September 14, 1993

MEMORANDUM

TO:

SENATOR DOLE

FROM:

NINA OVIEDO

COPY TO:

CLARKSON HINE

SUBJECT:

SPEECH -- HISPANIC BUSINESS CEO ROUNDTABLE

You are scheduled to speak to the Hispanic Business CEO Roundtable, Wednesday, September 15, at 9:00 a.m., at the Capital Hilton. The Roundtable is an annual event where Hispanic businesses network among themselves and address issues impacting the growth of their companies. Jesus Chavarria, Editor and Publisher of <u>Hispanic Business</u> magazine heads the event.

There will be approximately 250 attendees (200 are CEOs). They are interested in your views on health care, NAFTA and taxes. The Media is invited (the indication is that there will be a lot of coverage).

Gaddy Vasquez, California Board of Supervisors, will introduce you.

Attached is a draft copy of prepared remarks (a modified version of your prepared remarks to the Detroit Economic Club). It would be important to solicit their help on grass root initiatives for NAFTA.

[FYI -- apparently I am seated at the dais while you speak. Also, I am scheduled to speak at smaller break-out sessions following your remarks.]

	hould we prepare a press release for the Hispanic wing your remarks?
media 10110	wing your remarks:
	Yes, please follow up with Clarkson.
	No.

Wed, Sept 15, NO 946 DO1

Harry

July 16, 1993

MEMORANDUM

TO:

SENATOR DOLE

FROM:

NINA OVIEDO

SUBJECT:

HISPANIC BUSINESS CEO ROUNDTABLE

[Original memo on subject is attached.]

Organizers for the Hispanic CEO Roundtable will be in next week. They have called to see if you are interested in giving the keynote address at the opening of the Conference on September 15. There will be approximately 200 - 300 participants.

I spoke with Hatch's staff, who is quite familiar with the organizers. It sounds like a great opportunity for Hispanic exposure (and I'm still trying to get your picture on the cover of Hispanic Business magazine).

They understand your schedule is tight but they would like some indication so that they can plan accordingly.

Are you interested in giving the keynote address?

Yes, please follow-up with Yvonne.

No, not It this time.

We,

AT Capital Hilton (16th & K)

Folloup w/ Yvonne.

No.

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Hispanic Business College Fund, Inc.

July 7, 1993

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C

J. David Peña Gunsur, Yoakley & Stewart, PA Ms. Nina Oviedo Counsel Office of the Republican Leader United States Senate, S-230 U.S. Capitol Washington, D.C. 20510

Dear Ms. Oviedo:

It was a genuine pleasure for Jesus Chavarría and me to meet you on Thursday, July 1, at the U.S. Capitol. It was especially encouraging for us to learn that you are involved in such a substantive role and engaging position of responsibility with the leadership in the U.S. Senate.

It was also a distinct honor for us to meet Senator Robert Dole to share our plans for the forthcoming Hispanic Business CEO Roundtable. In this regard, I wish to request your assistance in helping us secure Senator Dole's attendance at the Opening Breakfast on Wednesday, September 15. More specifically, we request that Senator Dole deliver the keynote address at this event. If he agrees, we ask that he make a 10 - 12 minute presentation encompassing an overview of the four issues which most significantly affect small businesses in general, and Hispanic businesses in particular.

I will call you soon to provide you with further details about the Hispanic Business CEO Roundtable and to discuss the prospects of anticipating Senator Dole's participation in the Opening Breakfast. In the meantime, I wish to thank you, once again, for helping arrange an informative meeting with U.S. Senate Republican Leader Robert Dole.

Sincerely,

Adam Chavarria National Director

cc: Jesus Chavarria, Hispanic Business, Inc.

