

March 21, 1990

TO: SENATOR DOLE

FROM: MARCIE ADLER JUDY HARBAUGH
JOYCE McCLUNEY 755-3137

RE: INVITATION THROUGH JUDY HARBAUGH
TO ADDRESS THE CSIS ADVISORY BOARD
WEDNESDAY, APRIL 4
DINNER - 100/125 CORPORATE EXECUTIVES ATTENDING
INCLUDING THE CSIS BOARD OF DIRECTORS

Handwritten notes:
Hear
him
Ap
Rye

A COPY OF THE PROGRAM IS ATTACHED. YOU ARE THE ONLY ONE NOT CONFIRMED. WE ARE UNABLE TO LOCATE THE ORIGINAL IN THE OFFICE AT THE MOMENT.

YOUR OTHER COMMITMENT THAT EVENING

ACCORDING TO THE CALENDAR, YOU HAVE COMMITTED TO ADDRESS A HEALTH CARE GROUP AT GEORGETOWN UNIVERSITY AT 7:30 THAT EVENING, "SPEAK & LEAVE".

STOP BY AFTER THE GEORGETOWN EVENT?

JUDY PROMISES THAT, IF YOU DO COMMIT, SHE WILL GET YOU "IN AND OUT." THEY BEGIN DINNER AT 7:30 AND SHOULD BE NEARLY THROUGH DESSERT, IF YOU STOPPED BY AFTER THE GEORGETOWN EVENT. THIS GROUP IS ACCUSTOMED TO WORKING DINNERS/SPEAKING OVER DINNER.

YOU ARE THE ONLY PERSON ON THE DINNER PROGRAM

PAUL VOLCKER, CHAIRMAN, WOULD INTRODUCE YOU. BOTH HE AND JUDY ARE ANXIOUS FOR YOU TO BE WITH THEM.

JUDY ADVISES THAT NO FORMAL ADDRESS IS NECESSARY. YOU COULD DO AN INTRODUCTION AND GO DIRECTLY TO Q & A. THEY ARE SUPPORTIVE OF YOUR FOREIGN AID PROPOSAL. THE PROGRAM STRESSES CHANGES GOING ON WORLD WIDE.

OTHER TOPICS SHE SUGGESTED: YOUR INSIGHTS ON YOUR MEETINGS WITH VARIOUS WORLD LEADERS, IMPACT OF THE DEFICIT, ECONOMIC MARKETS.

DO YOU WANT TO ADDRESS THE CSIS GROUP ON APRIL 4?

YES.

DOUBTFUL.

NO.

Can do at 7:30 p.m.

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continued

Paul A. Volcker, Chairman, James D. Wolfensohn,
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Togo D. West, Jr., Partner, Patterson, Belknap,
Webb & Tyler

2/90



Center for Strategic & International Studies
Washington, DC

David M. Abshire
President

March 1, 1990

The Honorable Robert J. Dole
United States Senate
Washington, DC 20510

Dear Bob:

The CSIS Advisory Board and the Board of Trustees will meet on April 4-5 in Washington to discuss "The 1990s: Decade of Transition." Paul Volcker and I are most eager to feature you as our dinner speaker for the Center's most important senior groups.

Bob, you have travelled recently to Eastern Europe and Latin America. Both of these areas are subjects of our panel discussions. No one I know can speak more authoritatively or with greater insight on how the largely peaceful revolutions which have dislodged Communist rule in Eastern Europe have affected U.S. policy and the impact of hemispheric trends on the future of U.S.-Latin American relations.

The dinner would be an off-the-record session with no need for prepared remarks. A short introduction and then opening the floor to questions and answers would be most appropriate. We would be so delighted if you, as an Advisory Board member, could join us for what would be the highlight of a very stimulating and successful session.

I look forward to hearing from you.

With warm regards,

Yours sincerely,

A handwritten signature in dark ink, appearing to read "Paul", with a stylized flourish at the end.

Enclosures

A handwritten note in dark ink that reads "Bob, we need you!" with a double underline under the word "need" and an exclamation mark at the end.



Center for Strategic & International Studies
Washington, DC

DRAFT AGENDA

March 16, 1990

ADVISORY BOARD MEETING

April 4-5, 1990

Chairman: The Honorable Paul Volcker

1990s: THE DECADE OF TRANSITION

Wednesday, April 4

12:30-2:15 p.m.
Lunch

Hyatt Regency Washington on
Capitol Hill
The Capitol Room
400 New Jersey Avenue, N.W.

