

March 30, 1993

TO: Senator Dole  
FROM: Vicki *Vicki*  
RE: Speech to American Chiropractic Association

You are scheduled to address the National Legislative Conference of the American Chiropractic Association Wednesday, March 31, 1993 at 10:00.

Yours will be the keynote address on health care reform. They have asked you to speak to the audience of about 500 chiropractic doctors for fifteen minutes, with a ten minute question and answer period to follow.

The theme of the conference is, "Will Chiropractic Survive Health Care Reform?" The concern of the group is the same as the others you have recently addressed -- being left out of the debate and being negatively affected by the reform measures that may be adopted, particularly if their services are not included in a basic benefit package.

You should probably know that chiropractors tend to have an inferiority complex in comparison to their physician counterparts. Chiropractors are concerned that they are not recognized as doctors. It is important to them that they be addressed as doctors. They attend four years of chiropractic school beyond undergraduate, and then must pass state licensing exams. They differ from physicians in that they are not allowed to perform surgery or prescribe medications. However, many believe that they deliver more holistic care to their patients. They have been particularly helpful in providing primary care to residents in rural parts of the country where they are often the only provider for many miles.

Throughout the day they will also hear from Congressman Gephardt and Senators Hatch, Wofford, and Harkin.

You will be introduced by Mark Goodin. He is the former press secretary to Senator Thurmond and the former deputy to Lee Atwater at the RNC.

Wednesday - March 31  
Hyatt Regency - Capitol Hill

SPEAK



AMERICAN CHIROPRACTIC ASSOCIATION



1701 Clarendon Boulevard, Arlington, Virginia 22209 (703) 276-8800

\$1500.00 Honorarium  
8:30 a.m.

October 19, 1992

The Honorable Robert Dole  
Minority Leader  
U.S. Senate  
Washington, DC 20510

*Handwritten notes and signatures:*  
V. [unclear]  
P. [unclear]

Dear Senator Dole:

I am writing to invite you to address the National Chiropractic Legislative Conference (NCLC) as one of two keynote speakers on the issue of health care reform in the 103rd Congress. The event will be held March 31 and April 1, 1993 at the Hyatt Regency Hotel on Capitol Hill, with the keynote addresses scheduled to begin at 8:30 am, Wednesday, March 31. We would ask that you provide an address of 15 minutes followed by a 10 minute "question and answer" period. If you feel it appropriate, we would be pleased to contribute up to \$1500 to the charitable organization of your choice for your participation in this event.

The theme of the conference -- "Will Chiropractic Survive Health Care Reform?" -- is indicative of the seriousness with which the ACA regards the national debate on health care reform. Regardless of which party controls the White House next year, we know that reforms that could dramatically alter the practice of chiropractic are just around the corner. Therefore, it is of the utmost importance that NCLC attendees hear from a variety of congressional and administration leaders on issues that will shape the future of our health care system. Your participation will greatly assist our efforts to educate the chiropractic community on these critical issues.

We expect at least 500 doctors of chiropractic (DCs) to attend this year's conference, including a strong delegation from your home state of Kansas. Officials from nearly every chiropractic national and state organization will also be in attendance, so we anticipate a lively conference.

We look forward to your response. If you have any questions or require any additional information, please do not hesitate to call on me at anytime.

Sincerely,

*Handwritten signature of J. Ray Morgan*

J. Ray Morgan  
Executive Vice President

*Handwritten initials*

10-27-92 Interim letter

*Handwritten note:* 2000 [unclear] [unclear]

BOB DOLE  
KANSAS

# United States Senate

OFFICE OF THE REPUBLICAN LEADER  
WASHINGTON, DC 20510-7020

February 5, 1993

Senator Dole,

Vicki says this group is o.k. Do you want to speak to the American Chiropractic Association on Wed, March 31, at the Hyatt Regency at 8:30 a.m.?