BOB DOLE

KANSAS

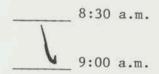
United States Senate

OFFICE OF THE REPUBLICAN LEADER WASHINGTON, DC 20510-7020

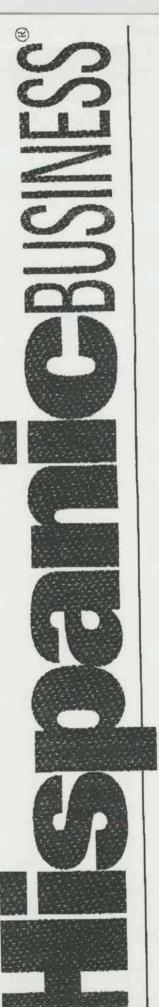
July 19, 1993

Senator Dole,

Your schedule is open for the morning of Wed, Sept. 15. Do you want me to confirm that you will give the keynote address at the opening of the Hispanic Business CEO Roundtable on Wed, Sept. 15 at: (at Capital Hilton)



Yvonne



July 30, 1993

The Honorable Robert Dole
U.S. Senate Republican Leader
U.S. Capitol, S-230
Washington, D.C. 20510

Dear Senator Dole:

It is a distinct honor to thank you for agreeing to accept our invitation to keynote the HISPANIC BUSINESS CEO Roundtable Opening Breakfast slated for Wednesday, Sept. 15, 1993.

More than 250 Chief Executive Officers of small- and medium-sized businesses throughout the country are expected to attend. They are looking forward to hearing your remarks about the issues which most directly impact their ability to sustain and expand their businesses. These issues include health care, NAFTA/international trade, credit/finance and taxes.

We request that you prepare a 10 - 12 minute presentation. However, please feel free to extend your comments as you deem necessary to adequately address these issues. The particulars of this event follow:

Event:

Opening Breakfast

Date:

Wednesday, Sept. 15, 1993

Time:

7:30 a.m. to 10 a.m. Your keynote address is

scheduled at 9 a.m.

Location:

The Capital Hilton, Congressional Room, 16th and

K streets, NW

We will be in touch with your office to finalize all other details surrounding your scheduled presentation. In the meantime, I wish to convey the appreciation of hundreds of Hispanic business CEOs who are certain to welcome your comments with keen interest at the Opening Breakfast.

Sincerely.

coas Chavarria

Chief Executive Officer

Hispanic Business Inc • 360 South Hope Avenue • Suite 300c Santa Barbara • California 93105 • (805) 682-5843 • FAX (805) 687-4546 SENATE REPUBLICAN LEADER
BOB DOLE
REMARKS TO THE HISPANIC BUSINESS ROUNDTABLE:
ECONOMY, HEALTH CARE, NAFTA
SEPTEMBER 15, 1993

THANK YOU GADDY.

IT IS A PLEASURE TO BE HERE.

YOU'RE IN WASHINGTON IN A
MOST HISTORIC WEEK. WE
STARTED THE WEEK, AS YOU
KNOW, WITH ISRAELI PRIME
MINISTER YITZHAK RABIN AND
PLO CHAIRMAN YASSER ARAFAT

SIGNING A MUTUAL RECOGNITION AGREEMENT. LIKE ALL AMERICANS, I SALUTE THE COMMITMENT OF THE ISRAELI GOVERNMENT AND THE PALESTINIAN LEADERS TO BREAK THE CYCLE OF VIOLENCE AND TO LAY THE FOUNDATION FOR A GENUINE PEACE. THAT HISTORIC EVENT WAS

FOLLOWED BY ANOTHER EQUALLY HISTORIC EVENT. YESTERDAY, PRESIDENT **CLINTON SIGNED THE NORTH** AMERICAN FREE TRADE AGREEMENT -- AND STANDING BY HIS SIDE WERE PRESIDENTS BUSH, CARTER AND FORD. AMERICA CAN ONCE AGAIN SEIZE THE OPPORTUNITY TO

LEAD THE WORLD INTO A NEW ERA OF FREE TRADE.

AND TODAY, YET ANOTHER IMPORTANT MOMENT -- YOUR MEETING. THERE IS NO DOUBT -- HISPANICS AND THE HISPANIC **CULTURE HAVE MADE A GREAT** DIFFERENCE -- A POSITIVE **DIFFERENCE -- IN EVERY** CORNER OF AMERICA. THAT

DIFFERENCE CAN BEEN SEEN IN YOUR OWN LIVES AND YOUR DEDICATION TO MEET AND DISCUSS ISSUES THAT SIGNIFICANTLY AFFECT SMALL **BUSINESSES IN GENERAL AND** HISPANIC BUSINESSES IN PARTICULAR. I APPLAUD YOUR EFFORTS. I HAVE NO DOUBTS THAT YOUR EFFORTS WILL

