

REMARKS OF HONORABLE BOB DOLE

ASSOCIATION OF AMERICAN PHYSICIANS AND SURGEONS  
CHICAGO, ILLINOIS  
FRIDAY, APRIL 16, 1971

IT IS A PLEASURE FOR ME TO BE HERE, ADDRESSING THIS  
GATHERING OF AMERICAN MEDICAL MEN, <sup>WOMEN</sup> THE SAME COMMON SENSE AND  
COMMON  
DECENCY THAT BUILT A GREAT NATION HAS CREATED A MEDICAL  
PROFESSION AND A MEDICAL TECHNOLOGY THAT IS UNRIVALLED  
AROUND THE WORLD FOR ITS TECHNICAL ACHIEVEMENTS AND BREAK-  
THROUGHS IN THE RESEARCH FIELD.

YET, LIKE ALL SYSTEMS BUILT ON HUMAN NATURE, IT HAS  
ITS GAPS AND FLAWS. AND TODAY IT IS BEING ATTACKED BY SOME  
POLITICAL FIGURES WITH GREATER INTENSITY THAN EVER.

NOW THE LAST THING IN THE WORLD THAT YOU NEED FROM  
ME THIS EVENING IS A DETAILED LECTURE ON THE AMERICAN MEDICAL  
SCENE. YOU ARE IN THE HEART OF IT, AND YOU HAVE A FAR DEEPER  
UNDERSTANDING OF IT THAN I DO. BUT I WOULD BRIEFLY LIKE TO  
DISCUSS THE SUBJECT OF HEALTH CARE WITH YOU. IT IS A SUBJECT  
THAT ALL OF US ARE CONCERNED ABOUT AS CITIZENS, NOT JUST MEMBERS  
OF A PARTICULAR PROFESSION.  
AS  
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## CRISIS IN HEALTH PROFESSIONS

ANY REALISTIC DISCUSSION OF THE SUBJECT MUST BEGIN WITH THE REALIZATION THAT, DESPITE THE MAGNIFICENT ACHIEVEMENTS OF THE HEALTH PROFESSIONS OVER THE PAST SEVERAL DECADES, A HEALTH CRISIS EXISTS IN AMERICA TODAY.

NEARLY EVERYONE HAS COME TO REALIZE THAT DECADES OF FRAGMENTED, UNPLANNED AND INCREASINGLY COMPLEX JUGGLING OF AMERICA'S HEALTH DELIVERY SYSTEMS HAVE BROUGHT US TO THE BRINK OF DISASTER.

WHEN THE THREAT OF PROLONGED SERIOUS ILLNESS BRINGS WITH IT THE THREAT OF FINANCIAL RUIN FOR THE AVERAGE WORKING AMERICAN, WE KNOW THAT SOMETHING IS SERIOUSLY WRONG. AND THAT IS WHERE THE SITUATION STANDS TODAY

### NEED FOR REFORM

THE HEALTH PROFESSIONS, GOVERNMENT OFFICIALS AND, ABOVE ALL, THE AMERICAN PEOPLE -- WHO NEED AND DESERVE THE BEST HEALTH CARE IN THE WORLD -- RECOGNIZE THAT THE TIME HAS COME FOR CHANGE, FOR REFORM.

NOW THERE ARE SOME -- MANY OF THEM DEMOCRATIC COLLEAGUES OF MINE IN THE SENATE -- WHO SAY THAT WE SHOULD JUNK THE WHOLE WORKS AND START OVER FROM SCRATCH. THEY WOULD SIMPLY HAVE THE FEDERAL GOVERNMENT PAY THE ENTIRE COST OF MEDICAL CARE IN THIS COUNTRY.

THEIR MULTI-BILLION DOLLAR BLUEPRINT FOR FEDERALLY DOMINATED MEDICINE IS CALLED "THE NATIONAL HEALTH INSURANCE PLAN."

#### NHI - A QUACK REMEDY

I BELIEVE IT IS A QUACK REMEDY. EVEN WORSE, IT IS AN IRRESPONSIBLE APPEAL TO THE EXPECTATIONS AND NEEDS OF MILLIONS OF AMERICANS. I OPPOSE THE CONCEPT OF A NATION ALIZED SOCIALIZED HEALTH INSURANCE PLAN. IT WOULD TRANSFORM AMERICAN DOCTORS INTO HARRASSED, INCOMPETENT BUREAUCRATS, AND THAT IS SOMETHING WE MUST AVOID AT ALL COSTS.

