

544 - 4600  
Brenda

M E M O R A N D U M

TO: Senator Dole  
FROM: Yvonne  
DATE: November 21, 1994

-- They have changed the time of the seating for dinner for tonight -- instead of 8:15 p.m., they will have everyone seated at 8:45 p.m.

8:00 p.m. reception  
8:45 p.m. everyone seated for dinner  
9:30 p.m. dessert served -- Sen. Dole speaks  
10:30 p.m. event ends

Mon. Nov 21

*The Honourable Conrad M. Black, P.C., O.C.  
Chairman  
and the Officers and Directors  
of  
Hollinger Inc.*

*request the pleasure of the company of*

*Senator and Mrs. Dole  
at the sixty-third annual  
Hollinger Dinner*

*Monday, November 21, 1994  
eight o'clock*

*The Folger Shakespeare Library  
201 East Capitol Street, S.E.  
Washington, District of Columbia*

*R.s.v.p.  
Enclosed Card  
or (202) 636-8743*

*Black Tie*

*Guest Speaker*

*The Honorable  
Robert Dole  
Minority Leader  
The United States Senate*

HOLLINGER INC.

*Board of Directors*

The Hon. Conrad M. Black, P.C., O.C.  
Chairman

Ralph M. Barford	Pierre Des Marais II
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Tullio Cedraschi	Larry J. Perrotto
Dixon S. Chant	F. David Radler
Daniel W. Colson	The Hon. Robert S. Strauss
Charles G. Cowan, C.D., Q.C.	The Lord Weidenfeld of Chelsea
Marie-Josée Drouin, O.C.	Peter G. White
Fredrik S. Eaton, O.C.	

*Honorary Senior International Advisor*

Baroness Thatcher of Kesteven, O.M., P.C., F.R.S.

*Senior International Advisors*

The Rt. Hon. The Lord Carrington, K.G., C.H., G.C.M.G., M.C.  
The Hon. Henry A. Kissinger

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Dr. Giovanni Agnelli	The Lord Hanson
Dwayne O. Andreas	The Hon. Chaim Herzog, K.B.E.
David Brinkley	Dr. Josef Joffe
The Hon. Zbigniew Brzezinski	The Hon. Richard N. Perle
William F. Buckley, Jr.	The Lord Rothschild
Sir James Goldsmith	The Hon. Paul A. Volcker
Allan E. Gotlieb, C.C.	George F. Will





ARCHER DANIELS MIDLAND COMPANY

Executive Office

*Yvonne - Mon, Nov 21*  
*Request from*  
*Wayne Andreas -*  
*Jo-Ann*

TO: JoAnn Coe

June 2, 1994

FROM: Claudia Madding

As promised, here is the information on the November 21, 1994 speaking engagement request to the Senator:

The request is from Mr. Conrad Black. He is Chairman of the Board and Chief Executive Officer of Hollinger Inc., Toronto, Ontario. They own a couple hundred newspapers (see attached list). Mr. Andreas is a member of the International Advisory Board.

Mr. Black is having his annual Advisory Committee Meeting on November 21 in Washington, DC and there will be a dinner that evening. The Committee will be the host along with about 125 political, media-oriented people present. He would like the Senator to speak at that dinner.

An honorarium is available if the Senator wishes. Any questions, just call.

Thanks.

CMM/pa

Attachment

*Conrad Black*  
*The Telegraph PLC*  
*1 Canada Square*  
*Canary Wharf*  
*London, England*  
*E14 5DT*

## Publications

### Daily Newspapers

The Daily Telegraph  
(68% interest)  
London, England

The Jerusalem Post  
(99% interest)  
Jerusalem, Israel

The Caymanian Compass  
(40% interest)  
Cayman Islands

The Financial Post  
(19.9% interest)  
Toronto, Ontario

### American Publishing Company

Malvern Daily Record  
Malvern, Arkansas

Newport Independent  
Newport, Arkansas

Stuttgart Daily Leader  
Stuttgart, Arkansas

The Fort Morgan Times  
Fort Morgan, Colorado

The LaMar Daily News  
LaMar, Colorado

Journal-Advocate  
Sterling, Colorado

Naugatuck Daily News  
Naugatuck, Connecticut

Observer  
New Smyrna Beach, Florida

The Morning News  
Blackfoot, Idaho

The Benton  
Evening News  
Benton, Illinois

Daily Ledger  
Canton, Illinois

The Carmi Times  
Carmi, Illinois

DuQuoin Evening Call  
DuQuoin, Illinois

Eldorado Daily Journal  
Eldorado, Illinois

The Daily Clay County  
Advocate-Press  
Flora, Illinois

The Daily Register  
Harrisburg, Illinois

Marion Daily Republican  
Marion, Illinois

Daily Review Atlas  
Monmouth, Illinois

The Olney Daily Mail  
Olney, Illinois

The Daily Leader  
Pontiac, Illinois

The Daily American  
West Frankfort, Illinois

The Post and Mail  
Columbia City, Indiana

Decatur Daily Democrat  
Decatur, Indiana

Greensburg Daily News  
Greensburg, Indiana

News-Times  
Hartford City, Indiana

Rushville Republican  
Rushville, Indiana

Atlantic News-Telegraph  
Atlantic, Iowa

Charles City Press  
Charles City, Iowa

Augusta Daily Gazette  
Augusta, Kansas

The Daily Reporter  
Derby, Kansas

The El Dorado Times  
El Dorado, Kansas

The McPherson Sentinel  
McPherson, Kansas

Harlan Daily Enterprise  
Harlan, Kentucky

The Daily News  
Middlesboro, Kentucky

The Transcript  
North Adams, Massachusetts

Cheboygan  
Daily Tribune  
Cheboygan, Michigan

Sentinel-Standard  
Ionia, Michigan

The Evening News  
Sault Ste. Marie, Michigan

South Haven  
Daily Tribune  
South Haven, Michigan

Crookston Daily Times  
Crookston, Minnesota

Stillwater  
Evening Gazette  
Stillwater, Minnesota

The Meridian Star  
Meridian, Mississippi

Starkville Daily News  
Starkville, Mississippi

Daily Times Leader  
West Point, Mississippi

Boonville Daily News  
Boonville, Missouri

Lake Sun Leader  
Camdenton, Missouri

Constitution-Tribune  
Chillicothe, Missouri

The Kirksville Daily  
Express & News  
Kirksville, Missouri

Macon Chronicle-Herald  
Macon, Missouri

Neosho Daily News  
Neosho, Missouri

Rolla Daily News  
Rolla, Missouri

The Daily Guide  
Waynesville, Missouri

Beatrice Daily Sun  
Beatrice, Nebraska

The Sidney Telegraph  
Sidney, Nebraska

Bridgeton Evening News  
Bridgeton, New Jersey

Millville News  
Millville, New Jersey

The Evening Tribune  
Hornell, New York

The Salamanca Republican  
Salamanca, New York

Tonawanda News  
Tonawanda, New York

Wellsville Daily Reporter  
Wellsville, New York

The Daily Southerner  
Tarboro, North Carolina

The Jamestown Sun  
Jamestown,  
North Dakota

The Evening Leader  
St. Marys, Ohio

Wapakoneta Daily News  
Wapakoneta, Ohio

Woodward News  
Woodward, Oklahoma

The Bradford Era  
Bradford, Pennsylvania

Corry Journal  
Corry, Pennsylvania

The Kane Republican  
Kane, Pennsylvania

The Spirit  
Punxsutawney, Pennsylvania

The Ridgway Record  
Ridgway, Pennsylvania

The Evening Times  
Sayre, Pennsylvania

The Daily Press  
St. Marys, Pennsylvania

The Titusville Herald  
Titusville, Pennsylvania

The Record Herald  
Waynesboro, Pennsylvania

Corsicana Daily Sun  
Corsicana, Texas

Greenville Herald Banner  
Greenville, Texas

Mexia Daily News  
Mexia, Texas

The Orange Leader  
Orange, Texas

Port Arthur News  
Port Arthur, Texas

San Marcos Daily Record  
San Marcos, Texas

### UniMédia Inc.

Le Droit  
Ottawa, Ontario

Le Quotidien du Saguenay-  
Lac St. Jean  
Chicoutimi, Quebec

Le Soleil  
Quebec City, Quebec



**Sterling Newspapers Ltd.**

Cranbrook Daily Townsman  
Cranbrook,  
British Columbia

Peace River Block News  
Dawson Creek,  
British Columbia

Alaska Highway News  
Fort St. John,  
British Columbia

Kimberley Daily Bulletin  
Kimberley,  
British Columbia

Nelson Daily News  
Nelson,  
British Columbia

Alberni Valley Times  
Port Alberni,  
British Columbia

The Daily News  
Prince Rupert,  
British Columbia

The Daily Times  
Trail, British Columbia

The Journal-Pioneer  
Summerside,  
Prince Edward Island

**Weekly Newspapers**

The Sunday Telegraph  
(68% interest)  
London, England

The Weekly Telegraph  
(68% interest)  
London, England

The Jerusalem Post  
(99% interest)  
Jerusalem, Israel

The Jerusalem Post  
International Edition, English  
(99% interest)  
Jerusalem/North America/  
South Africa