ENSURE THAT THE HISPANIC COMMUNITY CAN CONTINUE TO COMPETE AND CONTRIBUTE IN **OUR FAST PACED,** INCREASINGLY TECHNOLOGY-ORIENTED NATION. **AMERICAN LEADERSHIP HAS CHANGED THE WORLD** FROM THE POSSIBILITY OF

PEACE IN THE MIDDLE EAST, TO

THE FALLING OF THE BERLIN
WALL, MUCH HAS CHANGED
EXCEPT ONE THING -- AND
THAT'S THE FACT THAT
AMERICAN LEADERSHIP HAS
CHANGED THE WORLD.

WHETHER IT WAS SAVING
FREEDOM AS WE KNOW IT
DURING WORLD WAR
II...SETTING NEW STANDARDS IN

INVENTIONS AND INNOVATIONS, PUTTING A MAN ON THE MOON, OR STANDING GUARD UNTIL THE COLD WAR WAS WON, IT HAS BEEN AMERICAN LEADERSHIP--**ECONOMIC** LEADERSHIP...MILITARY LEADERSHIP...MORAL LEADERSHIP...AND **TECHNOLOGICAL**

THE MOST POWERFUL FORCE
FOR PEACE, PROGRESS, AND
PROSPERITY AROUND THE
GLOBE.

THERE ARE SEVERAL

DEBATES ONGOING IN

WASHINGTON WHICH WILL

DETERMINE IF AMERICAN

LEADERSHIP WILL CONTINUE

INTO THE 21ST CENTURY, OR
WHETHER WE WILL PASS THE
MANTLE OF LEADERSHIP ON TO
OTHERS.

PHILOSOPHICAL DIFFERENCES
ON THE ECONOMY

AMERICA'S ECONOMIC

LEADERSHIP IS WHAT WAS AT

STAKE DURING THIS YEAR'S

BATTLE OVER THE PRESIDENT'S

BUDGET. OVER THE COURSE OF THIS YEAR, YOU'VE SEEN TWO VERY DISTINCT AND DIFFERENT PHILOSOPHIES ON HOW TO MAINTAIN A STRONG AND VIBRANT ECONOMY. PRESIDENT CLINTON BELIEVES THAT GOVERNMENT CAN TAX, SPEND, AND MANDATE **AMERICA'S WAY INTO**

PROSPERITY. MY REPUBLICAN COLLEAGUES IN THE SENATE AND I COULDN'T DISAGREE MORE. WE BELIEVE THAT **GROWTH AND PROSPERITY CAN ONLY BE ACHIEVED BY** PROMOTING AND REWARDING INDIVIDUAL RISK-TAKING, INITIATIVE, AND HARD WORK. THIS BASIC FUNDAMENTAL

DIFFERENCE IN PHILOSOPHY--AND NOT SOME PARTISAN DESIRE TO OBSTRUCT--WAS THE GLUE THAT HELD EVERY HOUSE AND SENATE REPUBLICAN TOGETHER IN THE VOTE ON THE PRESIDENT'S BUDGET. SLOWER GROWTH: BUSINESSES **WORRIED SICK** THE CONGRESSIONAL

BUDGET OFFICE HAS PREDICTED THAT FOR THE NEXT FIVE YEARS, ECONOMIC GROWTH **WILL NEVER EXCEED 2.7%.** REMEMBER THAT DURING THE CAMPAIGN, PRESIDENT BUSH WAS DRAGGED THROUGH THE MUD BECAUSE ECONOMIC **GROWTH IN 1992 WAS "ONLY"** 3.9%

WHY THE ECONOMIC SLOWDOWN? A LOT OF **ECONOMIC EXPERTS AGREE** WITH ME THAT THE PRESIDENT'S TAX AND SPEND BUDGET PLAN AND THE THREAT OF MORE TAXES TO PAY FOR HEALTH CARE REFORM HAS BUSINESS--**ESPECIALLY SMALL BUSINESS--**WORRIED SICK. THEIR WORRIES HAVE LED THEM TO CUT COSTS,
TO NOT BUY THAT NEW PIECE
OF EQUIPMENT, TO NOT HIRE
THAT NEW WORKER, OR OPEN
THAT NEW OFFICE.