\_\_\_\_\_ yes

\_\_\_\_\_ no

*W. O.K. - Under  
was read  
to check  
Yvonne  
for Cheryl  
for my job  
to - at Jan.*

**SENATOR DOLE SPEECH TO  
NATIONAL CHIROPRACTIC  
LEGISLATIVE CONFERENCE  
MARCH 31, 1993**

**THANK YOU VERY MUCH. IT  
IS A PRIVILEGE TO BE HERE THIS  
MORNING FOR THE NATIONAL  
CHIROPRACTIC LEGISLATIVE  
CONFERENCE.**

**BEFORE I BEGIN, I WANT TO  
SAY A FEW WORDS ABOUT TWO  
GENTLEMEN YOU HAVE  
REPRESENTING YOUR  
PROFESSION ON CAPITOL HILL.  
MARK GOODIN, YOUR  
LEGISLATIVE STRATEGIST, AND  
RICK MILLER, YOUR  
ASSOCIATION'S VICE PRESIDENT  
OF GOVERNMENT RELATIONS,**

**DO AN OUTSTANDING JOB FOR  
YOUR PROFESSION. I HAVE  
KNOWN MARK AND RICK FROM  
THEIR DAYS ON CAPITOL HILL,  
WORKING FOR STROM  
THURMOND AND THE LATE  
SENATOR JOHN EAST. THEY  
ARE EXPERIENCED  
PROFESSIONALS, AND YOU WILL  
BENEFIT FROM THEIR**

**EXPERIENCE.**

**YOUR PRESENCE HERE IN  
WASHINGTON COMES AT A  
CRITICAL TIME. IT IS A TIME  
WHEN SOME SO-CALLED  
HEALTH CARE REFORMERS  
SEEM TO BE IN SEARCH OF AN  
ENEMY, RATHER THAN A  
SOLUTION. THEY'RE LOOKING**

**FOR SOMEONE TO BLAME FOR  
ALL THE COMPLEX PROBLEMS  
CONFRONTING OUR HEALTH  
CARE DELIVERY SYSTEM.  
UNFORTUNATELY THESE SAME  
REFORMERS, WHILE CRYING  
FOR CHANGE ARE TELLING  
GROUPS LIKE YOURS THAT YOU  
ARE SIMPLY A "SPECIAL  
INTEREST", AND THEREFORE**



**SHOULD HAVE NO VOICE IN THE  
DEBATE. THEY APPARENTLY  
FEEL THE SAME WAY ABOUT  
REPUBLICANS -- WE'VE ALSO  
BEEN EXCLUDED FROM HAVING  
ANY INPUT INTO THE WHITE  
HOUSE TASK FORCE.**

**WELL, I'M HERE TO TELL  
YOU THAT THE ONLY SPECIAL**

**INTEREST I CARE ABOUT IS THE  
AMERICAN PEOPLE. THEY ARE  
THE ONES WHO WILL SUFFER IF  
THE WHITE HOUSE AND  
CONGRESS DO THE WRONG  
THING.**

**AS MANY OF YOU KNOW,  
SENATE REPUBLICANS HAVE  
BEEN DEEPLY IMMERSSED IN THE**

**ISSUE. WE'VE HAD A HEALTH  
TASK FORCE HARD AT WORK  
FOR THE PAST TWO YEARS, AND  
I SAY WITH PRIDE THAT SOME  
OF MY REPUBLICAN  
COLLEAGUES TAKE A BACKSEAT  
TO NO ONE WHEN IT COMES TO  
HEALTH CARE EXPERTISE AND  
COMPASSION.**

**THOSE OF US WHO HAVE  
BEEN ON THE FRONTLINES OF  
THIS ISSUE KNOW FIRSTHAND  
THAT THE HEALTH CARE  
CHALLENGE IS BIGGER THAN  
ANY ONE GROUP -- BIGGER  
THAN THE REPUBLICAN TASK  
FORCE, BIGGER THAN THE  
DEMOCRATIC TASK FORCE AND  
BIGGER THAN THE WHITE**

**HOUSE -- AND THE SOONER WE  
ALL GET INVOLVED THE BETTER.**

**NO DOUBT ABOUT IT,  
HEALTH CARE IS AN ISSUE THAT  
CRIES OUT FOR BIPARTISAN  
COOPERATION. IT WILL BE  
NEARLY IMPOSSIBLE TO PASS  
ANY MAJOR REFORM WITHOUT  
IT. AND BIPARTISAN DOESN'T**

