |
| Philpot, O. E. | Atlanta | GA |
| Pittman, Judy | Washington | DC |
| Porter, Timothy L. | San Francisco | CA |
| Powell, Tom | Houston | TX |
| Preloh, Ann | Washington | DC |
| Price, John R. | New York | NY |
| Prock, Ben | Phoenix | AZ |
| Prosperi, David | Washington | DC |
| Provost, Steve | Trenton | NJ |
| Quick, Bob | Santa Fe | NM |
| Quintero, Stephanie | Sacramento | CA |

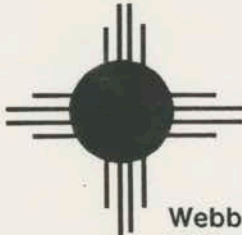
R - S

| NAME | CITY | STATE |
|----------------------|------------------|-------|
| Rahlings, Woody | Springfield | IL |
| Ralph, William | Trenton | NJ |
| Raney, Ray | Indianapolis | IN |
| Ratchford, Michael | Wilmington | DE |
| Reid, T. R. | Washington | DC |
| Rentz, Brooksie | Austin | TX |
| Rentz, Charles H. | Austin | TX |
| Reser, Galen | Washington | DC |
| Reyes, Raul | Dallas | TX |
| Riccards, Michael P. | Santa Fe | NM |
| Richards, Dale | Montgomery | AL |
| Rios, Juan | Albuquerque | NM |
| Rissing, Ed | Washington | DC |
| Robbins, Jeff | Phoenix | AZ |
| Robertson, Graham | Burbank | CA |
| Robertson, Jim | Sacramento | CA |
| Robertson, John | Albuquerque | NM |
| Robinson, Bruce | Tallahassee | FL |
| Rolley, Lanelda | Albuquerque | NM |
| Rosenthal, Joel | Canton | SD |
| Rosenthal, Susan | Canton | SD |
| Rothberg, Donald | Washington | DC |
| Roybal, David | Santa Fe | NM |
| Rucker, Darrell | Alexandria | VA |
| Rudolph, Barbara | Rosslyn | VA |
| Sammons, William | Atlanta | GA |
| Sanderson, Jane | Trenton | NJ |
| Sandlin, Scott | Albuquerque | NM |
| Scheele, Ron | Santa Fe | NM |
| Schonsberg, Tamara | Los Alamos | NM |
| Schroeder, Garrey | Colorado Springs | CO |
| Schroeder, Linda | Colorado Springs | CO |
| Scott, Jeff | Los Alamos | NM |
| Searle, Reed | Salt Lake City | UT |
| Sears, Pat | Topeka | KS |
| Shafford, David | Austin | TX |
| Shoenfield, Lloyd | Denver | CO |
| Sierra, Selma | Santa Fe | NM |
| Singletary, Mark | Dallas | TX |
| Skeen, Rep. Joe | | NM |
| Skelton, George | Sacramento | CA |
| Skilbeck, Jim | Springfield | IL |
| Schlaes, John | Washington | DC |
| Smith, Gavin | Houston | TX |
| Smith, Hazel | Houston | TX |
| Smith, Ken | Phoenix | AZ |
| Smith, Martin | Sacramento | CA |

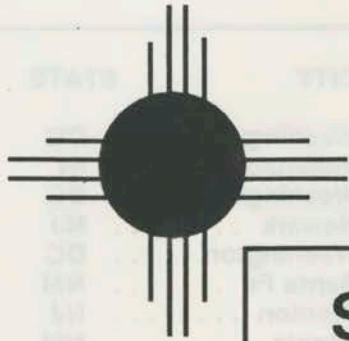
S - W

| NAME | CITY | STATE |
|-----------------------------|-------------|-------|
| Smith, Norm | Denver | CO |
| Spector, Arthur B. | New York | NY |
| Spivak, Sharon | San Diego | CA |
| Spivey, James L. | Santa Fe | NM |
| Staats, David | Albuquerque | NM |
| Stanton, Sam | Phoenix | AZ |
| Steeper, Frederick T. | Detroit | MI |
| Stenberg, Chris | Providence | RI |
| Stewart, Marise | Washington | DC |
| Studebaker, Gordon | Washington | DC |
| Sullivan, Marguerite | Washington | DC |
| Sununu, Governor John | Concord | NH |
| Sununu, Nancy | Concord | NH |
| Taft, James | Cranston | RI |
| Taft, Sally | Cranston | RI |
| Talavera, Glen | Trenton | NJ |
| Tallant, Leslie | Santa Fe | NM |
| Taylor, Patrick F. | New Orleans | LA |
| Taylor, Phyllis | New Orleans | LA |
| Teague, Marge | Santa Fe | NM |
| Teeter, Betsy | Detroit | MI |
| Teeter, Robert M. | Detroit | MI |
| Tetelman, Alice | Washington | DC |
| Tetirick, Billie | Washington | DC |
| Tetirick, Guy | Washington | DC |
| Thomas, Rich | Austin | TX |
| Thompson, Governor James R. | Springfield | IL |
| Thompson, Governor Tommy G. | Madison | WI |
| Thornburgh, Governor Dick | Pittsburgh | PA |
| Tiano, Nancy | Santa Fe | NM |
| Torres, Jose | Washington | DC |
| Travelena, Fred | Los Angeles | CA |
| Trunsnovic, Mike | Santa Fe | NM |
| Tuchi, Simone | Trenton | NJ |
| Turner, Jane | Columbus | OH |
| Valdez, Alex | Santa Fe | NM |
| Van Rest, Judy | Washington | DC |
| Wade, Terry | Washington | DC |
| Walker, Beverly | Washington | DC |
| Walker, Robert | Washington | DC |
| Walter, Susan | Washington | DC |
| Walz, Kent | Albuquerque | NM |
| Warden, Robert | Dallas | TX |