AND NOW SMALL BUSINESS
IS NERVOUSLY AWAITING FOR
THE OTHER SHOE TO DROP-PRESIDENT CLINTON'S HEALTH
CARE REFORM PLAN.

HEALTH CARE

I GREW UP IN AN ERA WHERE HEALTH INSURANCE WASN'T A REALITY FOR MOST AMERICANS. MANY OF THE HOSPITAL BILLS I FACED AFTER WORLD WAR II WERE FINANCED BY THE PEOPLE OF RUSSELL, KANSAS. A FEW OF MY FRIENDS CREATED THE "BOB DOLE FUND."

IT BEGAN WITH A FEW DOLLARS TOSSED INTO AN OLD CIGAR **BOX, AND EXPANDED FROM** THERE. FROM THIRTY CENTS TO A HUNDRED DOLLARS, DOZENS OF MY NEIGHBORS DUG INTO THEIR POCKETS TO GIVE WHATEVER THEY COULD. IN THE **END, THE CONTRIBUTIONS** ADDED UP TO AROUND

EIGHTEEN HUNDRED DOLLARS. SO I KNOW WHAT IT'S LIKE TO **WORRY ABOUT HOW YOU'RE** GOING TO PAY FOR HEALTH CARE, AND I KNOW IT'S SOMETHING THAT NO AMERICAN SHOULD HAVE TO EXPERIENCE.

AND LET ME BE CLEAR IN
SAYING THAT IF AMERICA IS TO
CONTINUE ITS LEADERSHIP

ROLE AS AN ECONOMIC POWERHOUSE, THEN WE SHOULD REFORM OUR HEALTH CARE SYSTEM. BUT WE MUST ALSO RESIST THE TEMPTATION TO FIX SOMETHING THAT DOESN'T NEED FIXING. A **MAJORITY OF AMERICANS ARE** CONTENT WITH THE HEALTH CARE THEY RECEIVE, AND WE

MUST NOT TAKE ANY ACTION WHICH WOULD REDUCE THE QUALITY, CHOICE, AND **ACCESSIBILITY THAT** AMERICANS HAVE COME TO EXPECT. THE CLINTON PLAN: ELEMENTS OF AGREEMENT & CONCERN A FEW DAYS AGO, REPUBLICANS GOT THEIR FIRST **CHANCE TO REVIEW A 239-PAGE** DRAFT OF THE PROPOSAL THE PRESIDENT WILL ANNOUNCE ON SEPTEMBER 22ND. THE DRAFT PROPOSAL IS HARD TO DESCRIBE WITHOUT A TEAM OF DOCTORS, LAWYERS, AND **ACCOUNTANTS STANDING NEARBY, BUT MY FIRST** IMPRESSION IS THAT IT DOES

CONTAIN SOME ELEMENTS ON
WHICH WE CAN ALL AGREE, AND
SOME ELEMENTS THAT SHOULD
CONCERN ALL AMERICANS.

UNDER THE CLINTON PLAN,
UNCLE SAM WILL BE AN ACTIVE
PARTICIPANT IN ALMOST ANY
PHYSICIAN/PATIENT
RELATIONSHIP. AS THE
WASHINGTON POST SAID ON

SATURDAY--THE PLAN "WOULD GIVE THE FEDERAL **GOVERNMENT DRAMATIC NEW** REGULATORY POWERS OVER THE NATION'S HEALTH CARE, INCLUDING THE RIGHT TO CONTROL SPENDING, TAKE **OVER STATE PROGRAMS THAT** FAIL TO MEET ITS GOALS, AND IMPOSE A PAYROLL TAX ON

EMPLOYERS IN THOSE STATES." I'M STILL LOOKING FOR ANYTHING IN OUR NATIONAL **EXPERIENCE SUGGESTING THAT** WASHINGTON CAN EFFECTIVELY MANAGE AND BALANCE A HEALTH CARE BUDGET WHICH TOTALS 900 BILLION DOLLARS. ONE UNIVERSALLY-HELD OPINION ON CAPITOL HILL IS

THAT THE PRESIDENT'S PLAN IS NOT THE END---RATHER IT'S THE BEGINNING OF A LONG NATIONAL DISCUSSION ON HEALTH CARE REFORM. IT TOOK THE ADMINISTRATION **NEARLY EIGHT MONTHS TO** DEVELOP THIS PLAN, AND IT COULD TAKE CONGRESS AT LEAST THAT LONG TO ANALYZE

IT, COMMUNICATE WITH THE
AMERICAN PEOPLE, AND TO
WRITE A TRULY BI-PARTISAN
PLAN THAT ADDRESSES YOUR
NEEDS.