**MEAN SIMPLY PICKING OFF  
THREE REPUBLICANS SO THAT  
THE DEMOCRAT MAJORITY CAN  
RAM A FLAWED PLAN THROUGH  
CONGRESS AND CLAIM VICTORY.**

**IT IS HARDLY NEWS THAT  
HEALTH CARE COSTS HAVE  
SPIRALED OUT OF CONTROL --  
WE ARE RAPIDLY APPROACHING**

**THE ONE TRILLION DOLLAR  
MARK FOR HEALTH CARE  
SPENDING. AND, AS YOU KNOW,  
THIS SPENDING IS ONE OF THE  
MAJOR FACTORS IN THE  
RECORD-SETTING FEDERAL  
DEFICIT, WITH ENTITLEMENT  
PROGRAMS GROWING AND  
GROWING EACH YEAR, ALONG  
WITH THE NUMBER OF**

**UNINSURED.**

**EVERYONE WANTS TO  
KNOW WHY HEALTH CARE  
COSTS KEEP GOING UP. FOR  
LEADERS AND EXPERTS, THE  
ANSWER IS THAT THE COST  
ISSUE IS A COMPLEX ONE. THEY  
REFER TO FACTORS SUCH AS  
DUPLICATION OF TECHNOLOGY**



**AND SERVICES, DEFENSIVE  
MEDICINE, TOO MANY  
REGULATIONS, MOUNTAINS OF  
PAPERWORK, HEALTH COSTS  
ASSOCIATED WITH CRIME AND  
DRUG ABUSE, AND AN AGING  
POPULATION.**

**BUT, AS I POINTED OUT TO  
SOME OF YOUR COLLEAGUES IN**

**MEDICINE LAST WEEK,  
ACCORDING TO A RECENT  
SURVEY FROM GALLUP, THE  
AMERICAN PEOPLE CAN SUM UP  
THE COST ISSUE IN ONE SIMPLE  
WORD: "GREED". THE SURVEY  
SHOWS THAT AMERICANS  
BLAME THE HIGH COSTS ON  
UNNECESSARY TESTS,  
WASTEFUL HOSPITALS,**

**OVERPAID DOCTORS,  
AMBULANCE-CHASING  
MALPRACTICE LAWYERS, AND  
OVERPRICED  
PHARMACEUTICALS. FROM THE  
PUBLIC'S PERSPECTIVE, WE  
DON'T HAVE A COST PROBLEM,  
WE HAVE A "PROFITS" PROBLEM.**

**THE AMERICAN PEOPLE**

**BELIEVE THAT OUR HEALTH  
CARE SYSTEM IS RIDDLED WITH  
WASTE AND GREED.  
THEREFORE, NO ONE IS EAGER  
TO TALK ABOUT HARD CHOICES.  
NO ONE WANTS TO GIVE UP  
ANYTHING. AND NOT MANY  
WANT TO CONSIDER CHOICES  
THAT RAISE THEIR OWN COSTS  
OR REDUCE THE SERVICES THEY**

**GET. THE HARD FACTS ARE, IF  
WE ARE GOING TO IMPROVE THE  
LOT OF SOME -- OTHERS WILL  
HAVE TO DO WITH CHANGES IN  
WHAT THEY GET TODAY. BUT  
THAT IS NOT AN EASY PLAN TO  
SELL. IT'S MUCH EASIER TO  
SIMPLY MAKE YOU THE ENEMY --  
TO PUT PRICE CONTROLS LAND  
GLOBAL BUDGETS IN PLACE. IN**

**THE VIEW OF THIS SENATOR --  
AND IN THE VIEW OF MANY  
OTHERS IN OUR TASK FORCE --  
THAT'S NOT THE ANSWER.**

**THE CATASTROPHIC  
HEALTH CARE LEGISLATION  
THAT CONGRESS PASSED IN  
1988 IS A GOOD EXAMPLE OF  
GOOD INTENTIONS GONE BAD.**