WE ARE NOT GOING TO SOLVE THIS COUNTRY'S HEALTH CARE PROBLEMS BY WHOLESAL DISRUPTION OF OUR PRESENT HEALTH

CARE STRUCTURE. WE ARE NOT GOING TO BUILD A SYSTEM FOR THE 1970'S AND 1980'S AND BEYOND BY ABANDONING ALL THAT HAS BEEN CREATED BEFORE.

ON THE OTHER HAND, IT WOULD BE JUST AS DISASTROUS FOR US TO SIT ON DEAD CENTER, DOING NOTHING, WHILE THE PROBLEM CONTINUES TO BUILD. THAT KIND OF NEGLECT ONLY HEIGHTENS THE APPEAL OF QUACK REMEDIES LIKE NATIONAL HEALTH INSURANCE.

THE REASONABLE COURSE -- THE MOST EFFECTIVE COURSE -- IS TO TAKE THE STRUCTURE AND SYSTEM WE DO HAVE; CHANGE THE BAD; REPLACE THE OUTMODED; AND STIMULATE THE GOOD. AND LET US NEVER FORGET THAT THERE IS MUCH GOOD IN AMERICA'S HEALTH SYSTEM.

#### SUPPORT MEDICREDIT

PERSONALLY, I SUPPORT MANY OF THE CONCEPTS CONTAINED IN THE MEDICREDIT PROPOSAL RECENTLY INTRODUCED BY SENATOR CLIFFORD HANSEN OF WYOMING. I JOINED IN SPONSORING THAT LEGISLATION BECAUSE IT HOLDS OUT THE PROMISE OF GENUINE REFORM AND REAL PROGRESS.

THE PRESIDENT, TOO, HAS RECOGNIZED THE NEED FOR REFORM. AS IN ALL OPERATIONS OF HIS ADMINISTRATION, HE HAS PRESENTED A SERIOUS, WELL-RESEARCHED AND RESPONSIBLE APPROACH TO SOLVING THE PROBLEMS IN THIS FIELD. THERE ARE SOME DIFFERENCES BETWEEN THE PRESIDENT'S PROPOSALS AND THE IDEAS OF MEDICREDIT, BUT THESE ARE DIFFERENCES OF EMPHASIS AND DEGREE, NOT WIDE CHASMS OF PHILOSOPHY. BOTH PLANS SEE THE NEED FOR IMPROVEMENT, AND BOTH RECOGNIZE THE NECESSITY OF RETAINING WHAT IS SOUND.

AS PRESIDENT NIXON HAS SAID, "AMERICA HAS LONG BEEN THE WEALTHIEST NATION IN THE WORLD. NOW IT IS TIME THAT WE BECOME THE HEALTHIEST NATION IN THE WORLD." THIS GOAL IS ONE ALL OF US IN THIS ROOM SHARE, AND I AM CONFIDENT WE CAN ATTAIN IT THROUGH COOPERATION AND UNDERSTANDING, IN A WAY THAT WILL PRESERVE THE GREATNESS OF AMERICAN MEDICINE.

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WE MUST SEE THAT NO FAMILY IN AMERICA IS DENIED ADEQUATE HEALTH CARE AND HEALTH PROTECTION. WE MUST MODERNIZE AND UPDATE OUR DELIVERY SYSTEMS, AND WE MUST SEE TO IT THAT THE SUPPLY AND TRAINING OF HEALTH MANPOWER MEETS THE NEEDS OF AN EXPANDING POPULATION AND AN IMPROVING TECHNOLOGY.

ISSUE OF AMERICAN SURVIVAL

BUT DISCUSSION OF NATIONAL HEALTH POLICIES -- IMPORTANT AS THAT IS -- REALLY HINGES ON AN EVEN MORE FUNDAMENTAL ISSUE. FOR WE CAN ONLY HAVE A HEALTHIER FUTURE IF AMERICA SURVIVES AS A FREE NATION.

FOR THIS REASON, I WOULD LIKE TO SPEND SOME OF OUR TIME TOGETHER THIS EVENING DISCUSSING A SUBJECT THAT IS A LITTLE REMOVED FROM YOUR DAY-TO-DAY CONCERNS AS MEDICAL MEN. I REFER TO OUR NATIONAL DEFENSE PREPAREDNESS.