Eastern Europe and the Soviet Union

The Honorable Zbigniew Brzezinski*
Counselor, CSIS

2:15-2:30 p.m.
Break - Move to Columbia room

2:30-4:00 p.m. The German Question: Political and
Economic Ramifications

Ambassador Robert D. Blackwill*
Special Assistant to the President
for European and Soviet Affairs
National Security Council

The Honorable Richard G. Lugar*
Member of the Foreign Relations Committee
United States Senate

His Excellency Berndt von Staden*
Former German Ambassador to the United States and
adviser to Chancellor Kohl

Robert E. Hunter*
Vice President, Regional Programs
Director, European Studies, CSIS

4:00-4:15 p.m. Break

4:15-5:15 p.m. U.S. Economic Nationalism:
The Wave of the Future?

David Gergen*
Editor at Large
U.S. News & World Report

Bruce Stokes*
Trade Correspondent
National Journal

Morton Kondracke*
Senior Editor
The New Republic

7:00 p.m. Reception
7:30 p.m. Dinner

CSIS Conference Room
B-1 Level

The Honorable Bob Dole
Minority Leader
United States Senate

Thursday, April 5

8:00-10:00 a.m.
Breakfast

Capitol Hill
Room S-207
U.S. Capitol Building
(Senate North Door)

Latin American Policy in the 1990s: A New World?

"The Economic Aspects of Security:
The U.S. Private Sector, Debt and Trade"

The Honorable Anne Armstrong*
Chairman
CSIS Board of Trustees and
CSIS National Leadership Council on Latin America

The Honorable George Landau*
President
Americas Society

The Honorable Bob Graham (D-Florida)*
Member of CSIS Congressional Study Group on Mexico
United States Senate

"The Security Aspects of Economics:
Defining Security, and Country and Regional Perspectives"

The Honorable Otto Reich*
Vice Chairman
CSIS National Leadership Council on Latin America
and former Ambassador to Venezuela

General Max Thurman*
Commander
SouthCom

The Honorable Pete Wilson (R-California)*
United States Senate
Cochairman, CSIS Congressional Study Group on Mexico

*=confirmed
All others invited

REMARKS OF SENATOR BOB DOLE

CSIS ADVISORY BOARD AND BOARD OF TRUSTEES

MEETING

APRIL 4, 1990

I'VE TAKEN A LOOK AT YOUR BOARD OF TRUSTEES:

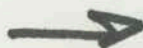
ANNE ARMSTRONG, DAVE ABSHIRE, ZBIG BRZEZINSKI,

PHIL HABIB, HENRY KISSINGER -- MANY OF THEM ARE

HERE TONIGHT.

YOU WANT ME TO LECTURE THEM ON FOREIGN
POLICY?

THANKS A LOT.

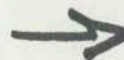


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AFTER I'M DONE HERE, I'M GOING TO COUNSEL
DONALD TRUMP ON MONEY AND WOMEN.

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IN FACT, THE REMARKABLE MAGNITUDE AND PACE
OF CHANGE IN THE WORLD THE PAST 200 DAYS OUGHT
TO HUMBLE US ALL. (if Kissinger is there, you might want to
stick in something like: WELL, MAYBE NOT HENRY, BUT THE
REST OF US)



NO ONE THAT I KNOW OF SAW IT ALL COMING;
CERTAINLY NOT GORBACHEV, WHO PURPOSELY SET OFF
SOME SPARKS -- BUT QUICKLY SAW THEM GROW INTO A
RAGING FIRE, FAR BEYOND HIS PLANS AND
EXPECTATIONS.

AND WE'RE ALL STILL PLAYING "CATCH UP BALL" -- AS
EACH NEW WEEK SEEMS TO BRING HISTORIC NEW
CHANGES.



I'M NOT GOING TO TRY TO EXPLAIN IT ALL -- BECAUSE
I CAN'T. AND I'M CERTAINLY NOT GOING TO TRY TO
PREDICT THE FUTURE. AS BOTH DANIEL ORTEGA AND I
LEARNED THE HARD WAY -- EVEN WITH THE HELP OF
PROFESSIONAL POLLSTERS, YOU CAN'T DO IT.