**WE THOUGHT IT WAS A PRETTY  
GOOD IDEA. WE SAID TO THE  
PEOPLE WHO WERE BETTER OFF  
THAN OTHERS, THAT THEY  
OUGHT TO PAY A LITTLE MORE.  
I THOUGHT IT MADE A LOT OF  
SENSE, AND WAS GOOD  
LEGISLATIVE POLICY. IT WAS A  
TOUGH DECISION, BUT IT  
PASSED CONGRESS BY AN**

**OVERWHELMING MAJORITY.  
LESS THAN A YEAR LATER, IT  
WAS REPEALED BECAUSE THE  
PEOPLE WHO WERE GOING TO  
HAVE TO PAY MORE HAD A VERY  
EFFECTIVE LOBBY. THEY TOLD  
US HOW THEY EARNED THESE  
BENEFITS, AND HOW EVEN  
THOUGH THEY MIGHT BE  
BETTER OFF, THEY SHOULDN'T**



**HAVE TO PAY ONE MORE CENT.  
AND LET'S FACE IT, WHEN THE  
SENIOR CITIZENS SPEAK UP,  
CONGRESS LISTENS -- AND  
WHEY THEY SPOKE, CONGRESS  
CHANGED ITS VOTE. WHAT  
LOOKED LIKE COMMON SENSE  
REFORM WAS QUICKLY  
REPEALED.**

**SO THE LESSON WE  
LEARNED THEN, AND WHAT WE  
ARE LEARNING NOW, IS THAT  
AMERICANS STILL WANT MORE  
CARE, MORE QUALITY, MORE  
ACCESS, BUT AT LOWER COSTS.  
SO, WHAT DO WE DO?**

**I BELIEVE WE ALL SHARE  
THE SAME GOALS -- UNIVERSAL**

**ACCESS FOR ALL, IN A SYSTEM  
THAT CONTAINS COSTS WHILE  
PRESERVING CHOICE AND THE  
HIGH QUALITY OF CARE.**

**WE ALL WANT TO SEE  
HEALTH CARE REFORM -- WE  
ALL KNOW THAT WE CANNOT  
SUSTAIN OUR CURRENT RATE  
OF SPENDING -- AND WE ALL**

**KNOW THAT WE MUST FIND A  
WAY TO BRING EVERYONE INTO  
THE SYSTEM.**

**THE AMERICAN PUBLIC  
SHOULD EXPECT US, THEIR  
ELECTED REPRESENTATIVES, TO  
SEEK SOLUTIONS THAT  
MAINTAIN THE FOLLOWING SIX  
PRINCIPLES. THESE PRINCIPLES**

**SHOULD BE USED TO EVALUATE  
ANY PLAN PUT FORWARD BY  
THE ADMINISTRATION OR BY  
REPUBLICANS IF THEY ARE  
FORCED TO DEVELOP THEIR  
OWN ALTERNATIVE.**

- 1. PROTECT QUALITY -- THERE  
IS A REASON OUR HEALTH  
SYSTEM IS THE ENVY OF**

**THE WORLD -- WHY PEOPLE  
FROM EVERY COUNTRY IN  
THE WORLD SEND THEIR  
YOUNG PEOPLE HERE TO  
BE TRAINED, TO DO  
RESEARCH; WHY THEY  
FLOCK HERE TO YOUR  
HOSPITALS FOR CARE --  
THE REASON IS QUALITY.  
THANKS TO OUR SEARCH**

**FOR QUALITY AND  
EXCELLENCE, WE HAVE  
DEFEATED PLAGUES, MADE  
SPARE PARTS FOR NEARLY  
EVERY BODY ORGAN, AND  
HAVE INTENSIVE CARE  
NURSERIES THAT CAN SAVE  
THE LIFE OF THE SMALLEST,  
FRAILEST NEWBORN. IN  
OUR WISH TO LOWER**