The Jerusalem Post  
International Edition, French  
(99% interest)  
Jerusalem/New York

The Financial Post  
(19.9% interest)  
Toronto, Ontario

**American Publishing Company**

Arizona Silver Belt  
Globe, Arizona

Gila County Shopper  
Globe, Arizona

Moccasin  
Globe, Arizona

Sun-Times  
Heber Springs, Arkansas

Cleburne County Times  
Heber Springs, Arkansas

Consumer Review  
Malvern, Arkansas

Diamondhead Focus  
Malvern, Arkansas

The Akron  
News-Reporter  
Akron, Colorado

Brush News-Tribune  
Brush, Colorado

Morgan Times Review  
Fort Morgan, Colorado

Julesburg Advocate  
Julesburg, Colorado

Tri-State Trader  
LaMar, Colorado

North Eastern  
Colorado Shopper  
Sterling, Colorado

Honolulu Pennysaver  
Oahu, Hawaii

Leeward Pennysaver  
Oahu, Hawaii

Windward Pennysaver  
Oahu, Hawaii

Prairie Post  
Albion, Illinois

Journal-Register  
Albion, Illinois

The Little Giant Shopper  
Canton, Illinois

White County  
Shopper News  
Carmi, Illinois

Chester Herald Tribune  
Chester, Illinois

The Chester Shopper  
Chester, Illinois

Christopher Free Press  
Christopher, Illinois

The Progress  
Christopher, Illinois

The El Paso Record  
El Paso, Illinois

Marketplace Today  
Fairbury, Illinois

The Blade  
Fairbury, Illinois

The Money Stretcher  
Galatia, Illinois

Knox Pennysaver  
Galesburg, Illinois

Mercury-Independent  
Grayville, Illinois

The Spokesman  
Herrin, Illinois

Buyers Guide  
Marion, Illinois

The Homemaker  
Marion, Illinois

Consumer Focus  
Monmouth, Illinois

Henderson County Pennysaver  
Monmouth, Illinois

Oqwaka Current  
Monmouth, Illinois

Buyers Guide  
Murphysboro, Illinois

Murphysboro American  
Murphysboro, Illinois

Norris City Banner  
Norris City, Illinois

The Yellow Sheet  
Olney, Illinois

Onarga Leader-Review  
Onarga, Illinois

Flanagan Home Times  
Pontiac, Illinois

Livingston  
Shopping News  
Pontiac, Illinois

Ridgway News  
Shawneetown, Illinois

The Gallatin Democrat  
Shawneetown, Illinois

Buyers Guide  
West Frankfort, Illinois

The Money Saver  
White County, Illinois

The Herald-Tribune  
Batesville, Indiana

The Monroeville News  
Decatur, Indiana

The Market Basket  
Hartford, Indiana

Good Sense Shopper  
Atlantic, Iowa

Sunday Express  
Atlantic, Iowa

The Six County  
Look & Shop  
Charles City, Iowa

The Advertiser  
Augusta, Kansas

Daily Reporter Plus  
Derby, Kansas

Market Corner  
El Dorado, Kansas

Shoppers Guide  
El Dorado, Kansas

Cumberland  
Trading Post  
Middlesboro, Kentucky

The Northern Advertiser  
Cheboygan, Michigan

The Shoppers Fair  
Cheboygan, Michigan

Tri County Buyers Guide  
Sault Ste. Marie, Michigan

The Valley Shopper  
Crookston, Minnesota

Midweek  
Stillwater, Minnesota

Webster Progress-Times  
Eupora, Mississippi

The Star-Herald  
Kosciusko, Mississippi

Meridian Star  
Meridian, Mississippi

The Newton Record  
Newton, Mississippi



Pontotoc Progress Pontotoc, Mississippi	Monroe City News Monroe City, Missouri	Edgecombe Review Tarboro, North Carolina	Community Post Port Arthur, Texas
The Record Boonville, Missouri	Lake Sun Leader Osage Beach, Missouri	Sun Country Jamestown, North Dakota	Hill Country Shoppers Guide San Marcos, Texas
Good News Shopper Camdenton, Missouri	Rolla Area Sun Rolla, Missouri	The Prairie Post Jamestown, North Dakota	Statesman-Examiner Colville, Washington
Lake Citizen Camdenton, Missouri	Salem Area Sun Salem, Missouri	The Community Post Minster, Ohio	Tribune Deer Park, Washington
Bootheel Beacon Caruthersville, Missouri	St. James Leader-Journal St. James, Missouri	Auglaize Merchandiser Wapakoneta, Ohio	<b>UniMédia Inc.</b>
Democrat-Argus Caruthersville, Missouri	The Advertiser St. James, Missouri	Shawnee- Cridersville Press Wapakoneta, Ohio	Le Lac St.-Jean Alma, Quebec
Missouri Herald Caruthersville, Missouri	The Pulaski County Sun Waynesville, Missouri	Shelby-Auglaize Review Wapakoneta, Ohio	Progres Dimanche Chicoutimi, Quebec
The Pemiscot Journal Caruthersville, Missouri	Sunland Beatrice, Nebraska	The Phoenix Woodward, Oklahoma	L'Express Drummondville, Quebec
Farmington Press Advertiser Farmington, Missouri	High Plains Shopping Guide Sidney, Nebraska	The Shopper Woodward, Oklahoma	La Parole Drummondville, Quebec
Farmington Press/Leader Farmington, Missouri	The Steuben Courier Bath, New York	The Brockway Record Brockway, Pennsylvania	Bonjour Dimanche Hull-Aylmer, Quebec
Democrat News Fredericktown, Missouri	Hornell-Canisteo Pennysaver Canisteo, New York	Spirit Extra Punxsutawney, Pennsylvania	Bonjour Dimanche Gatineau, Quebec
Lake Stockton Shopper Greenfield, Missouri	Genesee Country Express Dansville, New York	The Reynoldsville Star Reynoldsville, Pennsylvania	Journal d'Ici Gatineau, Quebec
Vedette & Advocate Greenfield, Missouri	The Geneseway Shopper Dansville, New York	Shoprite Ridgway, Pennsylvania	L'Echo de la Tuque La Tuque, Quebec
Mark Twain Shopper Hannibal, Missouri	The Tribune Extra Hornell, New York	The Sykesville Post Dispatch Sykesville, Pennsylvania	La Voix du Sud Lac Etchemin, Quebec
Chariton Courier Keytesville, Missouri	The Spectator Hornell/Wellsville, New York	Warren County Buyers' Guide Youngsville, Pennsylvania	Rive-Sud Express Levis, Quebec
Kirksville Crier Kirksville, Missouri	The Independent Olean Press Olean, New York	Crossville Chronicle Crossville, Tennessee	Charlesbourg Express Quebec City, Quebec
Town & Country Shopper Kirksville, Missouri	Chronicle Express Penn Yan, New York	Cumberland Times Crossville, Tennessee	L'Actuel Quebec City, Quebec
Big Nickel Lanagan, Missouri	The Chronicle Advisor Penn Yan, New York	Claiborne Progress New Tazewell, Tennessee	L'Appel Quebec City, Quebec
The Journal Macon, Missouri	The Penny Saver Salamanca, New York	Commerce Journal Commerce, Texas	Le Soleil Quebec City, Quebec
Malden Press-Merit Malden, Missouri	The Record Advertiser Tonawanda, New York	Greenwave Advertiser Greenville, Texas	L'Etoile du Lac Roberval, Quebec
The Delta News Malden, Missouri	The Reporter Plus Wellsville, New York	Hubbard City News Hubbard City, Texas	<b>Sterling Newspapers Ltd.</b>
The Marceline Press Marceline, Missouri	Wellsville Pennysaver Wellsville, New York	Opportunity Valley News Orange, Texas	Lloydminster Times Lloydminster, Alberta/Saskatchewan
The Miller Press Miller, Missouri	Bethel Herald Tarboro, North Carolina		



The Castlegar Sun  
Castlegar,  
British Columbia

Creston Valley Advance  
Creston,  
British Columbia

Northern Horizon  
Dawson Creek,  
British Columbia

Regional News Weekly  
Dawson Creek,  
British Columbia

Fernie Free Press  
Fernie, British Columbia

Regional News Weekly  
Fort St. John,  
British Columbia

The Northerner  
Fort St. John,  
British Columbia

Grand Forks  
Boundary Bulletin  
Grand Forks,  
British Columbia

Grand Forks Gazette  
Grand Forks,  
British Columbia

West Kootenay Advertiser  
Nelson,  
British Columbia

This Week  
Prince Rupert,  
British Columbia

The Westerly News  
Ucluelet,  
British Columbia

Sault Ste.  
Marie This Week  
Sault Ste. Marie, Ontario

### Magazines

Telegraph Magazine  
(68% interest)  
London, England

The Spectator  
London, England

Saturday Night  
(95% interest)  
Toronto, Ontario

Inside Guide  
(51% interest)  
Toronto, Ontario

Canadian Magazine  
(51% interest)  
Toronto, Ontario

Stamps, Stamps  
Auction News  
Hornell, New York

The Trader  
West Frankfort, Illinois

Farm Monthly  
Atlantic, Iowa

### Southam Inc.

(18.7% interest owned by  
Hollinger-Telegraph Holdings  
Inc., a joint venture company  
owned equally by Hollinger  
Inc. and The Telegraph plc)