INSTEAD, I WANT TO OFFER JUST A FEW RANDOM
THOUGHTS AND IMPRESSIONS, FROM MY PERSPECTIVE
ON CAPITOL HILL.

O



I MUST SAY, WHEN I THINK ABOUT WHAT HAS
HAPPENED THESE PAST WEEKS AND MONTHS, I AM JUST
AS FLABBERGASTED AS THE NEXT GUY.

THERE IS A LOT OF CYNICISM ON CAPITOL HILL.
WE'VE ALL HAD A LOT OF PRACTICE AT DELIVERING
STIRRING "FREEDOM SPEECHES." WE'VE RAILED AGAINST
SOVIET COMMUNISM AND SANDINISTA TYRANNY. WE'VE
DEMANDED THAT THE IRON CURTAIN BE LIFTED, AND THE
BERLIN WALL TORN DOWN.



NOW, BY GOD, IT'S ALL HAPPENED. WE'RE ALL LIKE
KIDS IN A GEOPOLITICAL CANDY STORE, STARING WITH
WONDER AT THE "GOODIES" AROUND US.

O

ELIZABETH AND I HAPPENED TO BE IN WARSAW LAST
AUGUST, ON THE DAY THAT THE MAZOWIECKI
GOVERNMENT TOOK OFFICE. THAT AFTERNOON, WE
ATTENDED A SOLIDARITY PARTY CAUCUS.



7

SITTING THERE, WATCHING 'FREE POLES' FREELY
DEBATE THEIR COUNTRY'S FUTURE, ONE THOUGHT
STRUCK ALL OF US: IT MUST HAVE BEEN JUST THAT WAY,
BACK IN PHILADELPHIA 200 + YEARS AGO -- WHEN OUR
OWN 'FOUNDING FATHERS' LAID THE GROUNDWORK OF
AMERICAN DEMOCRACY.

o



BUT WE CAME AWAY FROM OUR VISIT TO POLAND
WITH ANOTHER STRONG IMPRESSION, TOO, AND ONE
THAT I THINK IS BEGINNING TO SET IN ON CAPITOL HILL,
AND AROUND THIS TOWN.

IN COUNTRY AFTER COUNTRY, THERE HAS BEEN A
BIG PARTY -- A JOYOUS EXPLOSION OF HUMAN YEARNING
FOR FREEDOM, FINALLY REALIZED. THE PARTIES WERE
UNDERSTANDABLE -- INEVITABLE. BUT PARTIES END.
AND WHEN THEY DO, THE TOUGH WORK BEGINS.

→

BY THE TIME WE LEFT POLAND, WE ALREADY HAD A
STRONG SENSE OF THE ENORMOUS CHALLENGES
FACING ITS NEW GOVERNMENT. ON OUR WAY HOME, WE
STOPPED IN KENNEBUNKPORT, BECAUSE WE WANTED TO
IMMEDIATELY AND DIRECTLY TALK TO THE PRESIDENT,
AND URGE A QUICK, SUBSTANTIAL AMERICAN RESPONSE
TO POLAND'S NEEDS.



IN VARIOUS WAYS SINCE, WE HAVE SEEN, AND ARE
CONFRONTING THE NEW AND CRITICAL NEEDS -- OF NEW
AND DEMOCRATIC GOVERNMENTS -- IN A DOZEN PLACES
FROM POLAND TO PANAMA.

EVERY ONE OF THE NEW DEMOCRACIES IS
EMERGING INTO A WORLD BRIGHT WITH HOPE AND
OPPORTUNITY -- BUT ALSO SALTED LIBERALLY WITH
MANY, MANY LANDMINES.

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THE ECONOMY OF ALMOST EVERY ONE OF THE NEW
DEMOCRACIES STARTS IN A SHAMBLES.

IN SOME CASES, THEY NEED A QUICK, 'COLD SHOWER'
IN REALISTIC FISCAL AND MONETARY REFORM; THEY
NEED DEBT RELIEF; AND THEY NEED SOME HELP IN
'JUMP-STARTING' THEIR PRODUCTIVE FORCES.

IN ALMOST EVERY CASE, THEY ALSO NEED A MAJOR
OVERHAUL OF THEIR STAGNANT SOCIALIST ECONOMIC
STRUCTURES AND POLICIES.