NOTHING IN LIFE IS MORE FUNDAMENTAL THAN SURVIVAL ITSELF, AND YET, IN THE OVERHEATED NATIONAL DIALOGUE ABOUT

"RE-ORDERED PRIORITIES" AND "HUMAN NEEDS," THE BASIC ISSUE OF NATIONAL SURVIVAL HAS BEEN DOWNGRADED AND RIDICULED BY THOSE WHO WOULD DISTRACT THE PUBLIC WITH SHORT-TERM ISSUES WITH POLITICAL SEX APPEAL.

#### MILITARY UNDER ATTACK

I CANNOT REMEMBER ANY TIME IN MY LIFETIME WHEN THE AMERICAN MILITARY HAVE BEEN SUBJECTED TO A MORE CO NCERTED, INCESSANT CAMPAIGN OF ABUSE THAN DURING THE PAST SEVERAL YEARS X NO SINGLE GROUP DESERVED FULL BLAME FOR IT. SOME MEMBERS OF THE PRESS, OF THE ELECTRONIC MEDIA, AND EVEN OF THE UNITED STATES SENATE, HAVE JOINED IN THE ATTACK.

THE TRAGEDY IS THAT, IN THEIR SHORT-SIGHTEDNESS, THEY DO NOT REALIZE THAT WHAT THEY ARE ATTACKING IS MORE THAN THE AMERICAN MILITARY ESTABLISHMENT -- IT IS THE VERY ABILITY OF OUR NATION TO PROTECT ITSELF IN A TURBULENT, NUCLEAR AGE.

X HARDLY A DAY GOES BY THAT SOME PUNDIT OR POLITICIAN DOES NOT STRIKE A NEW BLOW OR LEVEL A NEW CHARGE AGAINST OUR SYSTEM OF NATIONAL DEFENSE.

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YET THE FACTS OF LIFE IN AN ATOMIC AGE ARE UNDENIABLE. THE GREATEST THREAT TO AMERICAN SECURITY -- MORE LONG-LASTING AND MORE PERILOUS THAN VIETNAM -- IS RUSSIA'S GROWING NUCLEAR ARSENAL. UNFORTUNATELY, IN SOME CIRCLES, WORDS LIKE "DEFENSE," "MILITARY," AND "SECURITY" ARE MET WITH SNEERS AND TURNED UP NOSES. IT HAS BECOME VERY "IN" TO ATTACK AMERICA'S DEFENSE PROGRAM.

#### LESSON OF PEARL HARBOR

LAST MONTH I HAD THE OPPORTUNITY TO SPEAK TO AN AUDIENCE IN HAWAII. THERE, TOO, I DISCUSSED THE PROBLEMS OF NATIONAL DEFENSE, AND THE UNPRECEDENTED ATTACK BEING LAUNCHED AGAINST OUR ARMED FORCES TODAY. BECAUSE IT WAS HAWAII -- AN OUTLYING LINK IN OUR CHAIN OF NATIONAL DEFENSES, AND THE SCENE, A GENERATION AGO, OF THE DAY THAT LIVED IN INFAMY -- I THINK I REALIZED THE FULL URGENCY OF MY MESSAGE FOR THE FIRST TIME.

THOSE WHO LIVED THROUGH THE HORROR AND DISBELIEF OF THE ATTACK ON PEARL HARBOR WILL NEVER FORGET IT. AFTER THE BITTER LESSON OF 1941, AMERICANS VOWED NEVER TO BE TAKEN BY SURPRISE AGAIN -- ESPECIALLY IN A NUCLEAR AGE, WHEN THERE CAN BE NO LAST-ROUND COMEBACK.

UNFORTUNATELY, SOME AMERICANS HAVE FORGOTTEN THE TRAGIC LESSON OF PEARL HARBOR -- THE LESSON THAT OUR FUTURE AS A FREE PEOPLE DEPENDS ON OUR STRENGTH AS A NATION.