### Daily Newspapers

Calgary Herald  
Calgary, Alberta

Medicine Hat News  
Medicine Hat, Alberta

The Edmonton Journal  
Edmonton, Alberta

The Kamloops  
Daily News  
Kamloops,  
British Columbia

The Prince  
George Citizen  
Prince George,  
British Columbia

The Province  
Vancouver,  
British Columbia

The Vancouver Sun  
Vancouver,  
British Columbia

The Expositor  
Brantford, Ontario

The Hamilton Spectator  
Hamilton, Ontario

The Whig-Standard  
Kingston, Ontario

The Kitchener-  
Waterloo Record  
Kitchener/Waterloo, Ontario

The Nuggett  
North Bay, Ontario

The Ottawa Citizen  
Ottawa, Ontario

The Sun Times  
Owen Sound, Ontario

The Sault Star  
Sault Ste. Marie, Ontario

The Windsor Star  
Windsor, Ontario

The Gazette  
Montreal, Quebec

### Weekly Newspapers

Abbotsford Times  
Abbotsford, British Columbia

Burnaby Now  
Burnaby, British Columbia

Chilliwack Times  
Chilliwack, British Columbia

Coquitlam Now  
Coquitlam, British Columbia

South Delta Today & Delta  
Optimist  
Delta, British Columbia

North Delta Optimist  
North Delta, British Columbia

Surrey North Delta Now  
Surrey/Delta, British Columbia

Maple Ridge Pitt  
Meadows Times  
Maple Ridge/Pitt Meadows,  
British Columbia

Royal City Record Now  
New Westminster,  
British Columbia

Richmond News  
Richmond, British Columbia

North Shore News  
North Vancouver,  
British Columbia

Real Estate Weekly  
Vancouver, British Columbia

Semiahmoo Sounder  
Vancouver, British Columbia

Vancouver Courier  
Vancouver, British Columbia

Ancaster News  
Ancaster, Ontario

Cambridge Times  
Cambridge, Ontario

The Chesley Enterprise  
Chesley, Ontario

Dundas Star  
Dundas, Ontario

The Durham Chronicle  
Durham, Ontario

Pelham Herald  
Fonthill, Ontario

Guelph Tribune  
Guelph, Ontario

Hamilton  
Mountain News  
Hamilton, Ontario

The Real Estate News  
Hamilton/Wentworth, Ontario

The Markdale Standard  
Markham, Ontario

New Hamburg Independent  
New Hamburg, Ontario

The Advertiser  
New Hamburg, Ontario

The Beacon Times  
Port Elgin, Ontario

Stoney Creek News  
Stoney Creek, Ontario

Waterloo Chronicle  
Waterloo, Ontario

The Wiarton Echo  
Warton, Ontario

### John Fairfax Group Pty Limited

(15% interest owned by  
The Telegraph plc through  
John Fairfax Holdings Limited)

### Daily Newspapers

The Age  
Melbourne, Victoria

The Australian  
Financial Review  
Sydney, NSW

Illawarra Mercury  
Wollongong, NSW

The Newcastle Herald  
Newcastle, NSW

The Sydney  
Morning Herald  
Sydney, NSW

Warrnambool Standard  
Warrnambool, Victoria



**HOLLINGER INC.**

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**Weekly Newspapers**

The Sun Herald  
Sydney, NSW

The Sunday Age  
Melbourne, Victoria

Berwick Journal  
Berwick, Victoria

Blacktown Star  
Blacktown, NSW

The Cessnock Herald  
Cessnock City, NSW

Journal (Mon.)  
Dandenong, Victoria

Journal (Thurs.)  
Dandenong, Victoria

Express (Bacchus Marsh)  
Melbourne, Victoria

The Fairfield Champion  
Fairfield, NSW

The Mail  
Victoria, Footscray Suburban

The Good Weekend  
Sydney, NSW &  
Melbourne, Victoria

Hills District Mercury  
Sydney, NSW

The Liverpool Champion  
Sydney, NSW

MacArthur Advertiser  
Sydney, NSW

The Maitland Herald  
Maitland, NSW

Melton/Bacchus Marsh  
Mail-Express  
Melbourne, Victoria

Newcastle Post  
Newcastle, NSW

The Parramatta Mercury  
Parramatta, NSW

Penrith Star  
Penrith, NSW

St. Albans/Keilor Advocate  
Keilor, Victoria

St. George Leader  
Sydney, NSW

The Sun-Herald TV & Sunday  
Magazine  
Sydney, NSW

Sunshine Advocate  
Sunshine, Victoria

Werribee Banner  
Werribee, Victoria

The Westlakes Courier  
Newcastle, NSW

Williamstown Advocate  
Williamstown, Victoria

Wollongong Advertiser  
Wollongong, NSW

**Magazines**

Airways  
(inflight magazine published  
for Qantas)

4 x 4 Australian  
Melbourne, Victoria

Amateur Radio Action  
Melbourne, Victoria

Australian Auto Action  
Melbourne, Victoria

Australian  
Motorcycle News  
Melbourne, Victoria

Australian Property News  
Melbourne, Victoria

Australian  
Relocatable Homes  
Melbourne, Victoria

Basketball Weekly  
Melbourne, Victoria

BRW International  
Overseas

Business Review Weekly  
Melbourne, Victoria

Car Australia  
Melbourne, Victoria

Caravan World &  
Outdoor Life  
Melbourne, Victoria

CB Action  
Melbourne, Victoria

Cricketer  
Melbourne, Victoria

Flight Deck  
(published monthly for  
Australian Airlines Limited/  
Flight Deck Club Members)

Inside Football  
Melbourne, Victoria

Juke  
Melbourne, Victoria

National Trotting Weekly  
Melbourne, Victoria

Personal Investment/SXJ  
Melbourne, Victoria

The Australian Way  
(inflight magazine published  
for Australian Airlines Limited)

Trendex  
Melbourne, Victoria

Victorian  
Greyhound Weekly  
Melbourne, Victoria

## Officers

The Hon. Conrad M. Black, P.C., O.C.  
*Chairman of the Board  
and Chief Executive Officer*

Dixon S. Chant  
*Deputy Chairman*

F. David Radler  
*President and Chief Operating Officer*

Charles G. Cowan, C.D., Q.C.  
*Vice-President and Secretary*

J.A. Boulton  
*Vice-President, Finance and Treasury*

Frederick A. Creasey  
*Controller*

Robert W. Legg  
*Treasurer*

## Board of Directors

Ralph M. Barford <sup>(1) (2) (3)</sup>  
*President,  
Valleydene Corporation Limited  
Toronto, Ontario*

Edward G. Battle <sup>(2) (3) (4)</sup>  
*Chairman of the Board,  
Norcen Energy Resources Limited  
Calgary, Alberta*

The Hon. Conrad M. Black, P.C., O.C. <sup>(1)</sup>  
*Chairman of the Board and  
Chief Executive Officer,  
Hollinger Inc.  
Toronto, Ontario*

G. Montegu Black <sup>(2) (4)</sup>  
*Chairman and President,  
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Toronto, Ontario*

J.A. Boulton  
*Vice-President, Finance and Treasury,  
Hollinger Inc.  
Toronto, Ontario*

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*Chairman, Edper Enterprises Ltd.  
Toronto, Ontario*

Tullio Cedraschi  
*President and Chief Executive Officer,  
CN Investment Division,  
Canadian National Railway Company  
Montreal, Quebec*

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*Deputy Chairman,  
Hollinger Inc.  
Toronto, Ontario*

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The Telegraph plc  
London, England*

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*Managing Director,  
The Telegraph plc  
London, England*

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Hollinger Inc.  
Toronto, Ontario*

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*President and Chief Executive Officer,  
UniMédia Inc.  
Montreal, Quebec*

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*Chairman of the Executive Committee  
Canadian Imperial Bank of Commerce  
Toronto, Ontario*

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*Chairman, Burson-Marsteller, Canada  
Toronto, Ontario*

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*President, McKeag Realty Ltd.  
Winnipeg, Manitoba*

Larry J. Perrotto  
*President and Chief Executive Officer,  
American Publishing Company  
West Frankfort, Illinois*

Anna M. Porter, O.C.  
*President,  
Key Porter Books Limited  
Toronto, Ontario*

F. David Radler <sup>(1)</sup>  
*President and Chief Operating Officer,  
Hollinger Inc.  
Vancouver, British Columbia*

Paul Reichmann  
*Executive Chairman and  
Chief Executive Officer,  
Reichmann International, L.P.  
Toronto, Ontario*

Ronald T. Riley  
*Chairman,  
Chateau Insurance Management Inc.  
Montreal, Quebec*