HEALTH CARE REFORM

OFFERS A UNIQUE

OPPORTUNITY FOR

GOVERNMENT TO PROVE TO THE

AMERICAN PEOPLE THAT IT CAN

WORK. AND WE'RE GOING TO HAVE TO TAKE THE TIME **NECESSARY TO GET IT RIGHT--**WE WON'T HAVE A SECOND CHANCE, AND WE CAN'T AFFORD TO DO IT WRONG. WE MUST NOT BLOW THIS OPPORTUNITY BY RUSHING THROUGH LEGISLATION THAT WOULD PUT AMERICANS OUT OF WORK, OR BY DISMISSING
THOSE WHO MAY DIFFER WITH
THE CLINTON PLAN AS "SPECIAL
INTERESTS."

NAFTA

WHILE ALL AMERICANS
SEEM TO BE UNITED IN THEIR
DESIRE FOR HEALTH CARE
REFORM, THERE IS A SERIOUS
DISAGREEMENT OVER THE

NORTH AMERICAN FREE TRADE
AGREEMENT.

I RECOGNIZE THERE CAN BE HONEST DISAGREEMENTS ON NAFTA. AFTER ALL, ANY ISSUE THAT BRINGS BILL CLINTON AND **BOB DOLE TOGETHER ON ONE** SIDE, AND JESSE JACKSON, PAT BUCHANAN, RALPH NADER, **JERRY BROWN, AND ROSS**

PEROT TOGETHER ON THE OTHER HAS TO BE CONFUSING.

BUT WHAT ISN'T

CONFUSING IS THE SIMPLE FACT
THAT AMERICA MUST TRADE TO
PROSPER. AND AT IT'S HEART,
THE DEBATE OVER NAFTA IS A
DEBATE OVER LEADERSHIP.

IF THIS COUNTRY WANTS
TO CONTINUE TO LEAD THE

WORLD'S ECONOMY, IF WE WANT TO SUCCEED IN TODAY'S NEW GLOBAL MARKETPLACE, THEN WE CANNOT BE AFRAID TO COMPETE. WE CANNOT BUILD A WALL AROUND OUR COUNTRY AND CALL IT "ECONOMIC SECURITY." THAT NOTION IS A DELUSION. BUT NO DOUBT **ABOUT IT--THE ADVOCATES OF**

THAT NOTION HAVE MET WITH
SOME SUCCESS, BECAUSE THEY
PREY ON FEAR AND ANXIETY-ESPECIALLY THE FEAR OF
LOSING A JOB.

PROTECTIONISM MAY GIVE
A TEMPORARY FEELING OF
SECURITY--BUT THE PRICE TAG
FOR THAT FEELING IS HIGH. WE
PAY FOR IT BY ROBBING FUTURE

GENERATIONS OF GROWTH, PROSPERITY, AND PRODUCTIVITY. THE PEROT BOOK & THE FACTS I'M SURE MANY OF YOU HAVE SEEN ROSS PEROT'S NEW ANTI-NAFTA BOOK CALLED "SAVE YOUR JOB, SAVE OUR NATION." WELL MY ADVICE IS

THAT YOU SAVE YOUR MONEY,

AND NOT BUY THE BOOK,
BECAUSE, ACCORDING TO THIS
STUDY BY THE CLINTON
ADMINISTRATION, IT IS FULL OF
MISSTATEMENTS.