EISENHOWER KEPT AMERICA STRONG

[ AS GEORGE WASHINGTON WARNED HIS FELLOW COUNTRYMEN NEARLY TWO CENTURIES AGO, "TO BE PREPARED FOR WAR IS ONE OF THE MOST EFFECTUAL MEANS OF PREVENTING IT." THIS LESSON WAS NOT LOST ON PRESIDENT EISENHOWER. ]

DWIGHT EISENHOWER-- WHO ENDED THE WAR IN KOREA HONORABLY, JUST AS RICHARD NIXON IS ENDING THE WAR IN VIETNAM HONORABLY -- RECOGNIZED THE NEED FOR A STRONG NATIONAL DEFENSE.

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INCIDENTALLY, IT IS IMPORTANT FOR US TO REMEMBER EXACTLY WHAT IS MEANT BY AN HONORABLE END TO OUR INVOLVEMENT IN VIETNAM. THE QUESTION IS NOT REALLY ONE OF VICTORY OR DEFEAT, BUT WHETHER OR NOT WE PERMIT A COMMUNIST TAKEOVER BY A PRECIPITATE WITHDRAWAL.

THE SECOND FACTOR IN AN HONORABLE SETTLEMENT IS THE SAFETY AND WELL-BEING OF AMERICAN PRISONERS OF WAR IN THE HANDS OF THE ENEMY. A RECENT NATIONAL POLL SHOWED THAT THE AMERICAN PUBLIC, BY A TWO-TO-ONE MARGIN, DOES NOT WANT US TO GET OUT OF VIETNAM IN A WAY THAT WOULD THROW OPEN THE DOOR TO A COMMUNIST TAKEOVER IN INDOCHINA. AND BY A FIVE-TO-ONE MARGIN, THEY DO NOT WANT US TO GET OUT IN A WAY THAT WOULD JEOPARDIZE OUR POW'S AND MEN MISSING IN ACTION.

AS PRESIDENT NIXON STATED IN HIS ADDRESS TO THE NATION LAST WEEK, HE HAS PLEDGED TO END AMERICAN INVOLVEMENT IN THIS WAR, AND HE IS KEEPING THAT PLEDGE. HE EXPECTS TO BE HELD

ACCOUNTABLE BY THE AMERICAN PEOPLE IF HE FAILS. BUT  
THE JURY SHOULD NOT BE COMPOSED OF POLITICIANS SEEKING  
THE PRESIDENCY -- MEMBERS OF THE PARTY THAT GOT US INTO  
THE WAR IN THE FIRST PLACE.

THAT IS WHAT I MEAN WHEN I SPEAK OF AN HONORABLE  
POLICY TO END AMERICAN INVOLVEMENT IN THE WAR, AND I  
BELIEVE IT IS THE KIND OF POLICY PRESIDENT EISENHOWER WOULD  
BE PROUD OF.

WHEN HE LEFT OFFICE IN 1961, AMERICA BENEFITED FROM  
HIS WISDOM. THE UNITED STATES HAD AN OVERWHELMING NUCLEAR  
SUPERIORITY OVER THE SOVIET UNION -- A SUPERIORITY THAT ENABLED  
PRESIDENT KENNEDY TO FACE DOWN THE RUSSIANS DURING THE  
CUBAN MISSILE CRISIS A YEAR LATER.

AS A RESULT, RUSSIAN MISSILES WERE PEACEFULLY  
REMOVED FROM CUBA AND A POTENTIAL THREAT TO OUR NATIONAL  
SURVIVAL WAS ELIMINATED.

BUT WHAT WILL HAPPEN IF THE DISARMERS AND THE FOES  
OF NATIONAL SECURITY HAVE THEIR WAY? WHAT WILL HAPPEN IF

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WE ALLOW THEM TO STRIP OUR ALREADY WEAKENED DEFENSES?

WHAT WILL HAPPEN THE NEXT TIME WE MUST FACE UP TO ALIEN

AGGRESSION IF THE NUCLEAR CARDS ARE STACKED AGAINST US?

RUSSIAN INTENTIONS CLEAR

THESE ARE NOT PLEASANT QUESTIONS TO THINK ABOUT. THE ANSWERS ARE NOT VERY REASSURING. THE SOVIET UNION HAS PUBLICLY AND REPEATEDLY ARTICULATED ITS GOAL OF WORLD CONQUEST. AMERICA IS THE ONLY REAL BARRIER TO THAT DRIVE FOR GLOBAL DOMINATION, THEREFORE AMERICA IS THE PRIME TARGET OF SOVIET MILITARY PLANNING. OUR ONE-WAY DISARMERS TRY TO GLOSS OVER THIS. THEY TELL US THAT THE RUSSIANS CAN BE RELIED ON TO BE REASONABLE. AFTER ALL, WE ARE TOLD, THEY'RE ONLY HUMAN. WHY WOULD THEY WANT TO BOTHER US?