AND IN A FEW CASES, AT LEAST -- POLAND IS ONE --
THEY MUST DO ALL THIS QUICKLY, OR RISK SEEING THEIR
NOW STRONG POPULAR SUPPORT BEGIN TO MELT AWAY.

O

BUT THE ECONOMIC CHALLENGES ARE NOT THE
ONLY ONES.

EVENTS IN SEVERAL COUNTRIES -- IN ROMANIA AND
YUGOSLAVIA, AND IN THE SOVIET UNION ITSELF -- REMIND
US HOW FRAGILE SOME OF THESE SOCIETIES ARE.



COMMUNISM SUPPRESSED EVERYTHING --
INCLUDING ETHNIC HATRED AND STRIFE. FREEDOM
SUDDENLY HAS PERMITTED PRACTICALLY EVERYTHING --
INCLUDING ACTING ON OLD GRIEVANCES AND GRUDGES.



THE PAMIYAT (pahm-mee-yat) IN MOSCOW; THE USE
OF CHEMICAL AGENTS AGAINST CHILDREN IN KOSOVO
(Yugoslavia); THE RECURRING SLAUGHTER IN ROMANIA --
THEY ALL STAND AS STARK EVIDENCE THAT SEETHING
ETHNIC TENSIONS THREATEN THE EXISTENCE OF
SEVERAL NATIONS, AND THE STABILITY OF ALL OF
EASTERN EUROPE -- INCLUDING THE SOVIET UNION.

O

NOR IS ETHNIC TENSION THE ONLY, OR MOST POTENT
DANGER TO REGIONAL STABILITY. RESURGENT
NATIONALISM THREATENS TO EXPLODE IN THE BALTIC
STATES AND TEAR APART NOT ONLY THE SOVIET UNION --
BUT THE PROCESS OF SOVIET REFORM AND U.S.-SOVIET
RAPPROCHMENT, TOO.



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LITHUANIA HAS QUICKLY BECOME THE CENTRAL
MORAL SYMBOL OF THE REVOLUTION FOR FREEDOM. WE
SHOULD NOT BE SHY IN IDENTIFYING OUR NATION AND
PEOPLE WITH THE ASPIRATIONS FOR INDEPENDENCE AND
DEMOCRACY OF THE LITHUANIAN PEOPLE. ETC.

O

LET ME ADD JUST ONE FINAL POINT: WHAT'S
HAPPENED AROUND THE WORLD BRINGS NOT ONLY
GREAT PERILS AND PROBLEMS, BUT GREAT
OPPORTUNITIES, TOO.



WE CAN'T MAKE A BETTER INVESTMENT IN AMERICAN
SECURITY AND ECONOMIC POTENTIAL THAN BY
SUPPORTING THE EMERGING DEMOCRACIES OF EASTERN
EUROPE AND CENTRAL AMERICA.

BUT IT WILL COST BUCKS -- BIG BUCKS.

AND THAT BRINGS US BACK TO THE SAME PLACE
THAT ALMOST EVERY DISCUSSION IN WASHINGTON
INEVITABLY LEADS -- THE FEDERAL BUDGET, AND OUR
DEFICIT.

o



I SUSPECT EVERYONE HERE IS FAMILIAR WITH THE
PROPOSAL THAT I MADE IN JANUARY FOR A MODEST
REALLOCATION OF OUR FOREIGN AID. TO ME, THE
ARGUMENTS FOR THE IDEA ARE OVERWHELMING.

WE HAVE SOME OLD RESPONSIBILITIES THAT ARE
GOING BEGGING -- LONG-TIME ALLIES AND FRIENDS THAT
WE OUGHT TO BE HELPING BUT WE CAN'T, BECAUSE WE
JUST DON'T HAVE THE MONEY.



25

THIS YEAR -- FY 90 -- WE HAD TO "ZERO OUT" OR
SUBSTANTIALLY REDUCED 31 COUNTRIES THE
ADMINISTRATION WANTED TO HELP. PRACTICALLY EVERY
BLACK AFRICAN NATION; MOST OF THE LATIN AMERICAN
NATIONS, INCLUDING SOME OF THOSE ON THE FRONT
LINES OF OUR "WAR ON DRUGS."