THE BOOK IGNORES A LOT
OF FACTS, BUT MOST
IMPORTANTLY, IT IGNORES
WHAT MEXICO HAS DONE TO
TRANSFORM ITS ECONOMY. I

MET WITH PRESIDENT SALINAS A FEW WEEKS AGO. HE HAS COMMITTED MEXICO TO A PATH OF ECONOMIC REFORM THAT HAS BROUGHT STUNNING RESULTS, AND WHICH EXPERTS BELIEVE WILL YIELD CONTINUED **GROWTH AND PROSPERITY IN** THE COMING YEARS. BY NOT TAKING

ADVANTAGE OF THIS HISTORIC
OPPORTUNITY, WE WILL ALLOW
OTHER COUNTRIES TO TAKE
OUR PLACE AS MEXICO'S
PARTNER. AND THAT WOULD BE
AN ECONOMIC MISTAKE.

THE FACT IS THAT MEXICO
HAS A TREMENDOUS APPETITE
FOR AMERICAN GOODS AND
SERVICES...FOR OUR

AUTOMOBILES, HEAVY MACHINERY, CONSTRUCTION HELP, ELECTRONIC EQUIPMENT, AND CHEMICALS. IN FACT, **AMERICA NOW ENJOYS A TRADE** SURPLUS WITH MEXICO OF **NEARLY \$5.4 BILLION, AND A FULL SEVENTY CENTS OF EVERY** DOLLAR MEXICO SPENDS ON IMPORTED PRODUCTS IS NOW

SPENT ON AMERICAN GOODS.

NAFTA MEANS JOBS

THE APPETITE FOR **AMERICAN PRODUCTS MEANS** JOBS FOR AMERICAN WORKERS. SINCE 1986, U.S. EXPORT **VOLUME TO MEXICO HAS** TRIPLED, CREATING MORE THAN 400,000 NEW JOBS HERE IN THE UNITED STATES.

THOSE WHO OPPOSE NAFTA WOULD HAVE US BELIEVE THAT IT IS GOING TO RESULT IN AMERICAN COMPANIES LINING UP BY THE HUNDREDS TO MOVE TO MEXICO TO TAKE ADVANTAGE OF THE CHEAP LABOR COSTS--THAT'S THE "GIANT SUCKING SOUND" THAT ROSS LIKES TO TALK ABOUT.

BY RELYING ON THIS ARGUMENT, NAFTA'S **OPPONENTS ARE SAYING THAT** THEY HAVE NO FAITH IN THE SKILLS, ABILITIES, AND PRODUCTIVENESS OF THE AMERICAN WORKER, THEY THINK THAT ON A LEVEL PLAYING FIELD, AMERICAN **WORKERS ARE GOING TO GET**

THEIR CLOCKS CLEANED. AND THEY'RE DEAD WRONG.

TAKE ONE EXAMPLE, THE CONGRESSIONAL OFFICE OF TECHNOLOGY ASSESSMENT FOUND THAT IT COST \$8,770 TO BUILD A TYPICAL AUTOMOBILE IN THE UNITED STATES. AND IT COST \$9,180 TO BUILD THE SAME AUTOMOBILE IN MEXICO-- DESPITE THE FACT THAT LABOR
COSTS PER HOUR IN THE
UNITED STATES WERE EIGHT
TIMES HIGHER.

THAT DIFFERENCE WAS

MORE THAN ERASED HOWEVER

BY THE FACT THAT THE U.S. CAR

COULD BE BUILT FASTER, IN A

MORE ADVANCED FACTORY,

WITH MORE SKILLED WORKERS.

AS WAS POINTED OUT IN THE WASHINGTON POST LAST WEEK, "WHAT COUNTS MOST IN A MODERN GLOBAL ECONOMY ISN'T THE COST OF LABOR, BUT THE LEVEL OF ORGANIZATION AND AUTOMATION." MORE BENEFITS OF NAFTA THE BENEFITS THAT NAFTA BRINGS TO THE UNITED STATES

WILL ALSO BRING BENEFITS TO MEXICO, AS WELL. NAFTA WILL **ALLOW PRESIDENT SALINAS TO** CONTINUE HIS PROGRAM OF MODERNIZING MEXICO. THE JOBS CREATED IN MEXICO AND THE CONTINUED PRESENCE OF AMERICAN GOODS AND SERVICES WILL RAISE THE MEXICAN STANDARD OF LIVING,

AND AMBITIOUS AND RISK-TAKING MEXICANS WHO HAVE BEEN LEAVING TO SEEK ECONOMIC OPPORTUNITY IN THE UNITED STATES MAY NOW BE ABLE TO FIND IT AT HOME. IN FACT, A COMMISSION **CREATED BY THE 1986 IMMIGRATION ACT LISTS NAFTA** AS THE SINGLE MOST EFFECTIVE WAY TO STEM MEXICAN

IMMIGRATION INTO THE UNITED

STATES.