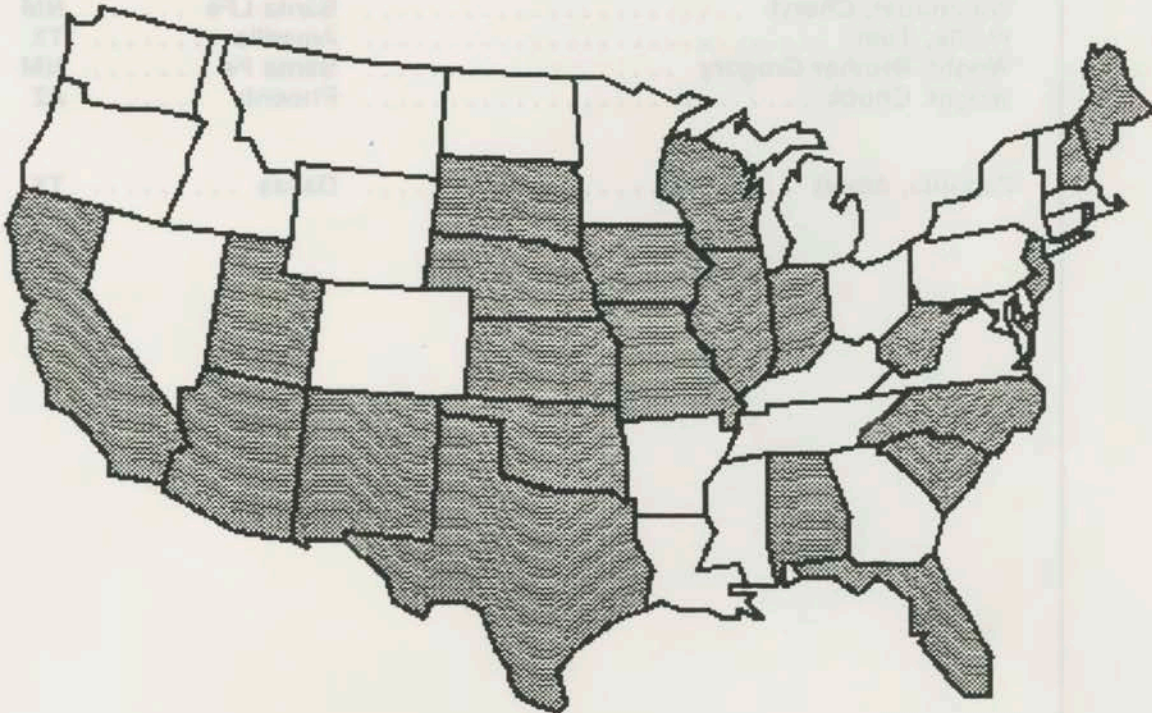
W - Z



| NAME | CITY | STATE |
|-------------------------------|--------------------|--------|
| Webb, Bill | Washington | DC |
| Weiland, Becky | Indianapolis | IN |
| Weinraub, Bernard | Washington | DC |
| Weissman, Dan | Newark | NJ |
| West, Paul | Washington | DC |
| Wheeler, Bill | Santa Fe | NM |
| Wheeler, George | Trenton | NJ |
| White, Jan | Grants | NM |
| White, Tom | Grants | NM |
| White, Ward | Washington | DC |
| Whitney, Carol | Washington | DC |
| Wilhite, Colbert R. | Wilmington | DE |
| Willard, Larry D. | Albuquerque | NM |
| Williams, Earle C. | McLean | VA |
| Wilson, Dennis | Springfield | IL |
| Winn, Bruce | Wilmington | DE |
| Winstead, Timothy | Wilmington | DE |
| Wittenauer, Cheryl | Santa LFe | NM |
| Wolfe, Tom | Amarillo | TX |
| Wright, Brother Gregory | Santa Fe | NM |
| Wright, Chuck | Phoenix | AZ |
| Zapanta, Albert | Dallas | TX |



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