Peter G. White  
*Chairman of the Board,  
UniMédia Inc.  
London, Ontario*

## Honourary Senior International Advisor

Baroness Thatcher  
of Kesteven, OM, PC, FRS  
*Prime Minister of Great Britain and  
Northern Ireland 1979-1991*

## Senior International Advisors

The Rt. Hon.  
The Lord Carrington, KG, CH,  
GCMG, MC  
*Chairman, Christie's International plc,  
Secretary General of NATO 1984-1988  
London, England*

The Hon. Henry A. Kissinger  
*Chairman, Kissinger Associates Inc.,  
U.S. Secretary of State 1973-1977  
New York, New York*

## International Advisory Board

Dr. Giovanni Agnelli  
*Chairman, Fiat S.p.A.  
Turin, Italy*

Dwayne O. Andreas  
*Chairman, Archer Daniels Midland Co.  
Decatur, Illinois*

David Brinkley  
*News Commentator, ABC News  
Washington, D. C.*

The Hon. Zbigniew Brzezinski  
*Political Science Educator, Author,  
Assistant to the President of the U.S. for  
National Security Affairs 1977-1981  
Washington, D. C.*

William F. Buckley, Jr.  
*Editor-at-Large, National Review  
New York, New York*

<sup>(1)</sup> Members of the Executive Committee

<sup>(2)</sup> Members of the Audit Committee

<sup>(3)</sup> Members of the Compensation Committee

<sup>(4)</sup> Members of the Executive Share Purchase Plan Committee



# HOLLINGER INC.

54

Sir James Goldsmith  
Industrialist  
Windsor, England

Allan E. Gotlieb, C. C.  
Chairman, Burson-Marsteller, Canada,  
Canadian Ambassador to the U.S.  
1981-1989  
Toronto, Ontario

The Lord Hanson  
Chairman, Hanson plc  
London, England

The Hon. Richard N. Perle  
American Enterprise Institute for  
Public Policy Research,  
U.S. Assistant Secretary for  
International Security Policy 1981-1988  
Washington, D. C.

The Lord Rothschild  
Chairman, J. Rothschild Holdings plc,  
Chairman, Board of Trustees of  
The National Gallery  
London, England

The Hon. Paul A. Volcker  
Chairman, James D. Wolfensohn Inc.,  
Chairman, U.S. Federal Reserve System  
1979-1987  
New York, New York

George F. Will  
Syndicated Columnist,  
The Washington Post,  
Contributing Editor,  
Newsweek Magazine  
Washington, D. C.

## Chief Executives of Principal Subsidiaries

P.J.D. Cooke  
Managing Director,  
The Telegraph plc

Larry J. Perrotto  
President and Chief Executive Officer,  
American Publishing Company

Pierre Des Marais II  
President and Chief Executive Officer,  
UniMédia Inc.

F. David Radler  
President and Chief Executive Officer,  
Sterling Newspapers Ltd.

Yehuda Levy  
President and Publisher,  
Jerusalem Post Publications Limited

## Directors of Subsidiaries

(who are not officers of Hollinger Inc.  
or any of its affiliates)

### The Telegraph plc

The Hon. A.M. Berry  
Science Correspondent,  
The Daily Telegraph  
London, England

Peter Neville Buckley  
Deputy Chairman and Chief Executive,  
Caledonia Investments plc  
London, England

The Viscount Camrose, TD  
London, England

The Rt. Hon. The Lord  
Carrington, KG, CH, GCMG, MC  
Chairman, Christie's International plc  
London, England

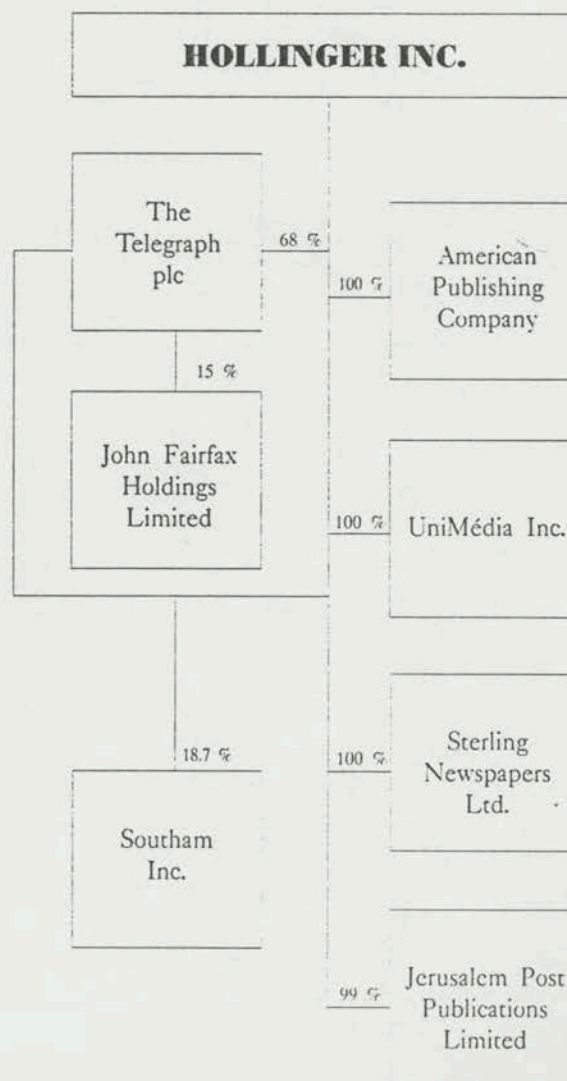
Rupert N. Hambro  
Group Managing Director,  
J. O. Hambro & Co.  
London, England

The Lord Hartwell, MBE TD  
London, England

Sir Martin Jacomb  
Deputy Chairman, Barclays Bank plc,  
Chairman, The British Council  
London, England

Henry N.L. Keswick  
Chairman, Matheson & Co. Ltd. and  
Jardine Matheson Holdings Ltd.  
London, England

The Lord King of Wartnaby  
Chairman,  
FKI Babcock plc  
London, England



The Rt. Hon.  
The Lord Rawlinson of Ewell, PC QC  
*U.K. Solicitor-General 1962-1964  
and Attorney-General 1970-1974*  
London, England

Sir Evelyn de Rothschild  
*Chairman, N. M. Rothschild &  
& Sons Ltd.*  
London, England

H.M. Stephen, CBE DSO DFC  
*Newbury, Berkshire, England*

The Lord Swaythling  
*Chairman, Rothmans International plc*  
London, England

#### **UniMédia Inc.**

Micheline Bouchard  
*Vice-President, Marketing,  
DMR Group Inc.*  
Montreal, Quebec

His Eminence G. Emmett  
Cardinal Carter, C.C.  
*Archbishop Emeritus of Toronto*  
Toronto, Ontario

The Hon. Claude Castonguay, C.C.  
*Chairman of the Board,  
Laurentian Mutual Management  
Corporation*  
Montreal, Quebec

Robert Després, O.C.  
*President, DRM Holdings Inc.*  
Quebec City, Quebec

Marie-Josée Drouin  
*Executive Director,  
Hudson Institute of Canada*  
Montreal, Quebec

Jean-Guy Faucher  
*President, J. G. Faucher Inc.*  
Montreal, Quebec

Jacques G. Francoeur  
*President,  
Fondation Jacques G. Francoeur*  
Montreal, Quebec

Stephen A. Jarislowsky, O.C.  
*President, Jarislowsky, Fraser & Co. Ltd.*  
Montreal, Quebec

Pierre-Marc Johnson  
*Guy & Gilbert,  
Premier of Quebec 1985*  
Montreal, Quebec

The Hon. Donald J.  
Johnston, P.C., Q.C.  
*Heenan, Blaikie*  
Montreal, Quebec

Jacques E. Lefebvre  
*President, Lefebvre, Démosthène et  
les autres inc.*  
Montreal, Quebec

André Monast, Q.C.  
*Senior Partner,  
Desjardins, Ducharme, Stein, Monast*  
Quebec City, Quebec

Paul-Gaston Tremblay  
*President, Primo-Gestion Inc.*  
Chicoutimi, Quebec

#### **Jerusalem Post Publications Limited**

Maj.-Gen. Shlomo Gazit  
*Senior Researcher, Jaffe Center for  
Strategic Studies, Tel Aviv University,  
Former Chief of Military Intelligence*  
Tel Aviv, Israel

Shmuel Meitar  
*Vice-Chairman, Aurec Ltd.*  
Ramat-Gan, Israel

The Hon. Richard N. Perle  
*American Enterprise Institute for  
Public Policy Research*  
Washington, D. C.