JIM BAKER WILL REGALE YOU WITH EXAMPLE AFTER
EXAMPLE. \$5 MILLION FOR JAMAICA, AT A CRITICAL TIME
-- NOWHERE TO BE FOUND. \$7 MILLION FOR REFUGEES,
TO SAVE LIVES -- NOWHERE TO BE FOUND.



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\$1 PER CAPITA FOR ALL OF BLACK AFRICA -- THAT'S
ALL WE'RE SPENDING. ON THAT ONE, THE BLACK
CAUCUS HAS A RIGHT TO COMPLAIN.

O

WE NEED TO FIND MORE RESOURCES FOR THESE
NATIONS. BUT WHERE?

AND WHERE, ESPECIALLY, WHEN WE'RE ALSO
SCROUNGING AROUND TRYING TO FIND BILLIONS --
BILLIONS -- FOR THESE EMERGING NEW DEMOCRACIES.



PANAMA: \$500 MILLION. NICARAGUA: \$300. POLAND,
AND HUNGARY, AND BULGARIA, AND CZECHOSLOVAKIA,
AND THE REST IN EASTERN EUROPE -- WHO KNOWS HOW
MANY HUNDREDS OF MILLIONS OF DOLLARS MORE.

I UNDERSTAND THE LIBERAL DEMOCRATS HAVE
REDUCED THEIR BID. THEY STARTED AT \$2.7 BILLION FOR
EASTERN EUROPE -- THEN WENT TO \$2.0 BILLION -- AND
NOW ARE DOWN TO ABOUT \$800 MILLION. WE'RE
WAITING TO SEE THE FINE PRINT.



BUT THE LESSON IS: WHEN EVEN THE LIBERAL
DEMOCRATS START REALIZING WE DON'T HAVE THE
MONEY TO SPEND, YOU KNOW THIS IS A SERIOUS
PROBLEM.

O

AND WHERE ARE WE GOING TO GET THE MONEY?
TAXES? YOU MAY HAVE HEARD THIS BEFORE -- NO
NEW TAXES.

I DON'T THINK THE CONGRESS WILL APPROVE NEW
TAXES FOR ANYTHING. I KNOW THEY WON'T APPROVE
NEW TAXES FOR FOREIGN AID.

➔

TAKE THE MONEY OUT OF DOMESTIC PROGRAMS?
PROBABLY EVERY AMERICAN COULD AGREE TO THAT,
WITH ONLY THIS PROVISIO -- TAKE IT OUT OF ANY
DOMESTIC PROGRAM BUT MINE.

THE PEOPLE IN THE EMERGING DEMOCRACIES ARE
GETTING THE VOTE IN THEIR OWN COUNTRY -- BUT THEY
STILL DON'T HAVE ONE HERE. AND UNTIL THEY GET IT,
THERE IS GOING TO BE ZERO CHANCE TO TAKE A SINGLE
PENNY OUT OF ANY DOMESTIC PROGRAM AND SEND IT
OVERSEAS.

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AND WHAT'S LEFT? OUR FAVORITE "BOTTOMLESS
CUP OF COFFEE" -- THE DEFENSE BUDGET.

I'M A REALIST. THE RAIDS ARE ALREADY UNDERWAY. .
SOME OF THEM MAY BE JUSTIFIED.

BUT I AM OF THE STRONG CONVICTION THAT THIS
VISION OF TENS OF BILLIONS OF DOLLARS IN A "PEACE
DIVIDEND" IS JUST THAT -- A VISION.



THERE ARE TOO MANY DANGERS STILL IN THIS
WORLD -- NOT THE LEAST OF THEM A SOVIET UNION STILL
IN POSSESSION OF THE LARGEST STRATEGIC ARSENAL IN
THE WORLD; AND STILL POURING BILLIONS OF DOLLARS
INTO PLACES LIKE AFGHANISTAN, CUBA AND ANGOLA, IN
PURSUIT OF POLICIES THAT DIRECTLY THREATEN
AMERICAN INTERESTS.

O



I SHOULD ADD AS AN ASIDE: IT IS THAT SPENDING,
ALONE, WHICH IS AN UNANSWERABLE ARGUMENT
AGAINST ANY NEW GEPHARDT-LIKE PROPOSALS TO START
SENDING FOREIGN AID TO THE SOVIETS. IF GORBACHEV
NEEDS SOME QUICK CASH, I THINK HE OUGHT TO ASK
CASTRO, AND NAJIBULLAH (nah-gee-bull-lah, of
Afghanistan), AND DOS SANTOS (dose-sahn-tose, of Angola)
FOR A REBATE -- AND NOT ASK UNCLE SAM FOR A
HAND-OUT.



