

MATERIAL FOR THE ANDREAS DINNER

Quincy B...

THERE IS A NATURAL IMPULSE AT SUCH A TIME TO SPOTLIGHT THE MANY ACCOMPLISHMENTS OF DWAYNE ORVILLE ANDREAS. I COULD PROVIDE YOU ALL WITH A BORING LITANY OF THINGS YOU ALREADY KNOW. BUT WHAT ABOUT THE REAL DWAYNE ANDREAS? WHAT ARE THOSE QUALITIES THAT HAVE RAISED UP OUR FRIEND FROM HUMBLE BEGINNINGS?

THE DECISION-MAKER

FIRST OF ALL, OUR GUEST OF HONOR HAS AN UNERRING INSTINCT FOR THE CORRECT DECISION. THIS HAS COME ABOUT ONLY AFTER MANY HOURS OF DEDICATED AND ISOLATED STUDY -- A TIME WHEN OUTSIDE EVENTS DO NOT INTRUDE ON HIS CONSCIOUSNESS. WITNESS THE FOLLOWING: DWAYNE IS AT HIS FORMER HOME ON THE LAKE IN MINNESOTA -- HE IS STUDYING REPORTS PRIOR TO MAKING A BUSINESS DECISION ON SOYBEANS. HIS 3 YEAR OLD SON MICHAEL COMES RUNNING IN AND SAYS, "DAD, OUR BOAT IS SINKING." NO REACTION. A FEW MINUTES LATER, MICK COMES DASHING IN AGAIN AND YELLS, "DAD, THE BOAT IS HALF WAY SUNK." NO REACTION. FINALLY, MICK COMES WALKING IN AND CRIES, "DAD, THE BOAT IS GONE." STILL NO REACTION. ABOUT AN HOUR LATER, HAVING MADE HIS DECISION, DWAYNE WALKS OUT OF THE HOUSE AND CALLS OUT TO THE FAMILY "WHERE IS THE BOAT?" OUT OF SUCH CONCENTRATION HAS COME THE MAN WE ARE HONORING TONIGHT.

- 2 -

BIPARTISAN FRIENDSHIP

LET ME TELL YOU OF ANOTHER OF HIS ATTRIBUTES. DWAYNE MAKES FRIENDS EASILY. HE'S NEVER ALLOWED POLITICS TO STAND IN THE WAY OF FRIENDSHIP. FOR INSTANCE, IT'S ENTIRELY APPROPRIATE THAT BOB STRAUSS AND I ARE CO-CHAIRING THIS EVENING'S TRIBUTE. AFTER ALL, NO ONE HAS BEEN A STRONGER SUPPORTER OF THE TWO PARTY SYSTEM THAN DWAYNE. IN FACT, ~~SOMETIMES~~ HE SUPPORTS BOTH PARTIES AT THE SAME TIME.

WHAT'S MORE, DWAYNE HAS ENCOURAGED BOTH BOB AND I IN OUR PRESIDENTIAL ASPIRATIONS. THAT'S HARDLY NEWS. HE'S ENCOURAGED HALF OF WASHINGTON. OF COURSE, DWAYNE AND I HAVE QUITE A LOT IN COMMON, BEYOND OUR APPRECIATION FOR CORNFIELDS AND BAL HARBOUR. WE'RE BOTH SMALL TOWN BOYS WHO MADE ~~IT~~ GOOD. AS CHAIRMAN OF THE SENATE FINANCE COMMITTEE, I GET TO TALK ABOUT BILLIONS OF DOLLARS - WHILE DWAYNE GETS TO SPEND THEM. THEN TOO, OUR GUEST OF HONOR THIS EVENING HAS EARNED A REPUTATION AS THE FATHER OF GASOHOL. HE TURNS AMERICAN GRAIN INTO GAS. IN ~~WASHINGTON~~ ^{Congress}, WE FOLLOW A DIFFERENT PROCEDURE - BUT THE END PRODUCT IS JUST ABOUT THE SAME.

THE PRICE OF GENEROSITY

DWAYNE ANDREAS LOVES TO WIN. SO DO I. OF COURSE, HE'S HAD MORE PRACTICE...I THINK IT HAS SOMETHING TO DO WITH THE WAY HE THROWS HIMSELF INTO A CONTEST, NOT ONLY IN BUSINESS, BUT ALSO IN THE FIGHT FOR SOCIALLY DESIRABLE CAUSES UNRELATED TO HIS CORPORATE ACTIVITIES.

- 3 -

HE'S BEEN GENEROUS IN FEEDING THE HUNGRY, FOR INSTANCE, INEZ TOLD ME JUST THE OTHER DAY THAT THIS GENEROSITY IS NOTHING NEW. AS A BOY, DWAYNE AND HIS BROTHER BOUGHT A CALF JOINTLY - WITH AN AGREEMENT THAT DWAYNE WOULD FEED IT AND HIS BROTHER WOULD MILK IT. UNFORTUNATELY, DWAYNE WAS A LITTLE TOO GENEROUS: HE FED THE CALF TO DEATH. SINCE THEN, HE'S LEARNED THAT EVEN IDEALS EXIST ONLY WITHIN PRACTICAL LIMITATIONS.

THE GIFT WE GIVE OURSELVES

IN TRUTH, DWAYNE ANDREAS HAS SPENT A LIFETIME PUSHING OUT THE BOUNDARIES OF POSSIBILITY. HE'S MADE TECHNOLOGY AN ALLY OF THE FARMER. HE'S INFUSED A GREAT BUSINESS WITH A SPIRIT HIGHER THAN THAT OF THE MARKETPLACE ALONE. HE'S ENRICHED COUNTLESS LIVES, INCLUDING MY OWN, THROUGH THE PLEASURE OF HIS COMPANY, AND THE CHALLENGE OF HIS MIND. HE HAS BEFRIENDED A TIRED AND UNCERTAIN WORLD - AND THIS EVENING, WE PRESUME TO SPEAK AT LEAST A LITTLE FOR THAT WORLD IN EXPRESSING OUR GRATITUDE AND AFFECTION.

A WISE MAN ONCE SAID THAT A FRIEND IS A PRESENT YOU GIVE YOURSELF. IF THAT IS SO, THEN EVERYONE IN THIS ROOM CAN BE ACCUSED OF SELF-INDULGENCE.