MAKE NO MISTAKE ABOUT
IT, NAFTA EXTENDS FAR BEYOND
CANADA AND MEXICO. OTHER
COUNTRIES LIKE CHILE AND
ARGENTINA WHO HAVE BEEN
MOVING FROM STATECONTROLLED TO MARKET-

DRIVEN ECONOMIES ARE
FOLLOWING NAFTA VERY
CLOSELY. IF IT PASSES, THEN
THEY WILL WANT TO BE NEXT.
THEY WILL OPEN THEIR
BORDERS TO MORE AMERICAN
GOODS AND SERVICES.

AND IF NAFTA FAILS, THEY
WILL KNOW THAT AMERICA HAS
DECIDED TO NOT PLAY A

LEADERSHIP ROLE IN THE WORLD MARKETPLACE. AND WHILE THERE MAY BE A PRICE TO LEADERSHIP, CHOOSING NOT TO BE A LEADER WOULD RESULT IN AMERICAN EMPLOYERS AND **EMPLOYEES PAYING A MUCH** HIGHER PRICE. **CONCLUDING COMMENTS** LADIES AND GENTLEMEN,

THE HISPANIC COMMUNITY HAS BEEN PART AND PARCEL OF THE AMERICAN DREAM. A DREAM THAT THROUGH HARD WORK AND INITIATIVE, YOU COULD BUY THAT FIRST CAR, BUY A HOME, AND SUCCEED IN BUILDING A BETTER LIFE FOR YOUR FAMILY AND CHILDREN.

I BELIEVE THAT THE

DECISIONS WE MAKE IN THE COMING DAYS AND MONTHS --**ESPECIALLY NAFTA AND HEALTH** CARE -- WILL GO A LONG WAY IN **DETERMINING JUST WHAT** AMERICA WILL BE LIKE FOR OUR CHILDREN AND GRANDCHILDREN.

WE CAN RETAIN OUR
ECONOMIC LEADERSHIP BY

REMAINING COMMITTED TO FREE ENTERPRISE AND INDIVIDUAL INITIATIVE. OR WE CAN STAND BY AS GOVERNMENT TAKES AN EVER INCREASING SHARE OF OUR TAX DOLLARS AND MAKES AN EVER INCREASING SHARE OF OUR **DECISIONS**

WE CAN TAKE OUR PLACE

AS A LEADER IN THE NEW GLOBAL MARKETPLACE, **OPENING NEW DOORS AND** OPPORTUNITIES FOR AMERICAN **BUSINESS AND AMERICAN** WORKERS. OR WE CAN STAND ON THE SIDELINES, AS WE **CLOSE THAT DOOR, AND ALLOW** OTHER COUNTRIES TO LEAD AND TAKE OUR SHARE OF

THOSE NEW MARKETS.

I BELIEVE THE CHOICES ARE CLEAR. A BI-PARTISAN EFFORT HAS BEGUN WITH NAFTA. WE MUST DO ALL WE CAN TO ENSURE THE SURVIVAL OF AMERICAN LEADERSHIP, AND WITH IT, THE SURVIVAL OF THE AMERICAN DREAM. IN CLOSING I ASK YOU TO

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DO YOUR PART. YOU MUST HELP KEEP THE MOMENTUM GOING. AS YOU MEET WITH CONGRESSIONAL MEMBERS **DURING YOUR TIME IN** WASHINGTON, MAKE IT CLEAR THAT NAFTA MEANS GREATER TRADE, PROSPERITY AND OPEN MARKETS FOR SMALL, MEDIUM AND LARGE BUSINESSES. MAKE

IT CLEAR THAT THE HISPANIC COMMUNITY SUPPORTS NAFTA. AND TELL THEM THAT YOU KNOW THAT WE NEED TO IMPROVE OUR HEALTH CARE SYSTEM, BUT WE SHOULDN'T DO IT BY MAKING SMALL BUSINESS CLOSE DOWN OR THROW PEOPLE OUT OF WORK.