THE SAME KIND OF TALK COULD BE HEARD IN HUNGARY IN 1956, RIGHT BEFORE RUSSIAN TANKS ROLLED INTO BUDAPEST. IT COULD BE HEARD IN CZECHOSLOVAKIA IN 1968, JUST BEFORE THAT UNFORTUNATE COUNTRY WAS OCCUPIED BY THE RUSSIAN ARMY.

X NOW WE HEAR THE SAME TALK FROM THE LIPS OF AMERICAN POLITICIANS WHO OUGHT TO KNOW BETTER. AND IF THEIR VIEWS PREVAIL, IT WILL ONLY BE A MATTER OF TIME BEFORE AMERICA IS AS VULNERABLE TO NUCLEAR BLACKMAIL AS CZECHOSLAVAKIA AND HUNGARY WERE TO INVASION.

#### THE MILITARY BALANCE

MILITARILY, HERE IS WHERE AMERICA STANDS TODAY IN RELATION TO THE SOVIET UNION. FROM A POSITION OF CLEAR SUPERIORITY IN THE EISENHOWER YEARS, OUR COUNTRY'S STRATEGIC POSITION HAS BEEN GRADUALLY ERODED X BY THE MID-1970'S, THE RUSSIANS CAN BE EXPECTED TO HAVE A FORCE OF 1,900 LAND-BASED ICBMS. THIS WOULD GIVE THE RUSSIANS MORE THAN ENOUGH STRENGTH TO WIPE OUT ALL AMERICAN CITIES OF SUBSTANTIAL SIZE, AND A STRONG SUPERIORITY OVER OUR OWN MISSILE FORCE.

X X BESIDES HER LAND-BASED MISSILES, RUSSIA NOW HAS A FLEET OF 17 MISSILE - LAUNCHING SUBMARINES, WITH ANOTHER 15 IN VARIOUS STAGES OF CONSTRUCTION. TWO YEARS AGO, SHE HAD ONLY FOUR.

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X THIS MEANS THAT TODAY NEARLY ALL OF THE POPULATION OF THE UNITED STATES -- YOU, I AND EVERYONE IN THIS ROOM, PLUS MOST OF THE REMAINDER OF THE NATION -- LIE WITHIN RANGE OF RUSSIA'S SUBMARINE MISSILE FORCE.

ON TOP OF ALL THIS, THE DEFENSE DEPARTMENT HAS EVIDENCE THAT THE SOVIET UNION IS DEVELOPING A NEW ANTI-BALLISTIC MISSILE SYSTEM, SUPPLEMENTARY TO THE FOUR COMPLEXES NOW PROTECTING MOSCOW.

AND WITHIN RECENT WEEKS, IT WAS REVEALED THAT THE RUSSIANS MAY BE SPEEDING UP DEVELOPMENT OF A NEWER, MORE DEVASTATING MODEL OF ICBM.

PATTERN CLEAR

X THE PATTERN IS AS CLEAR AS IT IS OMINOUS. THE RUSSIANS AREN'T BUILDING AND DEPLOYING ALL OF THIS NUCLEAR HARDWARE JUST FOR THE FUN OF IT, OR TO MAINTAIN A "FULL-EMPLOYMENT ECONOMY". THEY MEAN BUSINESS AND THEIR PAST RECORD AS AN AGGRESSOR SHOWS US EXACTLY WHAT KIND OF BUSINESS THEY MEAN.

ALL OF WHICH UNDERSCORES THE NEED FOR OUR NATION TO LOOK TO ITS OWN DEFENSES, AND TO MAINTAIN THE KIND OF REALISTIC DETERRENCE ADVOCATED BY PRESIDENT NIXON AND DEFENSE SECRETARY LAIRD.

NEED FOR STRONG, ECONOMICAL DEFENSE

y THIS DOES NOT MEAN THAT UNCLE SAM SHOULD GIVE A BLANK CHECK TO THE PENTAGON. AS THE RECORD SHOWS, PRESIDENT NIXON IS READY, WILLING AND ABLE TO TRIM THE UNNECESSARY FAT FROM OUR DEFENSE PROGRAM. THE FACT IS THAT THE PRESIDENT HAS SAVED \$8 BILLION IN DEFENSE SPENDING IN THE PAST TWO YEARS.