**COSTS AND BETTER  
MANAGE OUR RESOURCES,  
LET'S NOT THROW AWAY  
OUR MEDICAL MIRACLES.**

**2. INCREASE ACCESS,  
PRESERVE CHOICE, AND  
FLEXIBILITY -- CONSUMERS,  
NOT THE GOVERNMENT,  
SHOULD BE THE ONES TO**



**MAKE CHOICES ABOUT  
WHERE THEY GET THEIR  
CARE AND FROM WHOM.  
AT THE HEART OF OUR  
FREE MARKET SYSTEM, IS  
OUR ABILITY TO CHOOSE.  
IN HEALTH CARE, AS IN NO  
OTHER INDUSTRY, THAT  
CHOICE IS CRITICAL TO  
MAINTAINING QUALITY**

**HEALTH CARE FOR YOU  
AND YOUR FAMILY. AND  
CRITICAL TO MAINTAINING  
CHOICE IS FLEXIBILITY IN  
ANY SYSTEM. WHETHER  
IT'S THE ABILITY TO  
CHOOSE BETWEEN  
HOSPITAL BASED CARE OR  
HOME BASED CARE -- OR  
THE ABILITY TO DESIGN A**

**SYSTEM SPECIFICALLY  
GEARED TO THOSE IN  
RURAL AMERICA -- WE  
MUST ALLOW THOSE  
CHOICES AND THAT  
TARGETING OF  
RESOURCES.**

**3. PRESERVE JOBS -- THIS  
MAY BE ONE OF OUR**

**TOUGHEST CHALLENGES.  
WE ALL AGREE THAT WE  
HAVE TO INCREASE THE  
NUMBER OF PEOPLE IN THE  
COUNTRY WHO HAVE  
ACCESS TO HEALTH CARE  
AND HEALTH INSURANCE.  
SOME WILL ARGUE THAT  
MANDATES ON EMPLOYERS  
IS THE ONLY OPTION. BUT**

**WHAT WE CAN'T AFFORD TO  
DO IS PUT OUR PEOPLE OUT  
OF WORK BY MANDATING  
AND TAXING SMALL  
BUSINESS OUT OF  
BUSINESS. EVERY SMALL  
EMPLOYER I TALK TO  
DESCRIBES THE  
PRECARIOUS FINANCIAL  
SITUATION THEY ARE IN --**

**ANOTHER PAYROLL TAX --  
ANOTHER MANDATE COULD  
PUT THEM OVER THE EDGE.  
KEEPING PEOPLE AT WORK  
AND KEEPING OUR  
ECONOMY GROWING IS THE  
BEST PRESCRIPTION FOR  
BETTER HEALTH CARE  
BENEFITS.**

**4. NO GOVERNMENT  
CONTROLLED CARE -- IT'S A  
SHAME THAT SOME CRITICS  
HAVE TO BE REMINDED,  
BUT WE ARE NOT SWEDEN  
OR GERMANY OR EVEN  
CANADA -- AND WE DON'T  
WANT TO BE. YES, WE'VE  
GOT REAL PROBLEMS. BUT  
THEY REQUIRE AMERICAN**

**SOLUTIONS. MANAGED  
COMPETITION -- AS IT HAS  
BEEN DESCRIBED TO ME --  
BUILDS ON THE PRIVATE  
SECTOR AND HELPS  
PEOPLE MAKE BETTER  
CHOICES ABOUT THEIR  
FAMILIES AND WHAT THEY  
NEED. THE GOVERNMENT  
SHOULD BE THERE TO HELP**



**THOSE WHO NEED IT AND  
HAVE NO OTHER  
RESOURCES -- IT'S NOT  
THERE TO CONTROL OUR  
LIVES. YES, PEOPLE WANT  
THE SECURITY THAT AN  
ILLNESS WON'T BANKRUPT  
THEM. BUT, AMERICANS  
DON'T WANT SOCIALISM  
WHICH SOME ARE TRYING**