BUT THE MAIN POINT IS THIS: AS LONG AS THERE IS
THE KIND OF SOVIET THREAT WE STILL FACE; AS LONG AS
CRISES LIKE LITHUANIA KEEP POPPING UP -- AS THEY
WILL; AS LONG AS LIBYA KEEPS TURNING OUT CHEMICAL
WEAPONS, AND IRAQ REMAINS HELL-BENT ON
DEVELOPING NUCLEAR WEAPONS, AND THIRD WORLD
NATIONS AROUND THE GLOBE KEEP TRYING TO BUILD
MORE AND MORE WEAPONS OF MASS DESTRUCTION; AS
LONG AS TERRORISM REMAINS A POTENT THREAT -- AS
LONG AS ALL OF THAT CONTINUES TO BE PART OF OUR
WORLD -- A BIG "PEACE DIVIDEND" IS GOING TO REMAIN A
HOPE, AND NOT A REALITY. →

AND CERTAINLY, FOR THE NEXT COUPLE OF YEARS,
THERE IS NOT GOING TO BE A PEACE DIVIDEND OF SUCH
DIMENSIONS THAT IT IS GOING TO PRODUCE BILLIONS OF
NEW DOLLARS FOR FOREIGN AID.

O

WE HAVE IMPORTANT LONG-STANDING
OBLIGATIONS; WE HAVE GREAT NEW OPPORTUNITIES
AND RESPONSIBILITIES -- AND WE DON'T HAVE THE
MONEY TO PAY FOR EVERYTHING.

THAT, TO ME, IS THE BOTTOM LINE.

O



YOU KNOW WHAT I HAVE PROPOSED AS A FIRST
STEP: SHAVE 5% OFF EXISTING FOREIGN AID EARMARKS,
TO FREE UP SOMETHING LIKE \$500 MILLION TO USE IN
EASTERN EUROPE AND TO MOP-UP SOME OLD
OBLIGATIONS.

BUT THAT WILL NOT BE ENOUGH.

I DON'T WANT TO PICK A FIGHT WITH GEORGE
MITCHELL -- HE HAS MORE VOTES THAN I DO.

→

BUT I WOULD TAKE EXCEPTION TO HIS RECENT
CRITICISM OF THE PRESIDENT'S CENTRAL AMERICAN AID
PACKAGE. WE SHOULDN'T DEAL WITH IT, SENATOR
MITCHELL SAID, UNTIL WE HAVE A 'COMPREHENSIVE,' FIVE
YEAR, COUNTRY-BY-COUNTRY AID PLAN.

LADIES AND GENTLEMEN: IT IS TOUGH, IN THIS
VOLATILE TIME, TO COME UP WITH A COHERENT FIVE
WEEK AID PLAN.



IF WE HAD SUCH A PLAN BACK ON DECEMBER 1 -- IT
WOULD HAVE GONE INTO THE TRASH CAN BY JANUARY 1.
AND ANY REVISED PLAN PRODUCED ON THAT DATE
WOULD HAVE BEEN FODDER FOR A SHREDDER BY
FEBRUARY 1. FEBRUARY FIRST'S MASTER PLAN WOULD
HAVE BEEN WASTE PAPER BY MARCH 1. AND SO ON.

O



I CERTAINLY HAVE NO QUARREL WITH THE IDEA THAT
WE OUGHT TO BE RETHINKING OUR FOREIGN AID
POLICIES AND PROGRAMS IN LIGHT OF THIS CHANGING
WORLD. AND WE OUGHT TO LAY OUT A SOUND GENERAL
STRATEGY, WITH SOME ESTABLISHED REGIONAL AND
PROGRAMMATIC PRIORITIES. THAT MAKES SENSE -- AND
THE ADMINISTRATION SHOULD TAKE THE LEAD, AND DO A
BETTER JOB.



BUT WHAT WE REALLY NEED IS NOT A DETAILED
MASTER PLAN -- BUT A LITTLE MORE FLEXIBILITY FOR THE
PRESIDENT TO RESPOND TO WHAT'S HAPPENING IN THE
WORLD.