Shlomo Recht  
*Managing Director,  
Poalim Capital Markets and  
Investments Ltd.*  
Tel Aviv, Israel

Bino Tzadik  
*Chairman, Sahar Development  
Company*  
Tel Aviv, Israel

The Lord Weidenfeld  
*Chairman, Weidenfeld & Nicolson Ltd.*  
London, England

Yoram Ziv  
*Chairman,  
Tmurah T. N. Investment  
Company Ltd.*  
Tel Aviv, Israel

#### **The Spectator (1828) Limited**

J. G. Cluff  
*Chairman, Cluff Resources plc*  
Lumsden, Scotland

A. Deutsch  
*President, André Deutsch Ltd.*  
London, England

D.C. Fildes  
*Financial Columnist,  
The Daily Telegraph and The Spectator*  
London, England

Sir Patrick Sheehy  
*Chairman, B.A.T. Industries plc*  
London, England

The Rt. Hon. The Lord Tebbit, CH  
*Former U.K. Secretary of State for  
Trade & Industry and  
Conservative Party Chairman*  
London, England

Sir Peregrine Worsthorne  
*Columnist and former Editor,  
The Sunday Telegraph*  
London, England

#### **Saturday Night Magazine Inc.**

Michael de Pencier  
*President, Key Publishers Company Ltd.*  
Toronto, Ontario



## HOLLINGER INC.

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A corporation under the *Canada Business Corporations Act*.

### Corporate Information

#### Registered Office

1827 West 5th Avenue,  
Vancouver, British Columbia  
V6J 1P5

#### Auditors

Peat Marwick Thorne  
Suite 500, 4120 Yonge Street,  
North York, Ontario M2P 2B8

#### Transfer Agent and Registrar

Common Shares, Common Share  
Purchase Warrants and Series G  
Preference Shares

Montreal Trust Company of  
Canada - Toronto, Montreal and  
Vancouver

#### Trustee

Adjustable Rate Convertible  
Subordinated Debentures

The R-M Trust Company  
Toronto, Montreal and  
Vancouver

#### Stock Exchange Listings

The common shares of  
Hollinger Inc. (stock symbol  
HLG) are listed on the Toronto,  
Montreal and Vancouver stock  
exchanges.

The common share purchase  
warrants of Hollinger Inc. (stock  
symbol HLG.WT) are listed on  
The Toronto Stock Exchange.

#### Dividends On

##### Common Shares

Regular quarterly dividends of  
10¢ per share were paid on  
March 10, June 10, September  
10, December 10, 1992 and  
March 10, 1993. An extra  
dividend of 30¢ per share was  
paid on December 10, 1992. A  
regular quarterly dividend of 10¢  
per share has been declared  
payable on June 10, 1993 to  
shareholders of record on  
May 27, 1993.

### Distribution of Common Shares

as at December 31, 1992

Area	Registered Shareholders		Common Shares	
	Number	Percent	Number	Percent
Alberta	47	1.79	24,609	.04
British Columbia	90	3.42	239,288	.43
Manitoba	34	1.29	19,291	.04
New Brunswick	25	.95	8,952	.02
Newfoundland	11	.42	3,910	.01
Nova Scotia	42	1.59	14,505	.03
Ontario	1,703	64.70	44,422,163	80.63
Prince Edward Island	3	.11	500	-
Quebec	276	10.49	9,837,215	17.86
Saskatchewan	17	.65	7,418	.01
Yukon	3	.11	516	-
Total Canadian	2,251	85.52	54,578,367	99.07
U.S.A.	329	12.50	468,700	.84
United Kingdom	21	.80	13,898	.03
Other Foreign	31	1.18	31,055	.06
Total	2,632	100.00	55,092,020	100.00

#### Trading Data

The following table sets forth the high and low prices of the common shares and common share purchase warrants of Hollinger Inc. on The Toronto Stock Exchange for the periods indicated:

	Shares		Warrants	
	High	Low	High	Low
First Quarter 1992	\$13.50	\$11.50	\$3.00	\$2.05
Second Quarter 1992	11.875	9.75	2.65	2.00
Third Quarter 1992	12.25	10.375	2.00	1.50
Fourth Quarter 1992	12.00	10.00	1.80	1.00
First Quarter 1993	11.50	8.50	1.45	1.15

#### Annual Meeting

The Annual Meeting of Shareholders will be held in the Upper Canada Room, 18th Floor, the Royal York Hotel, Toronto, Ontario, on Thursday, June 17, 1993, at 2:30 p.m. Toronto time.

#### Annual Information Form

A copy of the Company's Annual Information Form filed with the securities commissions or similar authorities in Canada will be sent to any shareholder upon request to the Company Secretary.

#### Enquiries

Telephone (416) 363-8721  
Fax (416) 364-2088

HOLLINGER DINNER  
NOVEMBER 21, 1994  
TABLE SEATING - ALPHA LIST

15/94

ADELMAN, The Honorable and Mrs. Kenneth (Carol)  
AGNELLI, Dr. Giovanni (Chairman, Fiat, S.p.A.) - Advisory Board  
ANDREAS, Mr. and Mrs. Dwayne O. (Chair and CEO, Archer-Daniels-Midland)-Advisory Board  
ANNENBERG, The Honorable Walter and The Honorable Leonore  
ARNETT, Mr. and Mrs. James E.  
BARFORD, Mr. Ralph M.  
BASSETT, Mrs. John (Isabel) W.H., P.C., C.C.  
BELL, Dr. and Mrs. Thomas D., Jr. (Chief Operating Officer, Gulfstream, Atlanta)  
BLACK, Mr. and Mrs. G. Montegu  
BLACK, The Honourable and Mrs. Conrad M., P.C., O.C.  
BLANCHARD, His Excellency The U.S. Ambassador to Canada and Mrs. James  
BRADLEE, Mr. Ben and QUINN, Ms. Sally  
BRINKLEY, Mr. and Mrs. David - Advisory Board  
BROWN, The Honorable J. Carter (Chairman, Commission of Fine Arts)  
BRUCE, Mrs. David K.E.  
BRZEZINSKI, The Honorable (Dr.). and Mrs. Zbigniew - Advisory Board  
BUCKLEY, Mr. and Mrs. Christopher (Lucy) (Editor, Forbes FYI)  
BUCKLEY, Mr. and Mrs. William F., Jr. - Advisory Board  
BURGER, Justice Warren  
BURNS, Mr. and Mrs. Latham C. (Paddy -Ann)  
BURT, Ambassador and Mrs. Richard C.  
CARRINGTON, The Right Hon. The Lord, K.G., C.H., G.C.M.G., M.C. Advisory Bd  
CEDRASCHI, Mr. Tullio



CHANT, Mr. Dixon S.  
CHRETIEN, His Excellency The Ambassador of Canada and Mrs. Raymond  
COHEN, Mr. and Mrs. Marshall A.  
COLSON, Mr. Daniel W.  
COWAN, Mr. and Mrs. Charles G., Q.C.  
CROSS, Mr. and Mrs. Jay  
CUTLER, The Honorable and Mrs. Lloyd N.  
DE BORCHGRAVE, Mr. and Mrs. Arnaud  
DEL ZOTTO, Mr. and Mrs. Elvio L., Q.C.  
DES MARAIS, Mr. Pierre II and LE FRANCOIS, Ms. Ghislaine  
DESPONT, Mr. Thierry  
DICKSON, His Excellency The Canadian Ambassador to the OAS and Mrs. Brian  
DINGELL, Representative and Mrs. John D.  
DOLE, Senator Robert  
DROUIN, Madame Marie-Josée, O.C. and KRAVIS, Mr. Henry  
EATON, Mr. and Mrs. Fredrik S., O.C.  
EATON, Mr. and Mrs. George S  
ENDERS, Ambassador and Mrs. Thomas O. (Gaetana)  
EYTON, The Honorable J. Trevor, O.C., Q.C.  
FELL, Mr. and Mrs. Anthony S.  
FLECHA DE LIMA, His Excellency The Ambassador of Brazil and Mrs.  
FORSTMAN, Mr. Theodore R.  
FULLERTON, Mr. and Mrs. R. Donald  
GARMENT, The Honorable and Mrs. Leonard  
GERGEN, The Honorable (Special Advisor and the Sec. of State)  
GOLDSMITH, Sir James - Advisory Board  
GOTLIEB, Ambassador and Mrs. Allan E., C.C. (Sondra)

GRAHAM, Mrs. Katharine  
GREENSPAN, The Honorable Alan (Chair, Bd. of Governors, Federal Reserve System)  
GUTFREUND, Mr. and Mrs. John  
HARRIES, Mr. and Mrs. Owen  
HERZOG, His Excellency and Mrs. Chaim, the Former President of Israel - Advisory Board  
HEYMAN, Mr. and Mrs. John (World Film Services Inc.)  
HOAGLAND, Mr. James (The Washington Post)  
JOFFE, Dr. Josef - Advisory Board  
JOHNSON, Dr. Pierre-Marc  
JOHNSTON, The Honorable and Mrs. Donald J.  
JORDAN, Mrs. Vernon E., Jr.  
KAMPELMAN, Ambassador Max M.  
KIRKLAND, Mr. and Mrs. Lane  
KISSINGER, Dr. Henry A. - Advisory Board  
MAC LAREN, The Honorable and Mrs. Roy  
MAC LAURY, Mr. and Mrs. Bruce  
MITCHELL, Ms. Andrea - Attending with Mr. Greenspan who responded separately  
MONTGOMERY, Representative Sonny  
MOSBACHER, Mrs. Robert  
MUNK, Mr. and Mrs. Peter  
NEIL, Mr. Andrew (Fox TV)  
NEY, Ambassador and Mrs. Edward  
PERLE, The Honorable Richard N. and BARR, Ms. Leslie - Advisory Board  
PERROTTO, Mr. Larry J.  
PHILLIPS, Mr. and Mrs. Laughlin  
POWELL, Lady  
POWELL, General and Mrs. Colin L.