**MIGHTILY TO INSTITUTE  
WHENEVER THEY CAN.**

**5. CONTROL COSTS NOT CARE**

**-- GLOBAL BUDGETS AND  
PRICE CONTROLS**

**TRANSLATE INTO REDUCED  
QUALITY AND RATIONED  
CARE. CONTROLS ON THE  
PRICES OF HEALTH CARE**

**ONLY POSTPONES THE  
NECESSARY  
CONFRONTATION WITH THE  
UNDERLYING DEMAND THAT  
HAVE PRODUCED THEIR  
INCREASE.**

**UNFORTUNATELY,  
CONTROLS ARE INEVITABLY  
TARGETED AT THE  
SYMPTOMS NOT THE**

**CAUSES. LET'S CREATE AN  
ENVIRONMENT TO REDUCE  
COSTS AND UTILIZATION  
THROUGH A BETTER, MORE  
APPROPRIATE USE OF  
SERVICES. LET'S PUT  
RESPONSIBILITY ON NOT  
ONLY PROVIDERS, BUT  
ALSO ON EMPLOYERS AND  
EMPLOYEES TO USE CARE**

**WISELY. LET'S ENCOURAGE  
PREVENTION -- LET'S  
ENCOURAGE BETTER  
MANAGEMENT OF CARE  
AND RESOURCES. LET'S  
CHANGE FINANCIAL  
INCENTIVES NOT SHUT  
THEM DOWN.**

**6. REAL TORT REFORM -- IN**

**NO OTHER INDUSTRIALIZED  
COUNTRY DO HEALTH CARE  
PROVIDERS CONFRONT THE  
DAY-TO-DAY THREAT OF  
LITIGATION. IT'S NO  
WONDER THAT PROVIDERS  
FIND IT HARD TO SAY NO  
WHEN A PATIENT DEMANDS  
ANOTHER TEST, OR ORDER  
A TEST SO AS TO AVOID**

**THE CHARGE THEY DIDN'T  
DO ENOUGH. THAT'S NO  
WAY TO DO BUSINESS.**

**NOW, LET ME BE CLEAR --  
NO DOUBT THAT MISTAKES ARE  
SOMETIMES MADE AND SOME  
PATIENTS ARE FULLY  
DESERVING OF PROTECTION  
UNDER THE LAW, AND ARE DUE**

**PROPER COMPENSATION. BUT  
AT SOME POINT, REASON MUST  
RULE. IT'S LONG PAST TIME  
FOR THE DEMOCRAT MAJORITY  
ON CAPITOL HILL TO STAND UP  
TO THE TRIAL LAWYERS  
ASSOCIATION AND SAY,  
ENOUGH IS ENOUGH! IT'S ALSO  
TIME FOR US TO CREATE A  
LEGAL ENVIRONMENT THAT**



**ENCOURAGES HOSPITALS AND  
OTHER INSTITUTIONAL  
PROVIDERS TO USE THEIR  
RESOURCES IN WAYS THAT  
REDUCE COSTS, MAXIMIZE  
ACCESS AND REWARD  
INNOVATION.**

**THIS YEAR, AS YOU KNOW,  
WE ARE DISCUSSING "MANAGED**

**COMPETITION", WHICH SOME  
SAY WILL CONTROL COSTS  
WHILE BRINGING EVERY  
AMERICAN INTO THE SYSTEM. I  
HAVE TO BELIEVE THAT MANY  
AMERICANS -- INCLUDING SOME  
IN GOVERNMENT -- ARE  
UNCERTAIN OF WHAT MANAGED  
COMPETITION IS, OR HOW IT  
REALLY WORKS. I, FOR ONE,**

**HAVE QUESTIONED HOW  
MANAGED COMPETITION WILL  
WORK IN RUSSELL, KANSAS, OR  
ANY RURAL AREA, OR INNER  
CITY, WHERE THERE ARE ONLY  
ONE OR TWO DOCTORS.**

**AND, THERE IS CONCERN  
BY MANY THAT MANAGED  
COMPETITION WILL REDUCE THE**

**ABILITY OF AMERICANS TO  
CHOOSE THEIR PROVIDERS, OR  
WILL LEAD TO RATIONING OF  
CARE. THESE ARE ISSUES THAT  
WILL HAVE TO BE ADDRESSED.**

**THE CHALLENGE NOW IS TO  
DEVELOP A FAIR AND  
EQUITABLE HEALTH CARE  
STRATEGY TO MAKE HEALTH**

**CARE AVAILABLE TO ALL  
AMERICANS THROUGH A  
COMPETITIVE PRIVATE SECTOR  
HEALTH CARE SYSTEM.**

**PERHAPS THE REAL  
CHALLENGE IS TO ACCOMPLISH  
THIS WITHOUT RAVAGING THE  
ECONOMY -- WITHOUT HURTING  
BUSINESS -- AND WITHOUT**