WE EARMARK 82% OF ECONOMIC AID, AND 92% OF
MILITARY AID. AFTER WE GET DONE WITH THAT, THE
PRESIDENT HAS NOTHING LEFT TO RESPOND TO NEW
OPPORTUNITIES AND EMERGENCIES.



IF LITHUANIA GOT ITS FULL FREEDOM TOMORROW,
AND CAME TO US FOR SOME HELP -- WE'D HAVE TO PUT
THEM ON HOLD, JUST LIKE WE HAVE PANAMA AND
NICARAGUA ON HOLD.

IT'S NOT THE WAY WE OUGHT TO BE DEALING WITH
THIS CHANGING WORLD. AND THE BIGGEST BARRIER TO
PUTTING SOME COMMON SENSE AND EFFECTIVENESS
INTO OUR FOREIGN AID PROGRAMS IS NOT PRESIDENTIAL
'TIMIDNESS' -- BUT CONGRESSIONAL
MICRO-MANAGEMENT.

o



LET'S GO FORWARD WITH THE DOLE PROPOSAL FOR
REALLOCATION; LET'S TRY TO FIND SOME ADDITIONAL
FOREIGN AID RESOURCES WITHIN THE EXISTING FEDERAL
BUDGET, AND TAKE ONE MORE CLOSE LOOK AT DEFENSE
SPENDING IN THAT REGARD; AND LET'S ALSO ESTABLISH
A FUND -- A BILLION DOLLARS, PERHAPS -- TO GIVE THE
PRESIDENT SOME "QUICK REACTION" MONEY TO MAKE
SURE THAT, WHEN OPPORTUNITY KNOCKS, AMERICA CAN
ANSWER.



42

O

I'VE SPOKEN LONG ENOUGH. I ASSUME YOU HAVE
ALL AGREED 100% WITH EVERYTHING I'VE SAID, SO YOU
WON'T HAVE ANY QUESTIONS ON ANY OF THOSE
MATTERS. BUT PERHAPS YOU WILL HAVE A QUESTION OR
TWO ON SOMETHING ELSE.

A handwritten signature or set of initials, possibly "H", written in dark ink.

ADVISORY BOARD MEETING
Washington, D.C.
April 4-5, 1990

PARTICIPANTS

Dinner Table #

The Honorable and Mrs. David M. Abshire (DMA - 6)
(Carolyn) (Mrs. - 3)
President
CSIS

The Honorable Anne Armstrong 5
Chairman, Board of Trustees
CSIS

Ms. M. Delal Baer
Fellow, Latin American Studies and
Director, Mexico Project, CSIS

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U.S. House of Representatives

The Honorable Steve Bartlett
U.S. House of Representatives

Mr. Donald R. Beall
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Rockwell International Corporation

The Honorable Helen Delich Bentley
U.S. House of Representatives

Mr. Craig L. Berkman 4
Chairman of the Board
Synektron Corporation

The Honorable Robert D. Blackwill
Special Assistant to the President
for European and Soviet Affairs
National Security Council

The Honorable Thomas J. Bliley, Jr. U.S. House of Representatives	
Mr. J. Neal Blue Chairman and President General Atomics	6
Mr. Lindon Blue	4
The Honorable Sherwood L. Boehlert U.S. House of Representatives	
The Honorable William E. Brock President The Brock Group	
Ms. Nancy Brugger Associate Director of Development, CSIS	2
The Honorable Zbigniew Brzezinski Counselor, CSIS	
Mr. Janusz Bugajski Fellow, East European Studies, CSIS	12
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The Honorable Leo Cherne Executive Director The Research Institute of America, Inc.	
The Honorable W. Graham Claytor, Jr. Chairman of the Board and President National Railroad Passenger Corporation	9
Mr. and Mrs. Marshall A. Cohen (Judi) President and Chief Executive Officer The Molson Companies Limited	6
The Honorable William S. Cohen United States Senate	
Mr. William F. Connell Chairman and Chief Executive Officer Connell Limited Partnership	4
The Honorable Jerry Costello U.S. House of Representatives	
Mr. Leo J. Coughlin Executive Assistant to the Executive Vice President, CSIS	

The Honorable C. Christopher Cox U.S. House of Representatives	
Mr. Marshall Coyne Proprietor The Madison Hotel	5
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Mr. Dan Crippen Vice President and Director The Duberstein Group, Inc.	1
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