PRUDEN, Mr. Wesley and Ms. Corinna METCALF (Editor-in-Chief, The Washington Times)  
RADLER, Mr. and Mrs. F. David  
REICHMANN, Mr. and Mrs. Paul  
RENWICK, His Excellency The British Ambassador (Sir Robin) and Lady  
RICHARD, Mr. Pierre  
RILEY, Mr. and Mrs. Ronald T.  
ROGERS, Mr. and Mrs. Edward S.  
RUBINSTEIN, Mr. and Mrs. David (Chairman, Carlyle Group)  
RUSSELL, His Excellency The Ambassador of Australia, Dr. and Ms. Lisa Barker  
SCAIFE, Mr. Richard M.  
SCHLESINGER, The Honorable and Mrs. James R.  
SHAW, Mr. and Mrs. Bernard  
SONNENFELDT, Mr. and Mrs. Hal  
STRAUSS, Ambassador and Mrs. Robert S.  
SULLIVAN, Canadian Consul General Allan (New York) and WACHNER, Ms. Linda  
TAUBMAN, Mr. and Mrs. A. Alfred  
TYRRELL, Mr. Emmett R., Jr. and ADSHEAD, Ms. Laura  
VALENTI, Mr. and Mrs. Jack  
VON EICHEL, Mr. and Mrs. Henry  
WALTERS, General Vernon  
WEIDENFELD OF CHELSEA, Lord and Lady  
WHITE, Mr. Peter G.  
WILL, Mr. and Mrs. George F. - Advisory Board  
WRIGHT, Mr. and Mrs. Rob (The Embassy of Canada)  
ZAKARIA, Mr. Fareed

**Estimated Costs of Title V Permit Application and Compliance  
for ADM's Clinton, IA Corn Processing Facility**

Cost Component	Cost	Comments
<b>Title V Permit Application and Fees:</b>  Part 1 Application* (Due 11/15/94) IDNR Emission Fees Part 2 Application (Due 5/15/95) Emission Testing Compliance Issue Resolution Data Management Implementation Plant Staff Manhours Appropriation Corp. Staff Manhours Appropriation  *Each copy consists of 8, 3-ring binders of information weighing approximately 54 lb. 5 copies are required to be submitted.	  \$220,000 \$275,000 \$100,000 \$100,000 \$ 60,000 \$ 80,000 \$ 70,000 \$ 8,000  \$913,000	  Estimate includes consulting fees for permit strategy and application development. Some emission testing will be required to refine emissions estimates. Cost estimate includes evaluation and strategy decisions on compliance issues; implementation costs are not included (could involve control equipment costs, etc.), but could be significant. Includes initial setup of an environmental data management system.
<b>Annual Application Maintenance:</b>  (Between application submittal and permit issuance)	  \$ 40,000 to \$ 80,000 Annually  Plus  \$275,000 in Fees	  Some activity will be necessary between the time the application is submitted (1994/95) and the time the Title V permit is granted (sometime in period of 1996-1998). The application must be kept current with all plant modifications and permitting to ensure that the Title V permit issued by the Agency reflects current operations. Also, emission inventory updates and fee payment will be required.
<b>Annual Title V Compliance:</b>  (Annually after issuance of Title V Permit)  Emission Inventory Monitoring/Recordkeeping Emission Fees Other Reporting	    \$ 30,000 \$100,000 \$275,000 \$ 30,000  \$435,000 Annually	    Once the Title V permit is in place, monitoring and recordkeeping requirements specified in that operating permit must be met (these will be significantly more arduous than current monitoring). An annual inventory update will be required with annual fee payment. Other emission reporting (monthly, quarterly, semi-annually, annually) will also be required.



## CLEAN AIR ACT AMENDMENTS OF 1990

### TITLE V - PERMITS

Title V of the Clean Air Act Amendments of 1990 ("CAA") establishes a comprehensive federal permitting program for pollution sources throughout the United States. Its purpose was to strengthen enforcement of the Clean Air Act, and EPA describes it as "in many ways the most procedural reform contained in the new law". Congress adopted Title V requirements after EPA convinced them that there was massive, nationwide noncompliance with existing emission limitations and regulations. EPA also wanted to bring existing facilities under the Act that previously were grandfathered. It is extremely important to note, however, that Title V, in and of itself, does not impose any new, more stringent emission limitations and does not create any new regulations that reduce emissions from existing regulatory levels. EPA believes that Title V requirements will produce a reduction in actual emissions through enhanced, routine monitoring, testing and record keeping, as well as through requirements that companies certify that their facilities are in compliance with all applicable requirements or disclose any periods of noncompliance.

In addition to the massive resources that are being expended by both the regulatory agencies and the regulated community (example of one facility's cost is attached) under this program, the expansion and growth of the Nation's industrial base is in jeopardy. Instead of streamlining permitting for modifications or expansions of industrial facilities, Congress and EPA have complicated and lengthened the permitting process. The Amendments allow the local permit authority to take up to 18 months to accept or reject an application after its submission. During this time, the EPA, states whose air quality may be effected and that are contiguous to the state in which the emission originates or are within 50 miles of the source, and the general public are provided with copies of all permit applications and each proposed permit. These entities are provided the opportunity to submit written recommendations or objections regarding the permit. While the nearby states and the general public cannot veto a permit, their comments must be considered by the local permit authority and EPA. EPA does have the authority to veto, modify, revoke or terminate the permit.

How could a program like Title V, with its tremendous drain on the Nation's resources, been promulgated? It is believed today, that Title V slipped through the cracks while the Nation heavily debated Title III (Air Toxics Provisions) and IV (Acid Rain Provisions) of the Amendments. Because Title V was originally billed as procedural reform without changes to existing permit and rule limitations, the regulated community was unconcerned and did not take appropriate notice until it was too late. Whether the benefits will ever justify the cost, remains to be seen.



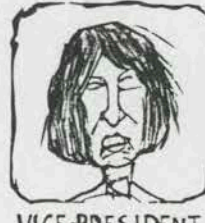
# THE BOB DOLE WHITE HOUSE (EARLY THINKING)

By ALEX BEAM &  
 JEFF DANZIGER

HEALTH CARE  
 CZARINA  
 Liddy Dole



PRESIDENT  
 Robert J. Dole



VICE-PRESIDENT  
 Mary  
 Matalin



PRESS SECRETARY  
 Kennedy

ASSISTANT  
 TREASURY  
 SECRETARY  
 → Al's  
 Brother

PHOTO  
 NOT  
 AVAILABLE



TREASURY  
 SECRETARY  
 Al D'Amato



ATTORNEY  
 GENERAL  
 Robert Bork



SECRETARY OF  
 STATE  
 Norman  
 Podhoretz



SECRETARY OF  
 DEFENSE  
 Oliver  
 North



NATIONAL  
 SECURITY ADVISER  
 Midge  
 Decter



SECRETARY OF  
 AGRICULTURE  
 TOBACCO  
 Jesse  
 Helms



SECRETARY  
 OF HEALTH AND  
 SUCH HUMAN  
 SERVICES AS SHE  
 APPROVES OF  
 Phyllis  
 Schlafly



C.I.A.  
 DIRECTOR  
 G. Gordon  
 Liddy



SECRETARY OF  
 THE INTERIOR  
 Martha  
 Stewart



SECRETARY OF  
 HOUSING AND  
 OTHER URBAN STUFF  
 Leona Helmsley



SPECIAL TRADE  
 REPRESENTATIVE  
 Pat Buchanan



WHITE HOUSE  
 LEGAL COUNSEL  
 Robert Shapiro



SURGEON  
 GENERAL  
 Randall  
 Terry



CHIEF  
 JUSTICE,  
 U.S. SUPREME  
 COURT  
 Newt  
 Gingrich



U.S. CIVIL  
 RIGHTS  
 COMMISSIONER  
 Charles  
 Murray



PRESIDENT  
 OF  
 HAITI  
 Clarence  
 Thomas



DIRECTOR,  
 FEDERAL  
 BUREAU OF  
 PRISONS  
 George  
 Will



WHITE  
 HOUSE  
 BARBER  
 Sweeney  
 Todd



PRESIDENT'S INTELLIGENCE  
 OVERSIGHT BOARD  
 Dan Quayle, chairman  
 Neil Bush, George Bush, Jr.,  
 and Jeb Bush, members



NASA  
 Michael  
 Huffington



A.T.F.  
 Charlton  
 Heston



F.C.C.  
 Pat  
 Robertson



F.B.I.  
 David  
 Brock



U.S.I.A.  
 Rush  
 Limbaugh



N.E.A.  
 Bruce  
 Willis



T.B.A.  
 David  
 Gergen



**THANK YOU. AND TO THOSE OF  
YOU WHO DON'T LIVE HERE, ALLOW  
ME TO WELCOME YOU TO  
WASHINGTON, ON BEHALF OF THE  
MAJORITY PARTY IN BOTH THE  
HOUSE AND THE SENATE.**