**FURTHER STRAINING OUR  
BANKRUPT ECONOMY. IT'S  
PRETTY EASY TO PROMISE  
EVERYBODY EVERYTHING, BUT  
THAT KIND OF PROPAGANDA  
WILL ONLY HELP MAKE THE  
CRISIS A PERMANENT ONE.**

**THIS DEBATE CAN NOT  
DISINTEGRATE INTO A POLITICAL**

**CONTEST. IF IT DOES, THE  
AMERICAN PEOPLE WILL BE THE  
LOSERS. THE AMERICAN  
PEOPLE WANT ANSWERS AND  
SOLUTIONS, AND THEY DON'T  
CARE WHICH PARTY TAKES  
CREDIT. CLEARLY, WE HAVE TO  
WORK TOGETHER -- PROVIDERS,  
BUSINESS, INSURERS,  
CONSUMERS, AND THE**

**GOVERNMENT.**

**I AM CONVINCED THAT  
REFORM CAN TAKE PLACE --  
AND I AM CONVINCED THAT IT  
CAN BE DONE WITHOUT  
CREATING MORE REGULATIONS  
OR ANOTHER GOVERNMENT  
PROGRAM.**



**NO DOUBT ABOUT IT, THE  
ADMINISTRATION AND  
CONGRESS MUST WORK  
TOGETHER ON REFORMING OUR  
NATION'S HEALTH CARE  
SYSTEM. AND REPUBLICANS  
ARE READY TO ROLL UP OUR  
SLEEVES AND FACE THE  
DIFFICULT DECISIONS THAT  
MUST BE MADE.**

**THE PRESIDENT HAS DONE  
THE RIGHT THING BY MAKING  
HEALTH CARE A TOP PRIORITY.  
NOW COMES THE HARD PART:  
LEADERSHIP. FOR THE NEXT  
FEW MONTHS, THE HEALTH  
CARE CHALLENGE WILL BECOME  
A REAL TEST OF HIS  
LEADERSHIP ABILITIES. THE  
PRESIDENT CAN TRY TO GO IT**

**ALONE. HE CAN SHUT OUT THE  
EXPERTS. HE CAN WELCOME  
ONLY HIS DEMOCRAT ALLIES TO  
THE OVAL OFFICE, BUT THAT'S  
NOT LEADERSHIP. THE  
AMERICAN PEOPLE WANT  
ACTION, THEY WANT RESULTS.  
IF THE PRESIDENT LISTENS TO  
THE PEOPLE, HE'LL GET THE  
MESSAGE. IF HE DOES, WE'LL**

**ALL BE PLAYERS. IF NOT, WE'LL  
ALL BE THE LOSERS. THAT  
WOULD BE A DISASTER.**

**I CAN ASSURE YOU THAT  
REPUBLICANS CONTINUE TO BE  
FULLY COMMITTED TO  
REFORMING OUR HEALTH CARE  
DELIVERY SYSTEM. WE  
CONTINUE TO MEET ON A**

**WEEKLY BASIS AND WILL  
REMAIN COMMITTED UNTIL  
HEALTH CARE COSTS ARE  
CONTAINED AND ALL  
AMERICANS HAVE ACCESS TO  
THE SYSTEM. WE MAY BE  
LOCKED OUT OF THE WHITE  
HOUSE, BUT WE REFUSE TO BE  
LOCKED OUT OF THE DEBATE.  
IF THE WHITE HOUSE THINKS**

**THE CHIROPRACTIC  
ASSOCIATION AND EVERY  
OTHER GROUP OF  
PROFESSIONALS CAN BE  
IGNORED, THEN IT'S TIME TO  
TELL THE WHITE HOUSE IT  
NEEDS A CHECK-UP.**

**AGAIN I THANK YOU FOR  
YOUR EFFORTS, AND LOOK**

# **FORWARD TO WORKING WITH YOU.**

**#**

**60**