AS FOR THE TALK OF REARRANGING PRIORITIES, JUST LOOK AT THE FACTS AND YOU CAN SEE THAT THIS HAS ALREADY BEEN DONE. WHEREAS 66 PERCENT OF THE FEDERAL BUDGET WAS SPENT ON DEFENSE IN 1952, THE PERCENTAGE HAS BEEN CUT NEARLY IN HALF, TO 34.6 PERCENT FOR FISCAL 1971. SINCE 1952, DEFENSE SPENDING HAS FALLEN FROM 13.6 TO 7.2 PERCENT OF THE GROSS NATIONAL PRODUCT. AND, FINALLY, WHEN PRESIDENT NIXON SENT HIS BUDGET FOR FISCAL 1971 TO THE CONGRESS, SPENDING ON HUMAN RESOURCES SUCH AS

HEALTH AND EDUCATION OUTPACED DEFENSE SPENDING FOR THE FIRST TIME  
IN TWO DECADES.

THERE CAN BE NO DENYING THE DEDICATION OF THIS ADMINISTRATION --  
AND ALL REASONABLE MEN -- TO AN ECONOMICAL NATIONAL DEFENSE. BUT TO  
ECONOMIZE IS NOT THE SAME THING AS TO DESTROY, ANY MORE THAN DIETING IS  
THE SAME THING AS STARVING TO DEATH.

THE WARNING OF HISTORY

HISTORY IS LITTERED WITH TRAGIC EXAMPLES OF GREAT AND LITTLE  
NATIONS THAT GREW COMPLACENT AND SELF-SATISFIED. IT IS LITTERED WITH  
CIVILIZATIONS THAT FLOWERED AND THEN LOST THE WILL AND THE STRENGTH  
NECESSARY FOR SURVIVAL.

AS AMERICANS, WE ARE CITIZENS OF PERHAPS THE GREATEST NATION  
TO EMERGE SINCE THE BEGINNING OF RECORDED HISTORY. BESIDES OUR  
COUNTRY'S IMMENSE POWER AND WEALTH, IT HAS GIVEN BIRTH TO A SET OF  
BASIC HUMAN RIGHTS UNRIVALED IN THE ANNALS OF MANKIND. AND YET, IF THE  
VOICES OF IRRESPONSIBILITY TRIUMPH, AND AMERICA IS STRIPPED OF HER

*Handwritten notes at top: "The..."*

DEFENSES, FUTURE GENERATIONS MAY LOOK BACK ON US AS JUST ONE MORE EX-  
TINCT CIVILIZATION THAT GREW RIPE AND THEN ROTTEN -- THAT PERISHED  
THROUGH ITS OWN WEAKNESS AND APATHY.

THAT IS A TRAGIC EPITAPH THAT NEVER SHOULD AND NEVER SHALL BE  
WRITTEN AS LONG AS DECENT, REASONABLE AMERICANS OF ALL PARTIES AND PER-  
SUASIONS STAND UNITED BEHIND A STRONG NATIONAL DEFENSE.

AS MEDICAL MEN, YOU HAVE A DEEP REVERENCE FOR LIFE. ITS PRESER-  
VATION LIES AT THE BASE OF YOUR PROFESSIONAL CREED. AND WHEN WE TALK  
OF NATIONAL DEFENSE, WE ARE TALKING ABOUT SAFEGUARDING THE LIVES OF  
LITERALLY MILLIONS OF MEN, WOMEN AND CHILDREN BELONGING TO THIS AND  
FUTURE GENERATIONS.

AS RESPECTED MEMBERS OF YOUR COMMUNITIES, I HOPE THAT YOU WILL  
HELP TO GET THIS MESSAGE ACROSS TO YOUR FELLOW CITIZENS. THE ISSUE IS  
NOTHING LESS THAN NATIONAL SURVIVAL, AND YOU CAN PLAY A PART IN DECID-  
ING THE ISSUE IN OUR FAVOR.

IN LIFETIMES DEDICATED TO SAVING LIVES, THIS MAY BE THE MOST  
IMPORTANT COMMITMENT EACH OF YOU WILL EVER MAKE.