**FOR THE FIRST TIME IN A LONG  
TIME, WE MAY HAVE A CHANCE TO  
MAKE SOME IMPORTANT CHANGES  
IN OUR GOVERNMENT.**

**QUITE A FEW OF US HERE THIS  
EVENING HAVE BEEN AROUND  
WASHINGTON FOR A LONG TIME.  
AND MAYBE WE'VE GROWN A  
LITTLE BIT SKEPTICAL ABOUT THIS  
TOWN.**

**I HAVE TO ADMIT THAT IT DOES  
FEEL A LITTLE STRANGE TO TALK  
ABOUT WASHINGTON WITH HOPE  
AND OPTIMISM. I CAN HONESTLY  
SAY IN ALL MY YEARS HERE, I HAVE**



**NEVER BEEN MORE EAGER FOR A  
CONGRESS TO BEGIN.**

**AS YOU MIGHT EXPECT, OVER  
THE PAST WEEK, I'VE RECEIVED  
QUITE A LOT OF ADVICE--FROM  
FRIENDS--INCLUDING SOME OF YOU--  
-FROM STRANGERS, AND FROM  
SOME IN THE MEDIA.**

**FOR EXAMPLE, LAST WEEK'S  
NEW YORKER MAGAZINE INCLUDED  
THIS FULL PAGE CARTOON OF**

**WHAT A BOB DOLE WHITE HOUSE  
WOULD LOOK LIKE. FOR INSTANCE,  
MY VICE PRESIDENT WAS MARY  
MATALIN. G. GORDON LIDDY WAS  
MY CIA DIRECTOR. AND LEONA  
HELMSLEY WAS MY "SECRETARY  
OF HOUSING AND OTHER URBAN  
STUFF."**

**IT'S ALSO WORTH NOTING THAT  
TWO MEMBERS OF MY PROJECTED  
WHITE HOUSE STAFF ARE IN THE**



AUDIENCE THIS EVENING. ONE IS  
GEORGE WILL, WHO NEW YORKER  
NAMED AS MY DIRECTOR OF THE  
FEDERAL BUREAU OF PRISONS. THE  
OTHER WAS DAVID GERGEN. BUT IF  
YOU CAN SEE DAVID'S PICTURE  
HERE IN THE LOWER RIGHT HAND  
CORNER, IT DOESN'T LIST A  
POSITION, IT JUST SAYS "TO BE  
ANNOUNCED."

**WHILE I APPRECIATE THE NEW  
YORKER'S ADVICE, I DO HAVE TO  
SAY THAT IF BEING PRESIDENT  
MEANS I HAVE TO WEAR THE TYPE  
OF SHIRT THAT PRESIDENT CLINTON  
WORE IN INDONESIA, I MAY BE  
RETHINKING THE WHOLE SUBJECT.**

**MAYBE THE BEST PIECE OF  
ADVICE I RECEIVED LATELY CAME  
FROM MY MOTHER-IN-LAW DOWN  
IN NORTH CAROLINA. SHE'S 92**



**YEARS OLD AND STILL GOING  
STRONG. AND SHE TOLD ME THAT I  
NEEDED TO SMILE MORE ON  
TELEVISION. THANKS TO THE  
VOTERS, SMILING HAS NOT BEEN A  
PROBLEM SINCE NOVEMBER 8TH.**

**NO DOUBT ABOUT IT, THE  
WORLD SHIFTED ON ITS AXIS TWO  
WEEKS AGO TOMORROW. FOR  
THOSE WHO SHARE MY VIEW THAT  
THE FEDERAL GOVERNMENT IS TOO**

**INTRUSIVE...THAT IT HAS BEEN  
SUFFOCATING THE STATES  
THROUGH ONE-SIZE-FITS ALL  
MANDATES...THAT IT'S "BIG  
BROTHER" ATTITUDE HAS BEEN  
ERODING PERSONAL FREEDOMS  
AND LOWERING THE QUALITY OF  
LIFE IN AMERICA...FOR US,  
WASHINGTON HAS ONCE AGAIN  
BECOME A CENTER OF HOPE AND  
EXCITEMENT.**



**THE WORDS "RE-LIMITING"  
GOVERNMENT ARE BEING THROWN  
AROUND A LOT TODAY BY OUR  
CONSERVATIVE BRAIN TRUST--  
MANY OF WHOM ARE HERE  
TONIGHT--AS A DESCRIPTION OF  
THE AGENDA WE ARE ABOUT TO  
UNDERTAKE IN THE CONGRESS.  
THE AMERICAN PEOPLE HAVE GIVEN  
US A DIRECT ORDER: PUT  
GOVERNMENT ON A LEASH. AND**

**WE KNOW THAT IF WE FAIL TO DO  
THAT, THEN WE'LL BE IN THE  
DOGHOUSE COME THE NEXT  
ELECTION.**

**SOME HAVE SAID THAT THERE  
ARE NO GREAT ARGUMENTS  
ANYMORE, NOW THAT THE COLD  
WAR IS OVER. SOME PEOPLE SAY  
THERE ARE NO SERIOUS  
ARGUMENTS IN WASHINGTON--  
THAT ALL OUR CONTESTS ARE**



**MERE SQUABBLES AMONG SPECIAL  
INTERESTS, NOT CONTESTS OF  
GREAT PRINCIPLES. I DISAGREE.  
AND I THINK YOU'RE GOING TO SEE  
ONE WHALE OF AN ARGUMENT  
ABOUT GOVERNMENT'S PROPER  
ROLE AND SIZE AND  
INTRUSIVENESS UNFOLDING IN THE  
MONTHS AHEAD.**

**WE WILL ARGUE ABOUT  
AMERICA'S PLACE IN THE WORLD,**

**THE MEANING OF HER HISTORY,  
AND HER INDEPENDENCE IN THE  
FUTURE.**

**AS I THINK YOU CAN ALREADY  
SEE, THERE ARE DEEP DIVISIONS  
BETWEEN OUR PARTIES ABOUT THE  
ROLE OF THE ARMED FORCES AND  
THE NECESSARY VALUES AND  
CHARACTER OF A SUCCESSFUL  
SOCIETY.**



**THESE ARGUMENTS WILL NOT BE  
ABOUT INTERESTS, THEY WILL BE  
ABOUT PHILOSOPHY. THEY WILL BE  
HELD FOR THE FIRST TIME IN A  
LONG TIME WITH MEANING,  
BECAUSE FOR THE FIRST TIME IN A  
LONG TIME REPUBLICANS WILL  
HAVE THE POWER TO PARTICIPATE.**

**I KNOW SOME MIGHT WONDER  
WHO, TODAY, COULD ARGUE  
ABOUT MORE THAN THE DETAILS**

**OF THE ISSUES "RIGHT THINKERS"  
BELIEVE TO BE SO OBVIOUS, AND  
ABOUT WHICH THE AMERICAN  
PEOPLE APPEAR TO HAVE SPOKEN  
SO CLEARLY. HOW COULD THERE  
BE AN ARGUMENT? AS INCREDIBLE  
AS IT MIGHT SEEM, ESTABLISHED  
WASHINGTON--OR WHAT'S LEFT OF  
IT--STILL HAS NOT GOTTEN THE  
MESSAGE. LIBERALS BELIEVE THE  
CONTORTED EXPLANATIONS THEY**



**HAVE BEEN OFFERING ABOUT THE  
ELECTION, CONSIDERING EVERY  
POSSIBILITY EXCEPT REALITY:  
AMERICANS HAVE REJECTED THE  
IDEA THAT FOR EVERY PROBLEM  
THERE MUST BE A GOVERNMENT  
PROGRAM...THAT PEOPLE IN  
WASHINGTON KNOW BETTER HOW  
TO SPEND THEIR MONEY,  
ADMINISTER THEIR SCHOOLS, RUN  
THEIR BUSINESSES, AND RAISE**

**THEIR CHILDREN. AMERICA WANTS  
ITS FREEDOM BACK, AND WE  
REPUBLICANS INTEND TO RETURN  
IT.**

**THERE WAS A SERIES OF MOVIES  
IN THE 1980'S ENTITLED, "BACK TO  
THE FUTURE." AND THAT'S WHAT  
THE NEXT TWO YEARS ARE GOING  
TO BE ABOUT. WE WILL GO ABOUT  
RECLAIMING THE 20TH CENTURY AS  
THE AMERICAN CENTURY,**



**RESTORING OUR STRENGTH AND  
FREEDOM BY RE-LIMITING OUR  
GOVERNMENT.**

**I THINK A GOOD FIRST STEP TO  
SIGNALLING TO THE AMERICAN  
PEOPLE THAT WE HEARD THEIR  
MESSAGE IS TO IMPOSE A  
MORATORIUM ON NEW  
REGULATIONS FOR THE FIRST 100  
DAYS OF THE NEXT CONGRESS.**

**HERE'S SOMETHING THAT MAY  
SURPRISE ALL THOSE WHO HAVE  
READ THE HYPE ABOUT  
"REINVENTING GOVERNMENT:"  
JUST LAST WEEK, THE CLINTON  
ADMINISTRATION PUBLISHED A  
1,755 PAGE LIST OF "SIGNIFICANT"  
NEW FEDERAL REGULATIONS  
CURRENTLY IN THE PIPELINE FOR  
APPROVAL NEXT YEAR. A  
"SIGNIFICANT" REGULATION IS**



**DEFINED AS ONE THAT WOULD  
HAVE A SIGNIFICANT ADVERSE  
AFFECT ON THE ECONOMY--  
POTENTIALLY COSTING THE  
ECONOMY AT LEAST \$100 MILLION,  
OR CREATE A SERIOUS  
INCONSISTENCY WITH OTHER  
FEDERAL ACTIONS.  
I THINK REPUBLICANS NOW HAVE A  
MANDATE TO REVIEW EVERY  
REGULATION IN THAT PIPELINE.**

**MORE THAN THAT--WE HAVE A  
MANDATE TO REVIEW  
REGULATIONS THAT ARE ALREADY  
ON THE BOOKS AND THAT SERVE  
NO PURPOSE EXCEPT TO SHOW  
THAT FEDERAL BUREAUCRATS ARE  
IN CHARGE.**

**FOR EXAMPLE, THERE'S A LITTLE  
TOWN IN KANSAS CALLED "PRETTY  
PRAIRIE."--POPULATION 651. WHAT  
COULD GO WRONG IN A PLACE**



**CALLED "PRETTY PRAIRIE." WELL,  
IF YOU BELIEVE THE  
ENVIRONMENTAL PROTECTION  
AGENCY, THE CITY LEADERS ARE A  
BUNCH OF CRIMINALS.**

**EIGHT YEARS AGO, THE E.P.A.  
DECLARED THAT THE TOWN'S  
WATER SUPPLY WAS TAINTED BY  
FERTILIZERS--A CONCLUSION THAT  
THE CITY QUESTIONED. EVER  
SINCE THEN, THE FEDS HAVE**

**FORCED PRETTY PRAIRIE TO JUMP  
THROUGH A SERIES OF  
UNREALISTIC HOOPS AND  
EXPENSIVE SOLUTIONS.**

**THE E.P.A. DECREED THAT THE  
TOWN HAD TO BUILD A \$800,000  
TREATMENT PLANT TO COMPLY  
WITH ALL THE FEDERAL MANDATES  
ON WATER SAFETY--OF COURSE, AS  
IS THE PRACTICE, THE FEDERAL  
GOVERNMENT IMPOSES MANDATES**



**ON STATES AND CITIES, BUT  
DOESN'T HELP PAY FOR THEM.**

**WHEN THE CITY SAID THEY  
COULDN'T AFFORD TO BUILD THE  
PLANT, THE FEDS THREATENED  
THEM WITH A \$161,000 FINE.**

**FINALLY, THE CITY FOUND A  
NEW WATER SOURCE AND BUILT A  
PIPELINE FOR ONLY \$89,000--BUT  
NOT BEFORE ONE FRUSTRATED  
TOWN OFFICIAL RETURNED AN EPA**

**LETTER, STAMPING IT "DECEASED."**

**I ALSO AGREE WITH  
CONGRESSMAN ARCHER--INCOMING  
CHAIRMAN OF THE HOUSE WAYS  
AND MEANS COMMITTEE--THAT WE  
NEED TO TAKE A LONG HARD LOOK  
AT THE TAX CODE. OUR TAX  
SYSTEM SHOULD REWARD THOSE  
WHO TAKE THE RISKS AND CREATE  
THE JOBS. WE SHOULD BE  
PROMOTING SAVINGS AND**



**INVESTMENT--NOT PUNISHING  
THEM.**

**NEWT GINGRICH AND I WILL BE  
IN WILLIAMSBURG TOMORROW,  
MEETING WITH REPUBLICAN  
GOVERNORS. WE'LL DISCUSS THE  
NEW PARTNERSHIP WE HOPE TO  
BUILD BETWEEN CONGRESS AND  
THE STATES. AND WE'LL MAKE IT  
CLEAR THAT THEY NOW HAVE A  
CONGRESS THAT WILL LISTEN TO**

**THEM--AND TRUSTS THEM.**

**THE REPUBLICAN CONGRESS  
WILL RETURN POWER TO THE  
STATES FOR EVERYTHING THE  
STATES CAN DO BETTER OR MORE  
EFFICIENTLY THAN THE FEDERAL  
GOVERNMENT. AND THAT IS A  
FAIRLY LENGTHY LIST--FROM  
REFORMING WELFARE, TO FIGHTING  
CRIME, TO BUILDING HIGHWAYS, TO  
EDUCATING OUR CHILDREN, TO**



**PROTECTING THE ENVIRONMENT.**

**SHIFTING POWER BACK TO THE  
STATES WILL TAKE SOME TIME.**

**BUT SENDING THE BALANCED  
BUDGET AMENDMENT TO THE  
STATES IS SOMETHING THAT WILL  
PROBABLY OCCUR IN THE SIX  
MONTHS.**

**YEAR AFTER YEAR, POLLS HAVE  
SHOWN THAT THE OVERWHELMING  
MAJORITY OF AMERICANS SUPPORT**

**THIS AMENDMENT. CONGRESS HAS  
REFUSED TO PASS IT, HOWEVER,  
BELIEVING THAT THE PEOPLE  
SIMPLY DIDN'T UNDERSTAND IT. I  
DISAGREE. THEY DO UNDERSTAND  
IT--THEY UNDERSTAND THAT THE  
AMENDMENT WILL FORCE  
CONGRESS TO BE HONEST WITH  
THE AMERICAN PEOPLE. WE WILL  
HAVE TO SET PRIORITIES, AND WE  
WILL HAVE TO STICK TO THEM.**



**THESE ISSUES AND OTHERS WILL  
BE OUR PRIORITIES NEXT YEAR AND  
BEYOND, BECAUSE THEY ARE WHAT  
THE AMERICAN PEOPLE HAVE  
ASKED FOR. I TRAVELLED QUITE A  
BIT THIS YEAR, CAMPAIGNING FOR  
CANDIDATES AROUND THE  
COUNTRY. I'VE VISITED 47 STATES  
IN THE PAST YEAR AND A HALF--  
THE ONLY ONES I DIDN'T GET TO  
WERE HAWAII, ALASKA, AND FOR**

**SOME REASON ARKANSAS. AND IN  
THOSE TRAVELS I TALKED WITH A  
LOT OF PEOPLE ABOUT THEIR  
HOPES AND FEARS FOR THEIR  
FAMILIES, AND FOR THEIR  
COUNTRY. AND I HEARD THE SAME  
THING IN EVERY STATE.  
AMERICANS ARE VERY WORRIED  
ABOUT THEIR COUNTRY.**

**A NEW YORK TIMES ARTICLE  
THIS YEAR IS ENOUGH TO GIVE YOU**



A FEEL FOR WHY. IT DESCRIBED A  
HORRIBLE CRIME IN WHICH A  
GROUP OF TEENAGERS HAD  
ATTACKED A WOMAN. WE'VE SEEN  
MANY--TOO MANY--ARTICLES LIKE  
THESE. BUT THERE WAS A QUOTE  
THAT STUCK IN MY MIND THAT  
SEEMED TO TOUCH A CHORD. IN  
THE STORY, THE MOTHER OF ONE  
OF THE BOYS WAS ASKED IF HER  
SON WAS A "GOOD BOY." AND

**SHE TOLD THE REPORTER, "THERE  
ARE NO GOOD BOYS ANYMORE."**

**YOU AND I KNOW THERE ARE A  
WEALTH OF GREAT AND GOOD  
THINGS ABOUT AMERICA. BUT  
THERE ARE VERY TROUBLING  
ASPECTS, AS WELL.**

**I AM AN OPTIMIST. IF I  
WEREN'T, I PROBABLY WOULDN'T  
HAVE MADE IT THROUGH SOME  
ROUGH SPOTS IN MY LIFE. SO I**



**BELIEVE WE WILL WIN MOST OF THE  
TOUGH ARGUMENTS WE ARE  
ABOUT TO START.**

**AND I BELIEVE IN AMERICA. IF I  
DIDN'T, I WOULDN'T BELIEVE AS  
STRONGLY AS I DO IN THE  
RIGHTNESS OF OUR EFFORT. AND I  
BELIEVE WE HAVE A MISSION. OUR  
PEOPLE CHOSE THE FUTURE THEY  
WANT FOR OUR COUNTRY AT THE  
VOTING BOOTHS THIS MONTH.**

**THEY CHOSE HOPE. THEY CHOSE  
FREEDOM. THEY CHOSE A  
PHILOSOPHY OF GOVERNMENT  
THAT WILL REASSERT OUR HOLD  
ON OUR DESTINY, RECLAIM THIS  
CENTURY AS ONE OF AMERICAN  
GREATNESS, AND GIVE OUR  
CHILDREN A FIGHTING CHANCE TO  
CLAIM THE NEXT CENTURY, AS  
WELL.**

**THANK YOU VERY MUCH.**